FINANCIAL STATEMENTS

DECEMBER 31, 2012

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of the Central Coast Regional District and all the information in this annual report are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles for local government established by the Public Sector Accounting Board of the The Canadian Institute of Chartered Accountants. Financial statements include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The District's management maintains systems of internal accounting and administrative controls, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the District's assets are appropriately accounted for and adequately safeguarded.

The District's Board of Directors is responsible for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

PMT Chartered Accountants / Business Advisors LLP, the auditors appointed by the Board of Directors, have reviewed the systems of internal control and examined the financial statements in accordance with Canadian generally accepted auditing standards to enable them to express an independent opinion on the financial statements. Their report accompanies these statements.

The Central Coast Regional District's Board of Directors reviews and approves the financial statements. The District's management meets periodically with the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities. They review the financial statements and the external auditor's report, as well as the engagement of the external auditors.

Reginald Moody-Humchit Chairman of the Board of Directors

Donna Mikkelson

Acting Chief Administrator Officer



Members, Institute of Chartered Accountants of British Columbia

INDEPENDENT AUDITORS' REPORT

To The Board of Directors of The Central Coast Regional District

We have audited the accompanying financial statements of the Central Coast Regional District, which comprise the consolidated statement of financial position as at December 31, 2012, and the consolidated statement of revenue and expenditures, cash flows and statement of changes in net financial assets for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian generally accepted accounting principles for local governments, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards for local government. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

.../2



Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Central Coast Regional District as at December 31, 2012, and its financial performance and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles for local governments.

Williams Lake, BC April 11, 2013

PMT CHARTERED ACCOUNTANTS / BUSINESS ADVISORS LLP

Consolidated Statement of Financial Position Balance Sheet - December 31, 2012

	2012	2011			
FINANCIAL ASSETS					
Cash and short-term investments - Note 4	\$ 1,575,946	\$ 1,695,069			
Accounts receivable - Note 5	49,888	141,551			
Other assets - Debt Reserve Fund - Note 6	20,203	19.964			
	1,646,037	1,856,584			
FINANCIAL LIABILITIES					
Accounts payable and accrued liabilities - Note 7	134,089	82,657			
Deferred contributions - Note 8	354,710	546,641			
Promissory note - Debt Reserve Fund	12,039	12,039			
Long-term financing - Note 9	221,890	238,691			
Obligation under capital lease - Note 11		3.688			
	722,728	883,716			
Net financial assets	923,309	972,868			
NON-FINANCIAL ASSETS					
Tangible capital assets - Note 10	2,176,990	2,256,844			
Prepaid expenses	17,742	673			
	2,194,732	2,257,517			
Accumulated surplus Commitments and contingencies - Note 12	\$ <u>3,118,041</u>	\$ <u>3,230,385</u>			

A | Chief Administrative Officer

Consolidated Statement of Revenue and Expenditures For The Year Ended December 31, 2012

	(Unaudited) Budget 2012		Budget Actual			Actual 2011	
Revenue	\$	54,650	\$	55,646	\$	55,084	
Airport fees and rentals	Ψ	54,050	Ψ	20,01	•	•	
Bella Coola Band Council contribution to		25,000		30,000		25,000	
garbage dump operations		1,500		8,190		1,797	
Federal government grants		32,040		33,754		33,744	
Federal government grant in lieu of tax		3,140		3,235		3,140	
Fire protection tolls		14,650		21,718		20,758	
Investment income		39,600		34,081		104,173	
Other service charges		950,155		651,931		424,764	
Provincial government grants		17,400		15,695		12,467	
Recreation user fees		2,500		2,839		2,728	
Refuse site user fees		700		400		1,300	
Rezoning fees		461,572		498,597		467,918	
Tax levy		34,000		45,121		33,968	
Watertolls		1,636,907	_	1,401,207	_	1.186.841	
Expenditures				24.000		100 0 60	
Amortization		<u>-</u>		94,008		100,357	
Economic development services		120,000		000,001		35,743	
General government services		1,505,465		522,314		436,455	
Interest		1,050		20,310		20,484	
Other services		241,272		449,561		273,359	
Parks, recreation and culture services		43,707		142,297		102,271	
Protective services		56,082		79,335		65,330	
Solid waste management		1,125		150,388		115,747	
Transfer to capital works		18,600					
Transportation and transit services		-		12,492		12,413	
Utility services	_	22,075	_	<u> 32,846</u>		31,778	
•	-	2,009,376	\$_	1,513,551	\$_	1.193,937	
Excess (deficiency) of revenue over expenditures	(372,469)	(112,344)	(7,096)	
Use of prior years surplus	,	1,068,127		-		•	
Reserve for future period		695,658	_				
Excess (deficiency) of revenue over expenditures	_	-	(112,344)	(7,096	
Surplus, beginning of year	-	3,230,385	-	3,230,385		3,237,481	
Surplus, end of year	\$ __	3,230,385	\$_	3,118,041	\$,	3,230,385	

A Chief Administrative Officer

Consolidated Statement of Cash Flows For The Year Ended December 31, 2012

	2012	2011
Cash flows from operating activities Excess (deficiency) of revenue over expenditures Adjustment for items not involving cash: Amortization of tangible capital assets Loss on disposal of tangible capital assets	\$(112,344) 94,008 206 (18,130)	\$(7,096) 100,357 93,261
Changes in non-cash working capital items: Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Deferred contributions	91,424 (17,070) 51,431 (191,930) (66,145) (84,275)	(1,629) 798 31,859 462,793 493,821 587,082
Cash flows from capital activities Acquisition of tangible capital assets	(14,359)	(148,866)
Cash flows from financing activities Long-term financing repayments Increase (decrease) during the year	(20,489) (119,123)	(<u>19,536</u>) 418,680
Cash, beginning of year	1,695,069	1,276,389
Cash, end of year	\$ <u>1,575,946</u>	\$ <u>1,695,069</u>
Supplementary information: Income tax paid Interest paid	\$ <u>-</u> \$ <u>19.521</u>	\$ - \$ <u>19,521</u>

