

CENTRAL COAST REGIONAL DISTRICT

FIVE-YEAR FINANCIAL PLAN
BYLAW NO. 51, 2012

Being a bylaw to adopt the Five Year Financial Plan for the years 2012-2016.

The Board of Directors of the Central Coast Regional District in open meeting assembled, enacts as follows:

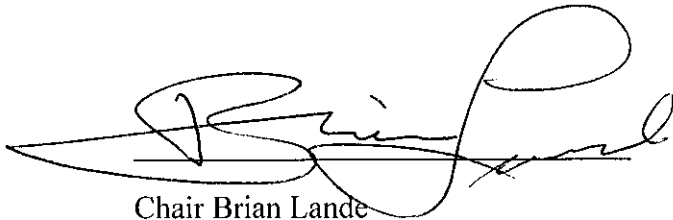
1. This bylaw may be cited as the Central Coast Regional District Five-Year Financial Plan Bylaw No. 51, 2012
2. Pages 1-8 attached hereto and made part of this bylaw are the Five-Year Financial Plan for the Central Coast Regional District for the period January 01, 2012 to December 31, 2016.

READ A FIRST TIME this 22nd day of March 2012.

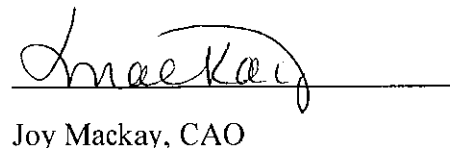
READ A SECOND TIME this 22nd day of March 2012.

READ A THIRD TIME this 22nd day of March 2012.

FINALLY ADOPTED this 22nd day of March 2012.




Chair Brian Lande



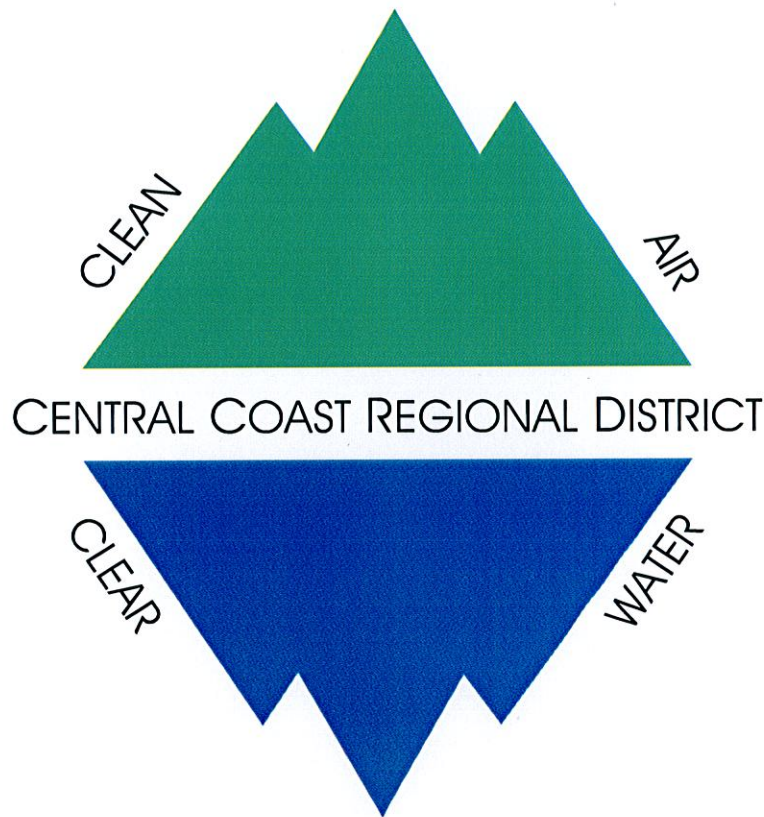
Joy Mackay, CAO

I, Joy Mackay, CAO for the Central Coast Regional District hereby certify this to be a true copy of Bylaw No. 51, cited as the "Central Coast Regional District Five-Year Financial Plan Bylaw No. 51, 2012" as adopted.



Chief Administrative Officer

Fostering the sustainable socioeconomic and environmental well-being of the Central Coast through the professional and efficient delivery of mandated regional and community services.



