

2013CENTRAL COAST REGIONAL DISTRICT

FIVE-YEAR FINANCIAL PLAN  
BYLAW NO. 52, 2013

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Being a bylaw to adopt the Five Year Financial Plan for the years 2013-2017.

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The Board of Directors of the Central Coast Regional District in open meeting assembled, enacts as follows:

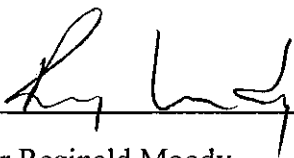
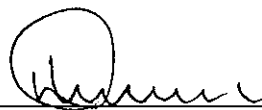
1. This bylaw may be cited as the Central Coast Regional District Five-Year Financial Plan Bylaw No. 52, 2013
2. Schedules attached hereto and made part of this bylaw are the Five-Year Financial Plan for the Central Coast Regional District for the period January 01, 2013 to December 31, 2017.

READ A FIRST TIME this 14th day of March 2013.

READ A SECOND TIME this 14th day of March 2013.

READ A THIRD TIME this 14th day of March 2013.

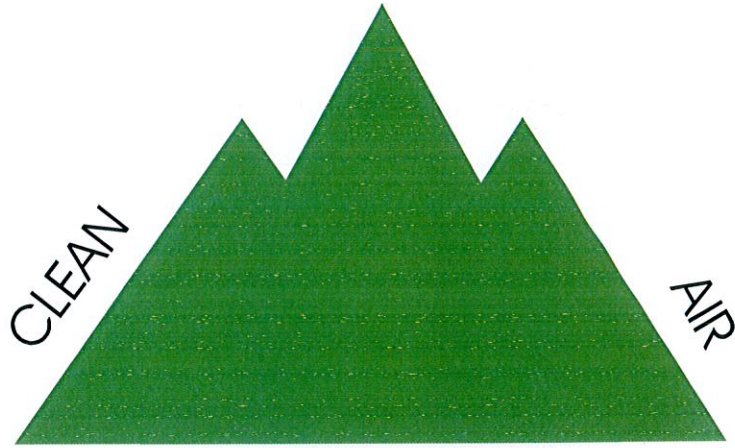
FINALLY ADOPTED this 14th day of March 2013.

  
\_\_\_\_\_  
Chair Reginald Moody  
\_\_\_\_\_  
Donna Mikkelson, Acting CAO

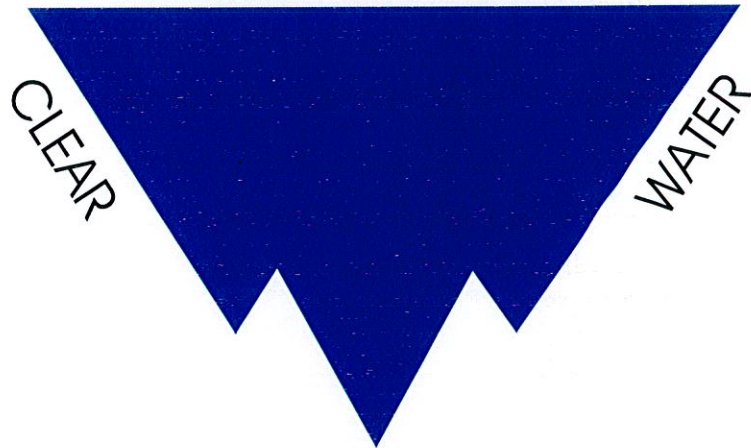
I, Donna Mikkelson, Acting CAO for the Central Coast Regional District hereby certify this to be a true copy of Bylaw No. 52, cited as the "Central Coast Regional District Five-Year Financial Plan Bylaw No. 52, 2013" as adopted.