Consolidated Statement of Changes in Net Financial Assets For The Year Ended December 31, 2012

	(Unaudited) Budget 2012	2012	2011
Annual surplus (deficit)	\$ -	\$ <u>(112,344</u>)	\$ <u>(7,096</u>)
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets	- - - -	(14,359) 94,008 <u>206</u> 79,855	(148,866) 100,357 ————————————————————————————————————
Net change in prepaid expenses Increase (decrease) in net financial assets		(17,070) (49,559)	<u>798</u> (54,807)
Net financial assets, beginning of year	972,868	972,868	1,027,675
Net financial assets, end of year	\$ <u>972,868</u>	\$ <u>923,309</u>	\$ <u>972,868</u>

1. Purpose

The Central Coast Regional District (the "District") operates under the provisions of the Local Government Act and the Community Charter of British Columbia. Its principal activities include the provision of local government services to residents of the region. These include general government, protective, water, airport, and recreation services.

2. Significant accounting policies

a) Basis of presentation

The consolidated financial statements of the District are prepared by management in accordance with Canadian generally accepted accounting principles for local governments, as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

b) Funds of the District

For accounting and financial reporting purposes, the resources and operations of the District are segregated into the the General Operating, Water Operating, General Capital, Water Capital and Reserve Funds.

Each fund is recorded as a separate entity which is identified in its statement of financial position and where applicable, its statements of revenue and expenditures and equity. Transfers between funds are recorded as adjustments to the appropriate fund balance. Fund statements are presented as supplementary information to the consolidated financial statements.

c) Principles of consolidation

Consolidated financial statements include accounts of all funds of the District. Interfund balances and transactions have been eliminated.

d) Accrual accounting

The accrual method for reporting revenues and expenditures, including capital expenditures, has been used. Revenues are recorded in the period they are earned. Expenditures are recorded as the cost of goods or services in the period they are obtained.

e) Foreign currency

Monetary items denominated in US dollars are converted to Canadian dollars for consolidated financial statement purposes at approximate exchange rates in effect at the reporting date. Non-monetary items are translated at rates of exchange in effect when the assets were acquired or obligations incurred. Revenues and expenditures are translated at rates in effect at the time of transactions.— Gains and losses on foreign currency translations are included as revenues (expenditures).

f) Administration apportionment

A percentage of certain budgeted administration expenses of the District has been allocated to other functions. These expenses include audit fees, bank charges, wages and related costs of the administrative staff, office, stationary and telephone.

g) Cash and short-term investments

Cash and short-term investments consists of cash on hand less outstanding cheques and deposits with a maturity of less than three months at the time of purchase and term deposits with a maturity of less than one year. When outstanding cheques are in excess of cash on hand, the excess is reported in bank indebtedness.

2. Significant accounting policies (continued)

h) Tangible capital assets

Tangible capital assets are recorded in the General Capital Fund and Water Capital Fund at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Contributed tangible capital assets are recorded at fair value at the date of contribution and also are recorded as revenue. Leases which transfer substantially all of the benefits and risk incidental to ownership of property, are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are included in expenses as incurred.

The costs, less residual values, of the tangible capital assets, excluding land are amortized using the declining balance method, at the following rates:

Buildings	4%
Furniture and equipment	20%
Parks and recreation projects	20%
Paving	5%
Vehicles	30%
Water distribution system	4%

i) Use of estimates

The preparation of consolidated financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure on contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring use of management estimates relate to valuation of inventory and the collectibility of accounts receivable. Actual results could differ from those estimates.

j) Taxation

Each Electoral Area within the District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Province (for Electoral Areas) to individual taxpayers and turned over to the District by August 1 of each year.

k) Revenue recognition

Grants and contributions (other than grants in lieu of taxes) are recorded when receivable. Grants in lieu of taxes are recognized at the earlier of when received or when money is determined to be more likely than not collected.

Revenue unearned in the current period is recorded as deferred contributions.

1) Budget reporting

Unaudited budget figures shown represent the Financial Plan Bylaw adopted by the board on March 22, 2012. These figures do not reflect subsequent amendments made by the Board of Directors to reflect changes in the budget throughout the year as required by law.

2. Significant accounting policies (continued)

m) Interest

The District follows the practice of investing individually significant unspent funds within individual funds. Interest earned is allocated on the basis of actual earnings from the specific instruments. Excess funds or temporary borrowings of all functions and capital projects are pooled and interest income or expense is allocated to the individual functions and capital projects on a monthly basis.

3. Financial instruments

a) Fair value

The district's carrying value of cash and cash equivalents, accounts receivable, debt reserve fund, and accounts payable approximates its fair value due to the immediate or short term maturity of these instruments. The carrying value of long-term debt approximates the fair value as the interest rates consistent with the current rates offered to the District for debt with similar terms.

b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the district manages exposure through its normal operating and financing activities. The district is exposed to interest rate risk primarily through its variable interest rate long term indebtedness.

c) Credit risk

It is management's opinion that the District is not subject to significant credit risk associated with its financial instruments.

4. Cash and short-term investments

	_	2012	 2011
Cash	\$	690,084	\$ 717,878
Term deposits		244,063	342,112
Short term investments		640,799	634,079
Equity shares at the Williams Lake and District Credit Union		1,000	 1,000
	\$_	1,575,946	\$ 1,695,069

Short-term investments are held in Municipal Finance Authority ("MFA") pooled money market fund with an annual rate of return of approximately 1.05% (2011 - 0.87%).