**FIVE YEAR FINANCIAL PLAN
2012 – 2016**

Central Coast Regional District Preliminary Tax Levy Comparison 2011-2012

	Service/Function	2011	2012	Increase	% Increase
40155 · Tax Levy					
	DI Airport-340	5,702	5,702	0	
Note 1	Econ. Dev-280	10,000	20,000	10,000	100.0%
Note 5	Emergency Mgmt - 260	32,882	44,886	12,004	36.5%
Note 2	Grant-in-Aid-380	9,914	15,433	5,519	55.7%
	House Numbering-440	2,109	2,109	0	
	Planning-250	9,550	9,550	0	
	Rec.Com-230:DI Rec	4,000	4,000	0	
Note 3	Library-400	42,707	45,199	2,492	5.8%
	Valley St. Lights-420	3,486	3,486	0	
	Fire Protection-300	21,500	21,500	0	
	Street Lights-320	7,260	7,260	0	
	Parks & Rec BC	13,865	13,865	0	
Note 4	Admin-200	201,443	202,582	1,139	0.6%
	Pool-240	36,000	36,000	0	
	Refuse Disposal-220	30,000	30,000	0	
Total 40155 · Tax Levy		430,418	461,572	31,154	7.2%
TOTAL		430,418	461,572	31,154	7.2%

1. Pursuant to strategic priorities
2. As approved by the board of Directors November 2011
3. As requisitioned by the Vancouver Island Regional Library
4. Pursuant to strategic priorities - improve internal/external communications (plan)
5. Provides for collaboration between electoral areas and an increase in coordinator fees.

At March 02, 2012



CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 PRELIMINARY FINANCIAL PLAN 2012

	Area A	Area B	Area C	Area D	Area E	Total EA	LSA	Total	%
<u>Administrative Services</u>									
A - Administration & Finance (General Ops)	\$ 78,227	\$ 695	\$ 68,458	\$ 40,555	\$ 14,647	\$ 202,582		\$ 202,582	43.9%
B - Grants in Aid	\$ 5,959	\$ 53	\$ 5,215	\$ 3,090	\$ 1,116	\$ 15,433		\$ 15,433	3.3%
C - Feasibility Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
<u>Development Services</u>									
D - Economic Development	\$ 7,723	\$ 69	\$ 6,759	\$ 4,004	\$ 1,446	\$ 20,000		\$ 20,000	4.3%
E - Land Use Planning	\$ 3,688	\$ 33	\$ 3,227	\$ 1,912	\$ 690	\$ 9,550		\$ 9,550	2.1%
F - Valley Street Lighting			\$ 1,930	\$ 1,143	\$ 413	\$ 3,486		\$ 3,486	0.8%
<u>Environmental Services</u>									
G - Thorsen Creek Waste & Recycling			\$ 16,608	\$ 9,839	\$ 3,553	\$ 30,000		\$ 30,000	6.5%
<u>Leisure Services</u>									
H - Parks & Recreation - Bella Coola			\$ 7,676	\$ 4,547	\$ 1,642	\$ 13,865		\$ 13,865	3.0%
I - Recreation - Denny Island	\$ 4,000					\$ 4,000		\$ 4,000	0.9%
J - Swimming Pool			\$ 19,930	\$ 11,806	\$ 4,264	\$ 36,000		\$ 36,000	7.8%
K - Vancouver Is. Regional Library	\$ 17,453	\$ 155	\$ 15,274	\$ 9,048	\$ 3,268	\$ 45,199		\$ 45,199	9.8%
<u>Protective Services</u>									
L - Emergency Management	\$ 17,333	\$ 154	\$ 15,168	\$ 8,986	\$ 3,245	\$ 44,886		\$ 44,886	9.7%
M - Emergency Management Initiatives									
N - House Numbering			\$ 1,168	\$ 692	\$ 250	\$ 2,109		\$ 2,109	0.5%
<u>Transportation Services</u>									
O - Airport - Bella Coola			\$ -	\$ -	\$ -	\$ -		\$ -	0.0%
P - Airport - Denny Island	\$ 5,702					\$ 5,702		\$ 5,702	1.2%
<u>Local Area Services (LSA)</u>									
Q - Fire Protection (Area E+)							\$ 21,500	\$ 21,500	4.7%
R - Street Lights (Area E)							\$ 7,260	\$ 7,260	1.6%
TOTAL	140,085	1,158	161,412	95,622	34,535	432,812	28,760	461,572	100.0%
Current % of Total Tax Levy	32.4%	0.3%	37.3%	22.1%	8.0%	100.0%			
Last Year (2011)	134,099	1,099	145,190	86,233	35,037	401,658	28,760	430,418	Increase
Last year % of Total Tax Levy	33.4%	0.3%	36.1%	21.5%	8.7%	100.0%			7.2%