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Chief Administrative Officer



CENTRAL COAST REGIONAL DISTRICT



## **FIVE YEAR FINANCIAL PLAN**

**2013-2017**

**As adopted March 14, 2013**

# **CENTRAL COAST REGIONAL DISTRICT**

## **Financial Plan 2013-2017**

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CENTRAL COAST REGIONAL DISTRICT  
 CONVERTED VALUES BY PROPERTY CLASS  
 FINANCIAL PLAN 2013

PROPERTY CLASS	Area A	Area B	Area C	Area D	Area E	Total	%	Last Year %
01 Residential	2,971,900	3,460	5,893,497	3,338,337	589,460	12,796,654	64.7%	65.6
02 Utilities	493,920	61,845	247,520	127,575	30,345	961,205	4.9%	4.7
04 Major Industry			144,160			144,160	0.7%	0.7
05 Light Industry	426,496		32,334	29,716	8,296	496,842	2.5%	2.4
06 Business/Other	3,182,133	4,336	373,968	544,867	873,180	4,978,484	25.2%	24.7
07 Managed Forest	46,080		74,070	27,270		147,420	0.7%	0.6
08 Recreation/Non Profit	170,710		28,990	16,820		216,520	1.1%	1.1
09 Farm	3,796		14,998	17,334		36,128	0.2%	0.2
<b>TOTAL</b>	<b>7,295,035</b>	<b>69,641</b>	<b>6,809,537</b>	<b>4,101,919</b>	<b>1,501,281</b>	<b>19,777,413</b>	<b>100</b>	<b>100</b>
% of Total	36.9%	0.4%	34.4%	20.7%	7.6%	100.0%		
<b>Last Year</b>	<b>7,953,096</b>	<b>70,656</b>	<b>6,959,972</b>	<b>4,123,161</b>	<b>1,489,107</b>	<b>20,595,992</b>		
% of Total	38.6%	0.3%	33.8%	20.0%	7.2%	100.0%		
Increase/decrease	- 658,061 -	1,015 -	150,435 -	21,242 -	12,174 -	818,579		
%	-8.3%	-1.4%	-2.2%	-0.5%	0.8%	-4.0%		

Prepared: D. Mikkelson  
 10-Apr-13

Converted Values are obtained from BC Assessment Authority March 20, 2013.

CENTRAL COAST REGIONAL DISTRICT  
TAX REQUISITION SUMMARY BY FUNCTION  
FINANCIAL PLAN 2013

	Area A	Area B	Area C	Area D	Area E	Total EA	LSA	Total	%
<u>Administrative Services</u>									
A - Administration & Finance (General Ops)	\$ 126,880	\$ 1,211	\$ 118,436	\$ 71,344	\$ 26,111	\$ 343,983		\$ 343,983	56.8%
B - Grants in Aid	\$ 5,575	\$ 53	\$ 5,204	\$ 3,135	\$ 1,147	\$ 15,113		\$ 15,113	2.5%
C - Feasibility Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
<u>Development Services</u>									
D - Economic Development	\$ 7,377	\$ 70	\$ 6,886	\$ 4,148	\$ 1,518	\$ 20,000		\$ 20,000	3.3%
E - Land Use Planning	\$ 6,197	\$ 59	\$ 5,784	\$ 3,484	\$ 1,275	\$ 16,800		\$ 16,800	2.8%
F - Valley Street Lighting			\$ 1,912	\$ 1,152	\$ 422	\$ 3,486		\$ 3,486	0.6%
<u>Environmental Services</u>									
G - Thorsen Creek Waste & Recycling			\$ 21,944	\$ 13,218	\$ 4,838	\$ 40,000		\$ 40,000	6.6%
<u>Leisure Services</u>									
H - Parks & Recreation - Bella Coola			\$ 7,606	\$ 4,582	\$ 1,677	\$ 13,865		\$ 13,865	2.3%
I - Recreation - Denny Island	\$ 4,000					\$ 4,000		\$ 4,000	0.7%
J - Swimming Pool			\$ 23,230	\$ 13,993	\$ 5,121	\$ 42,344		\$ 42,344	7.0%
K - Vancouver Is. Regional Library	\$ 17,943	\$ 171	\$ 16,749	\$ 10,089	\$ 3,693	\$ 48,646		\$ 48,646	8.0%
<u>Protective Services</u>									
X- Diking - Bella Coola Airport			\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
L - Emergency Management	\$ 7,848	\$ 75	\$ 7,326	\$ 4,413	\$ 1,615	\$ 21,276		\$ 21,276	3.5%
M - Emergency Management Initiatives									
N - House Numbering			\$ 1,157	\$ 697	\$ 255	\$ 2,109		\$ 2,109	0.3%
<u>Transportation Services</u>									
O - Airport - Bella Coola			\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
P - Airport - Denny Island	\$ 5,702					\$ 5,702		\$ 5,702	0.9%
<u>Local Area Services (L.S.A)</u>									
Q - Fire Protection (Area E+)							\$ 21,500	\$ 21,500	3.5%
R - Street Lights (Area E)							\$ 7,260	\$ 7,260	1.2%
<b>TOTAL</b>	<b>181,522</b>	<b>1,640</b>	<b>216,234</b>	<b>130,255</b>	<b>47,673</b>	<b>577,324</b>	<b>28,760</b>	<b>606,084</b>	<b>100.0%</b>
Current % of Total Tax Levy	31.4%	0.3%	37.5%	22.6%	8.3%	100.0%			
<b>Last Year (2012)</b>	<b>140,085</b>	<b>1,158</b>	<b>161,412</b>	<b>95,622</b>	<b>34,535</b>	<b>432,812</b>	<b>28,760</b>	<b>461,572</b>	<b>Increase</b>
Last year % of Total Tax Levy	32.4%	0.3%	37.3%	22.1%	8.0%	100.0%			<b>31.3%</b>