5. Accounts receivable

		2012		2011
Government receivables Trade and others receivables	\$ 48,96 92		\$ 118,97 22,57	
	\$	49,888	\$	141,551

6. Other assets - Debt Reserve Fund

The Municipal Finance Authority of British Columbia (MFA) provides capital financing for regional districts and their member municipalities. MFA is required to establish a Debt Reserve Fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the Debt Reserve Fund certain amounts set out in the debt agreements. MFA pays into the Debt Reserve Fund these monies from which interest earned thereon less administration expenses becomes an obligation to the regional districts. It must then use this Fund, if at any time there are insufficient funds, to meet payments on its obligations. If this occurs, the regional districts may be called upon to restore the Fund.

Upon the maturity of a debt issue, the unused portion of the Debt Reserve Fund established for that issue will be discharged to the District. The District has estimated that there is only a remote possibility that these funds will not be paid to it and therefore these funds have been included in other assets.

7. Accounts payable

	<u></u>	2012	 2011
Trade and others payables Holdbacks payable	\$	124,786 9,300	\$ 82,657
	\$	134,086	\$ <u>82,657</u>

8. Deferred contributions

Deferred contributions consists of funds received from grants for specific projects with conditions placed on its use for which the related conditions have not yet been met.

The deferred contributions are allocated from the following functions:

	_	2012	 2011
General Operating Fund			
Administration	\$	86,990	\$ 45,808
Economic Development		3,604	418
Emergency Management Initiative		218,239	469,248
Emergency Program			7,384
Parks Commission		5,617	3,539
Recreation Commission		1,209	, -
Waste and Recycling		29,286	15,182
Swimming Pool		9,765	 5,062
	\$ <u></u>	354,710	\$ 546,641

9. Long-term financing - Water Capital Fund

Security Issuing By-law #275 was enacted November 17, 1997. Repayment of the financing is on a semi-annual basis with payments of \$9,760 on May 5 of each year commencing in 1998 and payments of \$18,246 payable on November 5 of each year commencing in 1998. Final payment based on actuarial calculations will be made on November 5, 2022. It is estimated that the District maybe able to repay this debt as early as December 31, 2015 using assets on hand.

Parcel taxes were elevated to fund the payments made on the long-term financing. When the debt has been repaid the District will reduce this \$500 parcel tax.

Interest paid on long-term debt included in payments from the General Operating Fund are \$19,521 (2011 - \$19,521).

10. Tangible capital assets

Tungible cupital assets					
			-	oosals/Write-dow	
		Balance at		Work-in-Progress	
Cost	Dec	ember 31, 2011	Additions	Allocations	December 31, 2012
General Capital Fund					
Land	\$	504,421	_	-	\$ 504,421
Buildings	4				
- Airport terminal		234,000	-	-	234,000
- Firehall		41,494	-	-	41,494
- Office		138,180	-	-	138,180
Furniture and equipment		326,263	7,309	1,873	331,699
Parks and recreation projects		258,511	7,051	-	265,562
Paving		1,695,347	, <u>-</u>	-	1,695,347
Vehicles		41,169	-	<u>-</u>	41,169
y Ciliotes	-	3,239,385	14,360	1,873	3,251,872
Water Capital Fund	_			-	
Water distribution system		1,510,482	_	-	1,510,482
Land		9,740			<u>9,740</u>
Land	_	1,520,222	-	-	1,520,222
	_		14.260	1 077	
	\$ ₌	4,759,607	<u>14,360</u>	1,873	\$ <u>4,772,094</u>
Office equipment	\$ <u>.</u>	<u>27,285</u> \$	-	\$ -	\$27,285
Accumulated Amortization		Balance at		Accumulated Amortization	Balance at
	De	cember 31, 2011	Amortization	on Disposals	December 31, 2012
General Capital Fund Buildings					
- Airport terminal		156,820	3,087	-	159,907
- Firehall		14,339	1,086	-	15,425
- Office		5,527	5,306	-	10,833
Furniture and equipment		285,939	8,761	-	294,700
Parks and recreation projects		219,853	9,142	-	228,995
Paving		1,078,721	30,831	•	1,109,552
Vehicles		34,541	1,989		36,530
1 0311010		1,795,740	60,202	-	1,855,942
Water Capital Fund		707,023	32,139	_	739,162
Water distribution system		101,023	32,139		
	9	2,502,763	<u>92,341</u>		\$ <u>2,595,104</u>

10. Tangible capital assets (continued)

Included in the tangible capital assets are items under capital lease as follows:

	Balance at December 31, 2011 Amortization	Accumulated Amortization Balance at on Disposals December 31, 2012
Office equipment	\$ <u>22,570</u> \$ <u>1,886</u> \$	\$ <u>-</u> \$ <u>24,456</u>
Net book value	Net 2011	Net 2012
General Capital Fund		
Land	\$ 504,421	\$ 504,421
Buildings	* * * * *	
- Airport terminal	77,180	74,093
- Firehall	27,155	26,069
- Office	132,653	127,347
Furniture and equipment	40,324	36,999
Parks and recreation projects	38,658	36,567
Paving	616,626	585,795
Vehicles	6,628	4,639
	1,443,645	1,395,930
Water Capital Fund		
Water distribution system	803,459	771,320
Land	<u>9,740</u>	9,740
	813,199	<u> 781,060</u>
	\$ <u>2,256,844</u>	\$ <u>2,176,990</u>
Included in the tangible capital assets	are items under capital lease as followers	ows:
Office equipment	\$ <u>4,715</u>	\$2,829

11. Obligation under capital lease

The District has entered into a capital lease agreement with the Municipal Finance Authority Leasing Corporation to finance the acquisition of certain tangible capital assets, which requires blended annual lease payments of \$3,535 and maturing September 28, 2012. Interest of \$14 (2011 - \$79) was paid on capital obligations in the year. The lease obligation was retired during 2012.