March 26, 2012 Prepared: D. Mikkelsen



**Central Coast Regional District
Tax Levy by Function
1 January 2011 through 1 January 2016**

March 26, 2012

Function/Service	Actual	Budget	Budget	Budget	Budget	Budget
	2011	2012	2013	2014	2015	2016
40155 - Tax Levy						
Airport - Denny Is	5,702	5,702	5,702	5,702	5,702	5,702
Airport - Bella Coola				16,559	13,576	9,322
Economic Development	10,000	20,000	40,000	40,000	40,000	40,000
Emergency Managemt	32,882	44,888	55,971	55,971	55,971	55,971
Grant in Aid	9,914	15,433	15,180	15,180	15,180	15,180
House Numbering	2,109	2,109	2,109	2,109	2,109	2,109
Land Use Planning	9,550	9,550	16,800	16,800	16,800	16,800
Recreation - Denny Is	4,000	4,000	4,000	4,000	4,000	4,000
Regional Library	42,707	45,199	46,388	46,388	46,388	46,388
Valley Street Lights	3,486	3,486	3,486	3,639	4,049	4,254
LSA Fire Protection	21,500	21,500	21,500	21,500	21,500	21,500
LSA Street Lights	7,260	7,260	7,260	7,260	7,260	7,260
Parks & Rec - BC	13,865	13,865	13,865	13,865	13,865	13,865
General Operations	201,442	202,582	250,340	250,340	275,374	291,506
Swimming Pool	36,000	36,000	43,200	47,520	52,317	52,317
Thorsen Creek Waste	30,000	30,000	30,000	30,000	30,000	30,000
Total 40155 - Tax Levy	430,417	461,572	555,801	576,833	604,091	616,174
TOTAL	430,417	461,572	555,801	576,833	604,091	616,174

Prepared: D. Mikkelson

ASSESSMENT AND LIMITS BY SERVICE
FINANCIAL PLAN 2012
(RG731, RG735)

2012

	Converted Value Assessments	(Limits) Land & Improvements	% of Total Assessments	Tax Levy
ASSESSMENT BY AREA				
Electoral Area A	\$ 7,953,096	\$ 53,593,270	38.6%	\$ 140,085
Electoral Area B	\$ 70,656	\$ 231,900	0.3%	\$ 1,158
Electoral Area C	\$ 6,959,972	\$ 63,638,320	33.8%	\$ 161,412
Electoral Area D	\$ 4,123,161	\$ 36,564,138	20.0%	\$ 95,622
Electoral Area E	\$ 1,489,107	\$ 9,425,800	7.2%	\$ 34,535
Total Electoral Areas	\$ 20,595,992	\$ 163,453,428	100%	\$ 432,812
LSA - Fire Protection	\$ 1,504,446	\$ 9,653,500		\$ 21,500
LSA - Streetlights	\$ 1,251,075	\$ 7,806,800		\$ 7,260
Total Local Service Areas				\$ 28,760
TOTAL ASSESSMENTS	\$ 20,595,992	\$ 163,453,428		\$ 461,572