**ASSESSMENT AND LIMITS BY SERVICE**  
**FINANCIAL PLAN 2013**  
 (RG731, RG735)

	<b>Converted</b>	<b>(Limits)</b>	<b>% of Total</b>	
	<b>Value Assessments</b>	<b>Land &amp; Improvements</b>	<b>Assessments</b>	<b>Tax Levy</b>
<b>ASSESSMENT BY AREA</b>				
Electoral Area A	\$ 7,295,035	\$ 47,271,570	36.9%	\$ 181,522
Electoral Area B	\$ 69,641	\$ 229,000	0.4%	\$ 1,640
Electoral Area C	\$ 6,809,537	\$ 62,374,460	34.4%	\$ 216,234
Electoral Area D	\$ 4,101,919	\$ 36,491,670	20.7%	\$ 130,255
Electoral Area E	\$ 1,501,281	\$ 9,569,700	7.6%	\$ 47,673
<b>Total Electoral Areas</b>	<b>\$ 19,777,413</b>	<b>\$ 155,936,400</b>	<b>100%</b>	<b>\$ 577,324</b>
LSA - Fire Protection	\$ 1,521,835	\$ 9,849,800		\$ 21,500
LSA - Streetlights	\$ 1,260,689	\$ 7,929,700		\$ 7,260
<b>Total Local Service Areas</b>				<b>\$ 28,760</b>
<b>TOTAL ASSESSMENTS</b>	<b>\$ 19,777,413</b>	<b>\$ 155,936,400</b>		<b>\$ 606,084</b>