12. Commitments and contingencies

a) The District has entered into the following lease agreements:

	Term	Expiry date	Annual lease cost
Arena Centennial Pool	30 years 50 years	July 18, 2041 March 31, 2058	\$1.00 \$1.00
Thorsen Creek Waste and Recycling Center	10 years	July 12, 2022	\$1.00

b) During the course of the year, the District may be a defendant in a lawsuit. The District reviews any claims or potential claims made against it on a yearly basis to determine if they would be covered by insurance, and if not, whether a claim that would not be successfully defended would have a material effect on the consolidated financial statements.

The management of the District is not aware of any claims or potential claims that if not successfully defended would have a material effect on the consolidated financial statements. If a claim was paid as a result of the outcome of litigation it would be treated as an expenditure.

c) The District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The Plan has about 176,000 active members and approximately 67,000 retired members. Active members include approximately 35,000 contributors from local governments.

The latest valuation as at December 31, 2009 indicated an unfunded liability of \$1,024,000 for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. Defined contribution plan accounting is applied to the Plan as the Plan exposes the participating entities to actuarial risk associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Plan assets and cost to individual entities participating in the Plan.

The Central Coast Regional District paid \$12,075 (2011 - \$17,065) for employer contributions to the plan in fiscal 2012.

- d) The District is a member of the Municipal Insurance Association of British Columbia. As a member of this association, the District is contingently liable for claims in excess of the insurance fund.
- e) The District purchased the office building in 2011 using Gas Tax Agreement funding. The use of this funding is established by a funding agreement between the local government and the Union of British Columbia Municipalities. Gas Tax Agreement funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements. The rationale was documented in the "capacity building" category as it would enable the District to increase its capacity to undertake integrated sustainability planning including several plans (community development, community energy, infrastructure, liquid asset, solid waste, etc.). This project has been determined ineligible for this use of these funds therefore funding needs to be provided from the administrative function which would increase the deficit in the current year to \$166,476. As deficits are not permitted, these funds would need to be recovered in the 2013 fiscal year. The District has appealed this funding decision and at this time it is unknown whether this appeal will be successful.

12. Commitments and contingencies (continued)

f) The District operates a landfill and is responsible for closure and post closure care under the Waste Management Act of British Columbia. These future site restoration costs are recognized based on assumptions, engineering studies and estimates to the costs of future removal and site restoration. Changes to the underlying assumptions or legislative change in the future could have a material impact on the statements. The Thorsen Creek Waste and Recycling Centre is reaching capacity and this could happen as early as the end of 2013. The District has undertaken some mitigating efforts such as tire and metals removal to help increase capacity. As the costs for closure and post closure care are not readily determinable, the District has not provided for future site restoration costs

13. General Operating Fund surplus (Statement A)

merat Operating Funa surptus (Statement A)		2012	<u>-</u>	2011
Administration - Schedule 1	\$(19,476)	\$	78,200
Bella Coola Airport Operations - Schedule 2	•	70,863		82,306
Waste and Recycling - Schedule 3		2,049		54,776
Recreation Commission - Schedule 4		40,000		38,131
Swimming Pool - Schedule 5		40,587		55,780
Planning - Schedule 6		2,541		7,055
Emergency Management - Schedule 7		12,595		11,085
Parks Commission - Schedule 8		16,887		17,335
Economic Development - Schedule 9		39,543		29,575
Fire Protection - Schedule 10		144,924		132,476
Street Lighting - Schedule 11		2,159		1,509
Denny Island Airport - Schedule 12		5,117		12,429
Grants in Aid - Schedule 13		117	(133)
Regional Library - Schedule 14	(206)	`	608
Valley Street Lighting - Schedule 15	`	908		1,153
Community Works - Schedule 16		575,273		479,228
House Numbering - Schedule 17		2,354		2,245
Emergency Management Initiatives - Schedule 18		-,	(9)
		_	•	-
Success by Six - Schedule 19			-	
	\$	936,235	\$	1,003,749

14. Related party transaction

The District is related to the Central Coast Regional Hospital District as the members of the Board of Directors of the District form the majority of the members of the Board of Directors of the Central Coast Regional Hospital District. As legislated by the Hospital District Act, the officers and employees of the Central Coast Regional Hospital District are the corresponding officers and employees of the Central Coast Regional District. Each of the Regional District and the Hospital District are separate legal entities as authorized by separate legislation.

During the year the Central Coast Regional Hospital District received accounting and management services from the District and paid \$13,000 (2011 - \$13,000) for these services.

15. Related party transaction (continued)

During the year the District paid \$100,325 (2011 - \$58,225) to Spiritscape Ventures Ltd., a business owned by the spouse of an employee. Spiritscape Ventures Ltd. is a company hired for emergency management coordination and property management.

During the year, the District paid \$367 (2011 - \$NIL) to Hodge Podge Novelties Ltd., a business owned by one of the board of directors for supplies.

These transactions are in the normal course of business and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

16. Expenditures and expenses by object

	2012	2011
Administration apportionment	\$ -	\$ -
Amortization	94,008	100,357
Bad debt expense	172	-
Bank charges and interest	20,310	20,484
Consultants	38,413	83,293
Contracts	198,540	89,722
Conventions, travel and association dues	27,694	26,632
Coordinators' fees	51,881	37,678
Directors' expenses	46,126	44,495
Elections	15	-
Fire protection	8,152	6,524
Grants in aid	15,000	9,800
Insurance	23,036	21,314
Loss on disposal of tangible capital assets	206	
Operating expenses	589,490	415,508
Planning	-	-
Professional development	•	-
Professional fees	25,079	22,158
Repairs and maintenance	9,744	7,507
Telephone and utilities	44,774	41,078
Transfer to capital works	-	-
Wages and related costs	299,636	246,112
Waterworks - Nuxalk Band	21,275	21,275
	\$ <u>1,513,551</u>	\$ <u>1,193,937</u>

17. Subsequent event

Subsequent to the year-end date of these financial statements, the District entered into negotiations with a former employee over retro-active termination benefits. As a result, severance pay may be owing, however, the amount, if any, is not currently determinable. Any costs in connection with this matter will be accounted for when paid.