ASSESSMENT BY FUNCTION

			Tax Limit Rate	Tax Limit \$	Tax Levy \$
Administrative Services					
A - Administration & Finance (General Ops)	\$ 20,595,992	\$ 163,453,428			\$ 202,582
B - Grants in Aid	\$ 20,595,992	\$ 163,453,428	0.100	\$ 16,345	\$ 15,433
C - Feasibility Fund	\$ 20,595,992	\$ 163,453,428			\$ -
Development Services					
D - Economic Development**	\$ 20,595,992	\$ 163,453,428	0.500	\$ 81,727	\$ 20,000
E - Land Use Planning	\$ 20,595,992	\$ 163,453,428			\$ 9,550
F - Valley Street Lighting	\$ 12,572,240	\$ 109,628,258	0.200	\$ 21,926	\$ 3,486
Environmental Services					
G - Thorsen Creek Waste & Recycling	\$ 12,572,240	\$ 109,628,258	1.00	\$ 109,628	\$ 30,000
Leisure Services					
H - Parks & Recreation - Bella Coola	\$ 12,572,240	\$ 109,628,258	1.00	\$ 109,628	\$ 13,865
I - Recreation - Denny Island	\$ 7,953,096	\$ 53,593,270	0.400	\$ 21,437	\$ 4,000
J - Swimming Pool**	\$ 12,572,240	\$ 109,628,258	0.500	\$ 54,814	\$ 36,000
K - Vancouver Is. Regional Library	\$ 20,595,992	\$ 163,453,428			\$ 45,199
Protective Services					
L - Emergency Management	\$ 20,595,992	\$ 163,453,428	0.500	\$ 81,727	\$ 44,886
M - Emergency Management Initiatives	\$ 20,595,992	\$ 163,453,428			
N - House Numbering	\$ 12,572,240	\$ 109,628,258	0.100	\$ 10,963	\$ 2,109
Transportation Services					
O - Airport - Bella Coola**	\$ 12,572,240	\$ 109,628,258	0.500	\$ 54,814	\$ -
P - Airport - Denny Island	\$ 7,953,096	\$ 53,593,270	0.287	\$ 15,381	\$ 5,702
Total Electoral Areas	\$ 20,595,992	\$ 163,453,428			\$ 432,812
Local Area Services (LSA)					
Q - Street Lighting (Area E)	\$ 1,504,446	\$ 9,653,500	2.00	\$ 19,307	\$ 21,500
R - Fire Protection (Area E+)	\$ 1,251,075	\$ 7,806,800	5.00	\$ 39,034	\$ 7,260
Total Local Service Areas					\$ 28,760
Total Assessments	\$ 20,595,992	\$ 163,453,428			\$ 461,572

** Schedules D, J & O - Tax Rate Limits are currently before the board of directors for their consideration. These limits shown are for presentation purposes only and will be made final upon consideration and subsequent adoption of bylaws 409, 410 and 411

* Converted values are published by BC Assessment Authority as at March 21, 2012

Central Coast Regional District Revenue and Expenditures - By Service - Preliminary Financial Plan 2012-2016