**ASSESSMENT BY FUNCTION**

			<b>Tax Limit Rate</b>	<b>Tax Limit \$</b>	<b>Tax Levy \$</b>
<b>Administrative Services</b>					
A - Administration & Finance (General Ops)	\$ 19,777,413	\$ 155,936,400			\$ 343,983
B - Grants in Aid	\$ 19,777,413	\$ 155,936,400	0.100	\$ 15,594	\$ 15,113
C - Feasibility Fund	\$ 19,777,413	\$ 155,936,400			\$ -
<b>Development Services</b>					
D - Economic Development	\$ 19,777,413	\$ 155,936,400	0.750	\$ 116,952	\$ 20,000
E - Land Use Planning	\$ 19,777,413	\$ 155,936,400			\$ 16,800
F - Valley Street Lighting	\$ 12,412,737	\$ 108,435,830	0.200	\$ 21,687	\$ 3,486
<b>Environmental Services</b>					
G - Thorsen Creek Waste & Recycling	\$ 12,412,737	\$ 108,435,830	1.00	\$ 108,436	\$ 40,000
<b>Leisure Services</b>					
H - Parks & Recreation - Bella Coola	\$ 12,412,737	\$ 108,435,830	1.00	\$ 108,436	\$ 13,865
I - Recreation - Denny Island	\$ 7,295,035	\$ 47,271,570	0.400	\$ 18,909	\$ 4,000
J - Swimming Pool	\$ 12,412,737	\$ 108,435,830	1.000	\$ 108,436	\$ 42,344
K - Vancouver Is. Regional Library	\$ 19,777,413	\$ 155,936,400			\$ 48,646
<b>Protective Services</b>					
X Diking - Bella Coola Airport	\$ 12,412,737	\$ 173,715,900	0.000	\$ 125,000	\$ -
L - Emergency Management	\$ 19,777,413	\$ 155,936,400	0.500	\$ 77,968	\$ 21,276
M - Emergency Management Initiatives	\$ 19,777,413	\$ 155,936,400			
N - House Numbering	\$ 12,412,737	\$ 108,435,830	0.100	\$ 10,844	\$ 2,109
<b>Transportation Services</b>					
O - Airport - Bella Coola	\$ 12,412,737	\$ 108,435,830	1.000	\$ 108,436	\$ -
P - Airport - Denny Island	\$ 7,295,035	\$ 47,271,570	0.287	\$ 13,567	\$ 5,702
<b>Total Electoral Areas</b>	<b>\$ 19,777,413</b>	<b>\$ 155,936,400</b>			<b>\$ 577,324</b>
<b>Local Area Services (LSA)</b>					
Q - Street Lighting (Area E)	\$ 1,521,835	\$ 9,849,800	2.00	\$ 19,700	\$ 21,500
R - Fire Protection (Area E+)	\$ 1,260,689	\$ 7,929,700	5.00	\$ 39,649	\$ 7,260
<b>Total Local Service Areas</b>					<b>\$ 28,760</b>
<b>Total</b>	<b>\$ 19,777,413</b>	<b>\$ 155,936,400</b>			<b>\$ 606,084</b>