18. Comparative figures

Certain of the comparative figures have been reclassified to conform to the current year's presentation.



CA Members, Institute of Chartered Accountants of British Columbia

AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

To The Board of Directors of The Central Coast Regional District Bella Coola, BC

We have audited and reported separately on the consolidated financial statements of the Central Coast Regional District as at December 31, 2012 in accordance with Canadian generally accepted auditing standards.

We conducted our audit for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in Statements A - M and Schedules 1 - 21 are presented for purposes of additional information and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Williams Lake, BC April 11, 2013

PMT CHARTERED ACCOUNTANTS / BUSINESS ADVISORS LLP

General Operating Fund		Statement A
Statement of Financial Position - December 31, 2012	2012	2011
ASSE	TS	
Cash and short-term investments	\$ 1,575,946	\$ 1,695,069
Prepaid expenses	17,742	673
Accounts receivable	43,352	140,279
Due from General Capital Fund	27,285	23,598
	\$ <u>1,664,325</u>	\$ <u>1,859,619</u>
LIABIL	ITIES	
Accounts payable and accrued liabilities	\$ 131,089	\$ 79,662
Due to Water Operating Fund	65,511	64,173
Due to Capital Works, Machinery and Equipment Reserve	6,014	6,014
Due to Water Capital Fund	170,765	159,380
Deferred contributions - Note 8	<u>354,710</u> 728,089	546,641 855,870
SUR	PLUS	
General Operating Fund surplus - Note 13	936,235	1,003,750
·	\$ <u>1,664,324</u>	\$ <u>1,859,620</u>

A | Chief Administrative Officer

The accompanying Notes are an integral part of this statement.

General Operating Fund Statement of Surplus For The Year Ended December 31, 2012 Statement B

	2012	2011	
Surplus, beginning of year	\$ 1,003,749	\$ 1,084,314	
Excess (deficiency) of revenue over expenditures - Statement C	(67.514)	(80,564)	
Surplus, end of year - Statement A	\$ <u>936,235</u>	\$ <u>1,003,750</u>	

A Chief Administrative Officer

Statement C

General Operating Fund Statement of Revenue and Expenditures For The Year Ended December 31, 2012

		2012	·	2011
Revenue	\$	55,646	\$	55,084
Airport fees and rentals	νp	33,040	Ψ	00,001
Bella Coola Band Council contribution to		30,000		25,000
refuse dump operations		8,190		1,797
Federal government grants		31,387		31,347
Federal government grant in lieu of tax		3,235		3,140
Fire protection tolls		21,718		20,758
Investment income		25,394		96,277
Other service charges		651,931		424,764
Provincial government grants		15,695		12,467
Recreation user fees		2,839		2,728
Refuse site user fees		400		1,300
Rezoning fees				430,418
Tax levy		461,572	_~	1,105,080
		1,308,007	_	1,102,080
Expenditures	,	£ 007\	,	E E00\
Administration apportionment - Note 2(f)	(5,807)	(5,500)
Bad debt expense		172		062
Bank charges and interest		789		963
Consultants		38,413		83,293
Contracts		198,540		89,722
Conventions, travel and association dues		27,694		26,632
Coordinators' fees		51,881		37,678
Directors' expenses		46,126		44,495
Elections		15		-
Fire protection		8,152		6,524
Grants in aid		15,000		9,800
Insurance, licences, permits and fines		23,036		21,314
Operating expenses		587,422		413,220
Professional fees		25,079		22,158
Repairs and maintenance		951		-
Telephone and utilities		44,138		40,453
Transfer to General Capital Fund		14,360		148,866
Wages and related costs	_	299,560	_	246,026
HIPON WITE LAUMAN AANIA	_	1,375,521	-	1,185,644
Excess (deficiency) of revenue over expenditures - Statement B	\$ <u>(</u>	67, <u>514</u>)	\$(<u>80,564</u>)

A | Chief Administrative Officer

Capital Works, Machinery and Equipment Reserve Statement of Financial Position - December 31, 2012		Statement D
	2012	2011
ASSETS	S	
Due from General Operating Fund	\$ <u>6,014</u>	\$ <u>6,014</u>
	•	
LIABILITIES AND RESER	VE FUND BALANCE	
Balance, end of year	\$ <u>6,014</u>	\$ <u>6,014</u>

A | Chief Administrative Officer

Balance, end of year

General Capital Fund Statement of Financial Position - December 31, 2012 Statement E

	2012	2011
ASSET	rs	
Buildings - Airport terminal - Note 10 - Fire hall - Note 10 - Office - Note 10	\$ 74,093 26,069 127,347	\$ 77,182 27,155 132,653
Equipment under capital leases - Note 10	2,829	4,715
Furniture and equipment - Note 10	34,170	35,609
Paying - Note 10	585,795	616,626
Land - Note 10	504,421	504,421
Parks and recreation projects - Note 10	36,567	38,658
Vehicles - Note 10	4,639	6,629
	\$ <u>1.395,930</u>	\$ <u>1,443,648</u>
LIABIL	ITIES	
Due to General Operating Fund	\$ 27,285	\$ 23,598
Obligation under capital lease - Note 11	27,285	3,688 27,286
EQUITY IN CAR	PITAL ASSETS	
Equity in capital assets - Statement F Federal government contributions Provincial government contributions General Operating Fund contributions	\$ 1,660,396 959,877 (1,251,628 1,368,645	959,877 (<u>1,203,911</u>)
	\$ <u>1,395,930</u>	\$ <u>1,443,648</u>