	<u>Jan - Dec 12</u>	<u>Jan - Dec 13</u>	<u>Jan - Dec 14</u>	<u>Jan - Dec 15</u>	<u>Jan - Dec 16</u>
Revenue					
40005 · Nuxalk Nation Cont to Landfill	25,000	25,000	25,000	25,000	25,000
40008 · Airport Rentals and Charges	54,650	55,800	58,489	58,489	58,594
40013 · Central Coast Regional Hosp District	13,000	13,000	13,000	13,000	13,000
40030 · Counter Sales	850	850	850	950	950
40035 · Donations	3,850	3,850	3,850	3,900	3,900
40040 · Federal Grants	1,500	3,000	3,000	3,200	3,200
40045 · Fire Protection Tolls	3,140	3,140	3,140	3,140	3,140
40052 · Gas Tax Agreement (Fed/Prov)	178,554	178,554	178,554	178,554	178,554
40055 · Grants in lieu of taxes	32,040	32,040	32,040	32,760	32,760
40100 · Interest Income	14,650	11,650	11,650	11,650	11,650
40115 · Apportioned Administration	50,806	50,806	51,589	51,589	51,589
40116 · Prov cost share - street lights	458	426	458	458	458
40120 · Misc revenue	21,900	79,107	72,046	149,413	135,000
40122 · User Fees - Swimming Pool	13,500	15,000	15,600	15,900	15,900
40135 · Registration fees - Recreation	3,900	3,900	3,900	3,900	3,900
40125 · Provincial Basic Grant	207,714	207,714	207,714	207,714	207,714
40130 · Provincial Grants - Other	563,429	23,850	0	0	0
40145 · Rezoning & Land Use fees	700	700	700	700	700
40165 · Tax Levy	461,572	555,801	576,833	604,091	616,174
40200 · Landfill User Fees	2,500	3,000	3,000	3,000	3,000
40210 · Water tolls & charges	34,000	34,000	34,680	34,680	34,680
Total Revenue	1,687,713	1,301,188	1,296,093	1,402,088	1,399,863
Expenditures					
<u>Administrative Services</u>					
Community Works Fund	229,996	203,400	203,502	203,502	203,502
Feasibility Studies					
General Operations	499,979	483,892	498,649	517,491	509,156
Grants In Aid	15,300	15,180	15,180	15,180	15,180
<u>Development Services</u>					
Economic Development	74,543	76,271	78,889	80,706	80,706
Land Use Planning	18,805	41,350	16,755	16,755	16,755
LSA Street Lighting (BC Townsite)	9,300	9,500	9,969	9,969	10,454
Valley Street Lighting	4,300	4,300	4,507	4,507	4,712
<u>Environmental Services</u>					
Thorsen Creek Waste & Recycling	182,923	98,359	98,359	98,359	98,359
Waterworks (LSA BC Townsite)	42,257	57,257	44,257	42,257	42,282
<u>Leisure Services</u>					
Parks and Recreation - Bella Coola	111,073	24,471	25,671	26,126	36,126
Recreation - Denny Island	8,850	8,850	8,865	8,865	8,865
Swimming Pool	120,788	81,510	85,375	85,575	85,575
Regional Library (VIRL)	45,807	46,388	46,388	46,388	46,388
<u>Protective Services</u>					
Emergency Management	75,600	75,600	75,600	75,600	75,600
Emergency Mgmt Initiatives (FPP)	469,248				
Fire Protection (LSA Townsite)	35,390	31,390	31,390	31,390	31,390
House Numbering	4,000	2,000	2,060	2,060	2,060
<u>Transportation Services</u>					
Airport - Bella Coola	91,892	113,821	78,061	160,161	165,961
Airport - Denny Island	20,131	3,965	3,971	3,971	4,076
Total Expenditures	2,060,182	1,377,304	1,327,448	1,428,862	1,437,147
Excess (Deficiency) of Revenue over Expenditures	(372,469)	(76,116)	(31,355)	(26,774)	(37,284)

**Central Coast Regional District
Revenue and Expenditures - By Service - Preliminary Financial Plan 2012-2016**

	<u>Jan - Dec 12</u>	<u>Jan - Dec 13</u>	<u>Jan - Dec 14</u>	<u>Jan - Dec 15</u>	<u>Jan - Dec 16</u>
Other Income/Expense					
Other Income					
40004 · Surplus, beginning of year	1,068,127	718,872	641,756	610,401	583,627
Total Other Income	<u>1,068,127</u>	<u>718,872</u>	<u>641,756</u>	<u>610,401</u>	<u>583,627</u>
Other Expense					
50204 · Deficit, beginning of year	133	0	0	0	0
50224 · Surplus, end of the year	695,525	642,756	610,401	583,627	546,343
Total Other Expense	<u>695,658</u>	<u>642,756</u>	<u>610,401</u>	<u>583,627</u>	<u>546,343</u>
Net Other Income	<u>372,469</u>	<u>76,116</u>	<u>31,355</u>	<u>26,774</u>	<u>37,284</u>
Net Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Central Coast Regional District Revenue and Expenditures by Cost Centre - All Classes Combined