**Central Coast Regional District**  
**Revenue and Expenditures - By Service - Financial Plan 2013-2017**

	<u>Jan-Dec 13</u>	<u>Jan-Dec 14</u>	<u>Jan-Dec 15</u>	<u>Jan-Dec 16</u>	<u>Jan-Dec 17</u>
<b>Revenue</b>					
40005 · Nuxalk Nation Cont to Landfill	30,000	35,000	45,000	45,000	50,000
40008 · Airport Rentals and Charges	55,076	54,240	75,600	75,705	75,705
40013 · Central Coast Regional Hosp Disl	13,000	13,000	13,000	13,000	13,000
40030 · Counter Sales	900	900	900	900	900
40035 · Donations	2,350	3,850	3,850	3,850	3,850
40038 · Emergency Management Init. FPI	212,688				
40040 · Federal Grants	1,500	3,000	3,000	3,000	3,000
40045 · Fire Protection Tolls	3,200	3,200	3,200	3,300	3,300
40052 · Gas Tax Agreement (Fed/Prov)	178,554	178,554	178,554	178,554	178,554
40055 · Grants in lieu of taxes	36,438	36,438	36,438	36,438	36,438
40100 · Interest Income	12,500	12,500	12,500	12,500	12,500
40115 · Apportioned Administration	62,334	63,991	63,270	63,320	63,320
40116 · Prov cost share - street lights	426	458	458	458	458
40120 · Misc revenue	40,400	55,281	52,284	152,084	52,084
40122 · User Fees - Swimming Pool	12,000	15,600	15,900	15,900	15,900
40135 · Registration fees - Recreation	3,200	3,900	3,900	3,900	3,900
40125 · Provincial Basic Grant	207,714	207,714	207,714	207,714	207,714
40130 · Provincial Grants - Other	72,941	0	7,500	7,500	0
40145 · Rezoning & Land Use fees	700	700	700	700	700
40155 · Tax Levy	606,084	782,538	832,724	825,974	825,724
40156 · Parcel Taxes	37,500	37,500	37,500	37,500	37,500
40200 · Landfill User Fees	3,000	12,000	12,000	20,000	30,000
40210 · Water tolls & charges	38,000	38,000	38,000	38,000	38,000
<b>Total Revenue</b>	<u>1,630,505</u>	<u>1,558,364</u>	<u>1,643,992</u>	<u>1,745,297</u>	<u>1,652,547</u>
<b>Expenditures</b>					
<u>Administrative Services</u>					
Community Works Fund	291,500	204,500	204,500	204,500	204,500
Feasibility Studies					
General Operations	554,182	542,171	567,475	560,664	569,138
Grants In Aid	15,230	15,180	15,180	15,180	15,180
<u>Development Services</u>					
Economic Development	84,511	79,968	79,968	79,968	79,968
Land Use Planning	20,041	17,500	40,000	40,000	17,500
LSA Street Lighting (BC Townsite)	9,600	10,110	10,110	10,645	10,645
Valley Street Lighting	4,300	4,507	4,712	4,712	4,712
<u>Environmental Services</u>					
Thorsen Creek Waste & Recycling	145,696	132,359	142,359	150,359	170,359
Waterworks Operating (LSA BC Town	52,650	60,850	43,900	56,325	46,917
Waterworks Capital (LSA BC Townsite)	19,521	19,521	19,521	19,521	301,987
<u>Leisure Services</u>					
Parks and Recreation - Bella Coola	79,137	26,771	32,155	42,155	38,255
Recreation - Denny Island	9,289	8,865	8,865	8,865	8,865
Swimming Pool	110,489	100,039	101,759	101,759	101,759
Regional Library (VIRL)	48,440	49,615	49,615	49,615	49,615
<u>Protective Services</u>					
Diking - Bella Coola Airport	0	77,250	77,250	87,250	87,250
Emergency Management	53,500	64,515	68,375	68,375	69,000
Emergency Mgmt Initiatives (FPP)	212,688				
Fire Protection (LSA Townsite)	32,783	32,783	32,883	33,183	33,683
House Numbering	4,000	2,060	2,060	2,060	2,060
<u>Transportation Services</u>					
Airport - Bella Coola	144,239	80,750	102,490	202,290	102,290
Airport - Denny Island	12,919	9,800	9,800	9,905	9,905
<b>Total Expenditures</b>	<u>1,904,715</u>	<u>1,539,114</u>	<u>1,612,977</u>	<u>1,747,331</u>	<u>1,923,588</u>

**Central Coast Regional District  
Revenue and Expenditures - By Service - Financial Plan 2013-2017**

	<u>Jan-Dec 13</u>	<u>Jan-Dec 14</u>	<u>Jan-Dec 15</u>	<u>Jan-Dec 16</u>	<u>Jan-Dec 17</u>
Excess (Deficiency) of Revenue over Expenditu	(274,210)	19,250	31,015	(2,034)	(271,041)
<b>Other Income/Expense</b>					
<b>Other Income</b>					
40004 · Surplus, beginning of year	1,207,141	913,249	932,499	963,514	961,480
<b>Total Other Income</b>	<u>1,207,141</u>	<u>913,249</u>	<u>932,499</u>	<u>963,514</u>	<u>961,480</u>
<b>Other Expense</b>					
50204 · Deficit, beginning of year	19,682	0	0	0	0
50224 · Surplus, end of the year	913,249	932,499	963,514	961,480	690,439
<b>Total Other Expense</b>	<u>932,931</u>	<u>932,499</u>	<u>963,514</u>	<u>961,480</u>	<u>690,439</u>
<b>Net Other Income</b>	<u>274,210</u>	<u>(19,250)</u>	<u>(31,015)</u>	<u>2,034</u>	<u>271,041</u>
<b>Net Income</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**CCRD Financial Plan**  
**Profit & Loss - All Classes Combined**  
January 2013 through December 2017