A | Chief Administrative Officer

General Capital Fund Statement of Equity in Capital Assets For The Year Ended December 31, 2012 Statement F

	2012	2011
Federal government contributions	\$ <u>1,660,396</u>	\$ <u>1,660,396</u>
Provincial government contributions	959,877	959.877
General Operating Fund contributions Balance, beginning of year Payments from General Operating Fund Balance, end of year	(1,203,911) (47,717) (1,251,628)	(1,285,898) 81,987 (1,203,911)
Total equity in tangible capital assets - Statement E	\$ <u>1,368,645</u>	\$ <u>1,416,362</u>

A | Chief Administrative Officer

Water Operating Fund Statement of Financial Position - December 31, 2012			Statement G
Materieur of Primarcian Losmon - Become of 51, 2022	2	012	2011
ASSI	ETS		
Accounts receivable	\$	5,131	\$ -
Due from General Operating Fund		65.511	64.173
	\$ <u></u>	70,642	\$ <u>64,173</u>
LIABILITIES A	AND SURPLUS		
Water Operating Fund surplus - Statement H	\$	70,642	\$ <u>64,173</u>

A Chief Administrative Officer

Water Operating Fund Statement of Revenue and Expenditures For The Year Ended December 31, 2012 Statement H

Pol The Teal Emica December 61) 2022	2012	2011
Revenue Water tolls collected	\$ <u>45,121</u>	\$33,968
Expenditures Administration apportionment - Note 2(f) Insurance and licences Maintenance contractor Materials and supplies Nuxalk Nation agreement Operating expenses Reservoir access road maintenance Utilities Waterline repair and maintenance Workers' compensation	5,807 2,004 6,103 61 21,275 2,370 636 320 76 38,652	5,500 2,012 6,755 21,275 275 720 625 32 86 37,280
Excess (deficiency) of revenue over expenditures	6,469	(3,312)
Surplus, beginning of year	64,173	67,485
Surplus, end of year - Statement G	\$ <u>70,642</u>	\$ <u>64,173</u>

A Chief Administrative Officer

Water Capital Fund Statement of Financial Position - December 31, 2012 Statement I

		2012	2011
ASSE	ETS		
Accounts receivable	\$	1,405	\$ 1,271
Due from General Operating Fund		170,765	159,380
Other assets - Debt Reserve Fund - Note 6		20,203	19,964
Land - Note 10		9,740	9,740
Water distribution system - Note 10		771,320	803,459
, and the second	\$ <u></u>	973,433	\$ <u>993,814</u>
LIABI	LITIES		
Accounts payable and accrued liabilities	\$	2,995	\$ 2,995
Long-term financing - Note 9		221,890	238,691
Promissory note - Debt Reserve Fund		12,039 236,924	12.039 253,725
EQUITY IN TANGIB	LE CAPITAL ASSE	rs	
Equity in capital assets - Statement J Federal government contributions Provincial government contributions General Capital Fund contributions General Operating Fund contributions	<u>(</u> 	496,873 496,873 152,638 409,875) 736,509	496,873 496,873 152,638 (<u>406,295</u>) <u>740,089</u>
	\$ _	973,433	\$ <u>993,814</u>

Chief Administrative Officer

Water Capital Fund Statement of Equity in Tangible Capital Assets For The Year Ended December 31, 2012 Statement J

	2012	2011
Federal government contributions Balance, end of year	\$ <u>496.873</u>	\$ <u>496,873</u>
Provincial government contributions Balance, end of year	496,873	496,873
General Capital Fund contribution Balance, end of year	152,638	152,638
General Operating Fund contributions Balance, beginning of year	(406,295)	(401,090)
Payments from General Operating Fund Balance, end of year	(<u>3,580</u>) (<u>409,875</u>)	(5,205) (406,295)
Total equity in tangible capital assets - Statement I	\$ <u>736,509</u>	\$ <u>740,089</u>

A | Chief Administrative Officer

Water Capital Fund Statement of Revenue and Expenditures For The Year Ended December 31, 2012 Statement K

	2012	2011
Revenue Actuarial interest Grants in lieu of taxes Parcel taxes	\$ 8,687 2,367 37,025 48,079	\$ 7,896 2,397 37,500 47,793
Expenditures Amortization Interest	32,138 19,521 51,659	33,477 19,521 52,998
Excess (deficiency) of revenue over expenditures	(3,580)	(5,205)
Deficit, beginning of year	(406,295)	(_401,090)
Deficit, end of year	\$ <u>(409,875</u>)	\$ <u>(406,295</u>)

Chief Administrative Officer

Restricted Relief Fund Statement of Revenue and Expenditures For The Year Ended December 31, 2012 Statement L

	201	12	20	11
Revenue Interest income	\$	-	\$	5
Expenditures Compensation paid out		_ :		32,477
Excess (deficiency) of revenue over expenditures		-	(32,472)
Surplus, beginning of year				32,472
Surplus, end of year	\$	_	\$	

Chief Administrative Officer

Schedule 1

General Operating Fund
Schedule of Revenue and Expenditures
Administration
For The Year Ended December 31, 2012