	Jan - Dec 12	Jan - Dec 13	Jan - Dec 14	Jan - Dec 15	Jan - Dec 16
Total Revenue	1,687,713	1,301,188	1,296,093	1,402,088	1,399,863
Total Revenue	1,687,713	1,301,188	1,296,093	1,402,088	1,399,863
Expense					
50000 · Apportioned Administration fees	50,806	50,806	51,589	51,589	51,589
50005 · Administrative equipment	7,100	7,100	7,100	7,200	7,200
50010 · Administrative supplies	6,200	6,700	6,700	6,700	6,700
50015 · Advertising & promo	6,100	5,730	5,730	5,730	6,030
50020 · Association memberships	2,280	2,700	2,700	2,700	2,700
50025 · Audit & Accounting	22,500	23,500	23,500	23,500	26,000
50030 · Bank charges	1,050	1,050	1,050	1,050	1,050
50035 · Capital Works	18,600	5,000	5,000	105,000	115,000
50040 · Communications	5,500	5,500	5,500	5,500	5,500
50045 · Community Development	120,000	110,000	110,000	110,000	110,000
50050 · Community Groups	20,125	21,000	21,000	21,000	21,000
50055 · Community to Community	3,000	3,000	3,000	3,000	3,000
50060 · Contingency	224,222	62,447	65,638	64,633	60,976
50065 · Contracts	176,883	167,441	170,852	173,212	177,574
50070 · Conventions, travel	40,000	35,500	36,000	43,000	36,000
50075 · Co-ordinators fees	51,582	52,000	52,000	52,000	52,000
50080 · Directors' remuneration	32,800	29,200	29,200	32,200	29,200
50085 · Elections	0	0	4,000	0	0
50095 · Employee benefits	28,833	33,925	34,025	35,936	35,936
50100 · Fax	1,100	1,100	1,100	1,100	1,100
50105 · Fuel	29,100	29,500	30,750	30,850	31,110
50110 · Garbage disposal	1,050	1,050	1,050	1,050	1,050
50115 · Ground Maintenance	2,460	2,460	2,460	2,460	2,460
50125 · Hydro	24,300	25,070	25,965	26,170	27,025
50131 · Planning	0	40,000	0	0	0
50135 · Insurance	27,180	27,270	27,270	27,750	27,750
50138 · Interest	100	100	100	100	100
50140 · Janitorial	12,525	12,950	13,100	13,350	13,350
50145 · Legal & Consulting fees	33,968	35,396	35,396	21,850	21,850
50150 · Licences, permits, fines	1,125	1,125	1,125	1,125	1,125
50160 · LRMP - Plan implementation & mo	8,915	0	0	0	0
50165 · Maintenance	38,884	13,051	13,096	13,196	13,196
50170 · Meals	1,800	1,800	1,800	1,800	1,800
50185 · Nuxalk Agrmnt for Water Supply	21,275	21,275	21,275	21,275	21,275
50190 · Operating expenses	1,450	450	450	450	450
50195 · Payroll Expenses	241,822	298,085	308,171	316,293	316,293
50200 · Postage	1,400	1,400	1,400	1,400	1,400
50205 · Professional Development	22,600	20,600	20,585	20,585	18,585
50210 · Program Expense	3,100	3,100	3,100	3,255	3,255

Central Coast Regional District Revenue and Expenditures by Cost Centre - All Classes Combined

Jan - Dec 12 Jan - Dec 13 Jan - Dec 14 Jan - Dec 15 Jan - Dec 16

50213 · Project	16,000	40,000	2,000	0	0
50220 · Rent	1,800	1,800	1,800	1,800	1,800
50225 · Road Maintenance	800	800	800	800	800
50235 · Snow Clearing	22,050	23,050	23,100	23,100	25,600
50240 · Solid Waste Management	0	50,000	50,000	50,000	50,000
50245 · Special Projects	620,781	0	0	0	0
50250 · Supplies & small tools	13,550	11,550	11,750	11,450	11,850
50255 · Telephone	14,450	13,950	14,450	14,450	14,450
50270 · Travel, Training & Accommod	25,600	24,100	26,400	24,800	27,565
50275 · Truck R&M	4,500	4,500	4,500	4,500	4,500
50295 · Van Isle Reg Library dis	43,707	43,788	43,788	43,788	43,788
50305 · Water & Fire Protection	2,766	2,766	2,866	2,866	2,866
50310 · WCB Expense	2,443	3,019	3,217	3,299	3,299
Total Expenditures	2,060,182	1,377,704	1,327,448	1,428,862	1,437,147
Excess (Deficiency) of Revenue over Expenditures	(372,469)	(76,116)	(31,355)	(26,774)	(37,284)
Other Income/Expense					
Other Income					
40004 · Surplus, beginning of year	1,068,127	718,872	641,756	610,401	583,627
Total Other Income	1,068,127	718,872	641,756	610,401	583,627
Other Expense					
50204 · Deficit, beginning of year	133	0	0	0	0
50224 · Surplus, end of the year	695,525	642,756	610,401	583,627	546,343
Total Other Expense	695,658	642,756	610,401	583,627	546,343
Net Other Income	372,469	76,116	31,355	26,774	37,284
Net Income	0	0	0	0	0