	<u>Jan - Dec 13</u>	<u>Jan - Dec 14</u>	<u>Jan - Dec 15</u>	<u>Jan - Dec 16</u>	<u>Jan - Dec 17</u>
<b>Ordinary Income/Expense</b>					
<b>Income</b>					
40005 · Nuxalk Nation Cont to Landfill	30,000	35,000	45,000	45,000	50,000
40008 · Airport Rentals & Charges	55,076	54,240	75,600	75,705	75,705
40013 · Central Coast RHD	13,000	13,000	13,000	13,000	13,000
40030 · Counter Sales	900	900	900	900	900
40035 · Donations	2,350	3,850	3,850	3,850	3,850
40038 · Emergency Mgmt Initiatives	212,688	0	0	0	0
40040 · Federal Grants	1,500	3,000	3,000	3,000	3,000
40045 · Fire Protection Tolls	3,200	3,200	3,200	3,300	3,300
40052 · Gas Tax Agreement (Fed/Prov)	178,554	178,554	178,554	178,554	178,554
40055 · Grants in lieu of taxes	36,438	36,438	36,438	36,438	36,438
40100 · Interest Income	12,500	12,500	12,500	12,500	12,500
40115 · Apportioned Administration	62,334	63,991	63,270	63,320	63,320
40116 · Ministry of Trans Cost Share	426	458	458	458	458
40120 · Misc revenue	40,400	55,281	52,284	152,084	52,084
40122 · Pool Fees	12,000	15,600	15,900	15,900	15,900
40125 · Provincial Basic Grant	207,714	207,714	207,714	207,714	207,714
40130 · Provincial Grants - Other	72,941	0	7,500	7,500	0
40135 · Registration fees - Recreation	3,200	3,900	3,900	3,900	3,900
40145 · Rezoning & Land Use fees	700	700	700	700	700
40155 · Tax Levy	606,084	782,538	832,724	825,974	825,724
40156 · Parcel Taxes	37,500	37,500	37,500	37,500	37,500
40200 · User Fees	3,000	12,000	12,000	20,000	30,000
40210 · Water tolls & charges	38,000	38,000	38,000	38,000	38,000
<b>Total Income</b>	<u>1,630,505</u>	<u>1,558,364</u>	<u>1,643,992</u>	<u>1,745,297</u>	<u>1,652,547</u>
<b>Gross Profit</b>	1,630,505	1,558,364	1,643,992	1,745,297	1,652,547
<b>Expense</b>					
50000 · Apportioned Administration fees	62,334	63,991	63,270	63,320	63,320
50002 · Loan Principal	0	20,505	20,505	20,505	20,505
50005 · Administrative equipment	5,000	5,500	5,500	6,000	6,500
50010 · Administrative supplies	7,750	7,750	7,700	7,700	8,200
50015 · Advertising & promo	8,380	8,430	8,030	8,030	8,030
50020 · Association memberships	2,480	2,680	2,500	2,500	2,700
50025 · Audit & Accounting	25,000	25,000	25,000	27,000	27,000
50030 · Bank charges	900	900	1,000	1,000	1,050
50035 · Capital Works	27,000	5,000	5,000	115,000	15,000
50040 · Communications	5,500	5,500	5,500	3,875	4,500
50045 · Community Development	32,000	110,000	110,000	110,000	110,000
50050 · Community Groups	184,500	21,000	21,000	21,000	21,000
50055 · Community to Community	3,000	3,000	4,000	4,000	4,000
50060 · Contingency	274,731	164,025	172,935	197,075	223,667
50065 · Contracts	193,568	168,507	172,983	177,577	179,042
50070 · Conventions, travel	26,500	31,136	39,519	32,262	32,262
50080 · Directors' remuneration	30,700	29,200	32,200	29,200	29,200
50085 · Elections	0	4,000	0	0	0
50089 · Emergency Mgmt Initiatives	150,000	0	0	0	0