		2012	2011	
Revenue	\$	13,000	\$ 13,000	
Central Coast Regional Hospital District	Ψ	246	270	
Counter sales		23,099	23,103	
Grants in lieu of tax		15,757	15,662	
Interest income		57,954	56,201	
Other		119,891	116,034	
Provincial administration grant		202,582	201,443	
Tax levy		432,529	425,713	
Francisco di traca				
Expenditures Audit fees		23,440	21,931	
Bad debt expense		172	-	
Bank charges and interest		789	963	
Community to community forum		-	696	
Communications		2,727	2,038	
Contracts		92,395	-	
Conventions, travel and association dues		24,612	21,476	
Directors' - travel		16,256	20,621	
- meals and lodging		1,460	1,909	
- remuneration		26,810	19,575	
Elections		15	•	
Insurance		12,119	11,019	
Legal and consulting fees		34,292	83,176	
Operating expenses		18,309	21,830	
Professional development		5,118	14,219	
Rent and janitorial		-	5,215	
Repairs and maintenance		951	-	
Telephone and fax		7,030	6,942	
Transferred to General Capital Fund		7,309	-	
Wages and related costs		255,931	205,113	
Website development and maintenance		471	<u>692</u>	
Website development and immirror		530,206	437,415	
Excess (deficiency) of revenue over expenditures	(97,677)	(11,702)	
Surplus, beginning of year	-	78,200	89,902	
Surplus (deficit), end of year	\$(<u>19,477</u>)	\$ <u>78,200</u>	

General Operating Fund Schedule of Revenue and Expenditures Bella Coola Airport Operations For The Year Ended December 31, 2012 Schedule 2

	2012	2011
Revenue Gasoline surcharge Interest income Landing fees and head tax Leases Other Terminal - rent - cost recoveries	\$ 2,405 1,227 23,935 8,085 579 19,221	\$ 2,260 1,310 23,280 7,908 642 15,080 4,556 55,036
Expenditures Administration apportionment - Note 2(f) Insurance Legal and consulting fees Operating expenses Other Professional development Utilities	5,121 6,597 4,121 42,642 1,096 1,132 6,186 66,895	100 - - 7,906
Excess (deficiency) of revenue over expenditures	(11,443	3,073
Surplus, beginning of year	82,306	79,233
Surplus, end of year	\$ <u>70,863</u>	\$ <u>82,306</u>

Schedule 3

General Operating Fund
Schedule of Revenue and Expenditures
Waste and Recycling

For The	Year	Ended	December	31,	2012

	2012	2011
Revenue	\$ 30,000	\$ 25,000
Bella Coola Band Council contribution	40,359	40,359
Provincial government grant	30,000	30,000
Tax levy User fees	_2,839	2,728
User rees	103,198	98,087
Expenditures		
Administration apportionment - Note 2(f)	5,537	5,000
Advertising - waste management	229	404
Dump maintenance contract	85,214	83,078
Materials and supplies	• • • • • • • • • • • • • • • • • • •	78
Operating expenses	64,945	32,188
	<u> 155,925</u>	120,748
Excess (deficiency) of revenue over expenditures	(52,727)	(22,661)
Surplus, beginning of year	54,776	77,437
Surplus, end of year	\$ <u>2,049</u>	\$ <u>54,776</u>

General Operating Fund Schedule of Revenue and Expenditures Recreation Commission For The Year Ended December 31, 2012 Schedule 4

For the few Ended Detember 31, 2012	2012	2011
Revenue Donations Federal government grant Other income Provincial government grants Registration fees Tax levy	\$ 635 - 1,667 640 4,000 6,942	\$ 4,408 1,175 498 1,667 3,050 4,000 14,798
Expenditures Administration apportionment - Note 2(f) Contingency Insurance Operating expenses	500 9 - 4,564 5,073	1,700 360 11,820 13,880
Excess (deficiency) of revenue over expenditures	1,869	918
Surplus, beginning of year	38,131	<u>37,213</u>
Surplus, end of year	\$	\$ <u>38,131</u>

General Operating Fund Schedule of Revenue and Expenditures Swimming Pool For The Year Ended December 31, 2012

	201	2	2011	
Revenue				
Donations	\$	1,000	\$ 1,8	369
Counter sales		630		.53
Federal government grant - Challenge Canada		-	ϵ	522
Other service charges		200		-
Provincial government grant	1	3,458	13,4	158
Tax levy	3	6,000	36,0	000
User fees		2,855	9,4	<u> 117</u>
220.000	6	54,143	61,5	<u>519</u>
Expenditures				
Administration apportionment - Note 2(f)		3,649	1,5	500
Contracts		2,701		-
Operating expenses		13,026	7,2	269
Supplies		4,764	2,3	375
Utilities		11,567	8,0	034
Wages and related costs		43 <u>,629</u>	19,8	<u>832</u>
		79,336	39,0	<u>010</u>
Excess (deficiency) of revenue over expenditures	(15,193)	22,	509
Surplus, beginning of year		55,780	33,	<u> 271</u> .
Surplus, end of year	\$	40,587	\$ <u>55,</u>	<u> 780</u>

General Operating Fund
Schedule of Revenue and Expenditures
Planning
For The Year Ended December 31, 2012

	2012	2011
Revenue Provincial government grant Rezoning fees Tax levy Other service charges	\$ 400 9,550 1,500 11,450	\$ 15,000 1,300 9,550
Expenditures Administration apportionment - Note 2(f) Agriculture advisory committee Legal and consulting Operating expense	13,500 - 1,640 <u>824</u> 15,964	16,500 12,000 227 —
Excess (deficiency) of revenue over expenditures	(. 4,514)	(2,877)
Surplus, beginning of year	7,055	9,932
Surplus, end of year	\$ <u>2,541</u>	\$ <u>7,055</u>

General Operating Fund Schedule of Revenue and Expenditures Emergency Management For The Year Ended December 31, 2012

	2012	2011
Revenue Provincial government grant Tax levy	\$ 19,629 44,886 64,515	\$ 19,629 32,882 52,511
Expenditures Administration apportionment - Note 2(f) Coordinators' fees Directors' remuneration Operating expenses Travel and training	500 51,881 - 7,747 <u>2,877</u> 63,005	500 37,678 600 8,058 3,701 50,537
Excess (deficiency) of revenue over expenditures	1,510	1,974
Surplus, beginning of year	11,085	9,111
Surplus, end of year	\$ <u>12,595</u>	\$ <u>11,085</u>