50095 · Employee benefits	22,100	34,025	35,936	35,936	35,936
50100 · Fax	1,100	1,100	1,100	1,100	1,100
50105 · Fuel	24,800	25,050	31,350	31,810	31,810
50110 · Garbage disposal	1,150	200	1,150	1,050	1,150
50115 · Ground Maintenance	3,860	2,460	2,460	2,460	2,460
50125 · Hydro	22,220	22,775	27,025	27,800	27,950
50135 · Insurance	28,030	28,030	28,250	28,250	28,850
50138 · Interest	19,621	63,551	63,551	63,551	63,551
50140 · Janitorial	13,500	13,500	13,750	13,750	13,750
50145 · Legal & Consulting fees	71,727	24,850	50,500	25,500	28,045
50150 · Licences, permits, fines	1,225	1,125	1,125	1,125	1,125
50160 · LRMP - Plan Implementation & mo	0	0	0	0	0
50165 · Maintenance	54,563	39,700	39,800	57,300	35,100
50170 · Meals	1,800	1,800	1,800	1,800	1,800
50180 · Miscellaneous operating	0	0	0	0	0
50185 · Nuxalk Agrmnt for Water Supply	21,275	21,275	21,275	23,400	23,400
50190 · Operating expenses	1,450	450	450	450	450
50195 · Payroll Expenses	247,784	351,286	361,568	368,195	371,854
50200 · Postage	1,450	1,450	1,450	1,450	1,450
50205 · Professional Development	10,100	18,600	20,600	18,600	18,600
50210 · Program Expense	4,000	3,550	3,255	3,255	3,255
50213 · Project	63,435	17,000	23,245	23,245	0
50220 · Rent	1,800	1,800	1,800	1,800	1,800
50225 · Road Maintenance	2,500	2,500	2,500	2,800	2,800
50235 · Snow Clearing	23,150	23,150	23,150	25,650	25,600
50240 · Solid Waste Management	50,000	50,000	50,000	50,000	50,000
50245 · Special Projects	54,651	0	0	0	282,466
50250 · Supplies & small tools	13,150	11,550	11,250	11,350	11,650
50255 · Telephone	14,200	14,700	14,900	14,900	14,900
50270 · Travel, Training & Accommm	33,100	29,300	24,800	25,965	27,965
50275 · Truck R&M	4,500	4,500	4,500	4,500	5,000
50295 · Van Isle Reg Library dis	45,840	47,000	47,000	47,000	47,000
50305 · Water & Fire Protection	4,116	3,466	3,466	3,966	3,466
50310 · WCB Expense	2,175	3,247	3,329	3,329	3,329
50315 · Website	1,000	0	0	0	0
<b>Total Expense</b>	<u>1,904,715</u>	<u>1,539,114</u>	<u>1,612,977</u>	<u>1,747,331</u>	<u>1,923,588</u>

**CCRD Financial Plan**  
**Profit & Loss - All Classes Combined**  
 January 2013 through December 2017

	<u>Jan - Dec 13</u>	<u>Jan - Dec 14</u>	<u>Jan - Dec 15</u>	<u>Jan - Dec 16</u>	<u>Jan - Dec 17</u>
Net Ordinary Income	(274,210)	19,250	31,015	(2,034)	(271,041)
Other Income/Expense					
Other Income					
40004 - Budget surplus, begin of year	1,207,141	913,249	932,499	963,514	961,480
Total Other Income	<u>1,207,141</u>	<u>913,249</u>	<u>932,499</u>	<u>963,514</u>	<u>961,480</u>
Other Expense					
50204 - Budget Deficit, begin of year	19,682	0	0	0	0
50224 - Budget Surplus, end of year	913,249	932,499	963,514	961,480	690,439
Total Other Expense	<u>932,931</u>	<u>932,499</u>	<u>963,514</u>	<u>961,480</u>	<u>690,439</u>
Net Other Income	<u>274,210</u>	<u>(19,250)</u>	<u>(31,015)</u>	<u>2,034</u>	<u>271,041</u>
Net Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>