General Operating Fund Schedule of Revenue and Expenditures Parks Commission For The Year Ended December 31, 2012

	2012	2011
Revenue		
Donations	\$ 1,790	\$ -
Provincial government grant	7,742	7,742
Tax levy	13,865	13,865
Registration fees		-
	25,597	21,607
Expenditures		
Administration apportionment - Note 2(f)	2,471	350
Contracts	4,396	-
Licences, permits and fines	240	-
Operating expenses	10,722	9,714
Telephone and utilities	1,165	70
Transferred to General Capital Fund	7,051	
	<u> 26,045</u>	10,134
Excess (deficiency) of revenue over expenditures	(448)	11,473
Surplus, beginning of year	17,335	5,862
Surplus, end of year	\$ <u>16,887</u>	\$ <u>17,335</u>

General Operating Fund
Schedule of Revenue and Expenditures
Economic Development
For The Year Ended December 31, 2012

	2012	2011
Revenue Provincial government grant Tax levy	\$ 4,968 20,000 24,968	\$ 1,111 10,000 11,111
Expenditures Administration apportionment - Note 2(f) Community development Miscellaneous Wages and benefits	5,000 10,000 - - - - 15,000	5,000 14,156 506 21,081 40,743
Excess (deficiency) of revenue over expenditures	9,968	(29,632)
Surplus, beginning of year	29,575	59,207
Surplus, end of year	\$39,543	\$ <u>29,575</u>

General Operating Fund
Schedule of Revenue and Expenditures
Fire Protection
For The Year Ended December 31, 2012

	2012	2011
Revenue Fire protection tolls Grants in lieu of tax Tax levy	\$ 3,235 5,850 21,500 30,585	\$ 3,140 5,840 21,500 30,480
Expenditures Administration apportionment - Note 2(f) Hall utilities and maintenance Insurance Operating expenses Telephone and utilities Transferred to General Capital Fund Travel, training and accommodations Truck repair and maintenance	1,307 1,520 2,980 659 4,178 - - - 7,493 18,137	1,000 1,649 2,225 942 3,439 1,866 1,455
Excess (deficiency) of revenue over expenditures	12,448	12,322
Surplus, beginning of year	132,476	120,154
Surplus, end of year	\$ <u>144,924</u>	\$ <u>132,476</u>

General Operating Fund Schedule of Revenue and Expenditures Street Lighting For The Year Ended December 31, 2012

	2012	2011
Revenue Grants in lieu of tax Tax levy	\$ 2,438	\$ 2,404 7,260 9,664
Expenditures Administration apportionment - Note 2(f) Utilities	300 <u>8,748</u> <u>9,048</u>	300 <u>8,689</u> 8,989
Excess (deficiency) of revenue over expenditures	650	675
Surplus, beginning of year	1,509	834
Surplus, end of year	\$ <u>2,159</u>	\$ <u>1,509</u>

General Operating Fund Schedule of Revenue and Expenditures Denny Island Airport For The Year Ended December 31, 2012

For the fear Linea December 51, 2012	2012	2011
Revenue Airport landing fees and head tax Tax levy	\$ 2,000 5,702 7,702	\$ 2,000 5,702 7,702
Expenditures Administration apportionment - Note 2(f) Contracts Insurance Operating expenses Special project	1,100 381 12,719 15,014	200 6,644 1,100 129
Excess (deficiency) of revenue over expenditures	(7,312)	(371)
Surplus, beginning of year	12,429	12,800
Surplus, end of year	\$ <u> </u>	\$ <u>12,429</u>

General Operating Fund Schedule of Revenue and Expenditures Grants in Aid For The Year Ended December 31, 2012

	2012	2011
Revenue Tax levy	\$ <u>15,433</u>	\$9,914
Expenditures Advertising Community groups	183 15,000 15,183	183 9,800 9,983
Excess (deficiency) of revenue over expenditures	250	(69)
Deficit, beginning of year	(133)	(64)
Surplus (deficit), end of year	\$ <u>117</u>	\$ <u>(133</u>)

General Operating Fund Schedule of Revenue and Expenditures Regional Library For The Year Ended December 31, 2012

To The Tell Emer December 13, 222	2012	2011
Revenue Tax levy	\$45,199	\$42,707
Expenditures Administration apportionment - Note 2(f) Directors' fees Travel Vancouver Island Regional Library	500 1,600 205 43,708 46,013	41,008
Excess (deficiency) of revenue over expenditures	(814) (591)
Surplus, beginning of year	608	1,199
Surplus (deficit), end of year	\$ <u>(</u>	608

General Operating Fund
Schedule of Revenue and Expenditures
Valley Street Lighting
For The Year Ended December 31, 2012

	2012	2011
Revenue Tax requisition Ministry of Transportation and Highways cost sharing	\$ 3,486 413 3,899	\$ 3,486 458 3,944
Expenditures Administration apportionment - Note 2(f) Utilities	400 3,744 4,144	400 3,724 4,124
Excess (deficiency) of revenue over expenditures	(245)	(180)
Surplus, beginning of year	1,153	1,333
Surplus, end of year	\$ <u>908</u>	\$ <u>1,153</u>

General Operating Fund Schedule of Revenue and Expenditures Community Works For The Year Ended December 31, 2012

	2012	2011
Revenue Interest UBCM community works fund	\$ 4,734 178,554 183,288	\$ 3,786 178,554 182,340
Expenditures Administration apportionment - Note 2(f) Community development Community groups Contracts Operating expenses Solid waste management Transferred to General Capital Fund	4,734 18,378 50,000 13,834 297	3,786 25,425 29,830 - 10,440
Excess (deficiency) of revenue over expenditures	96,045	(34,141)
Surplus, beginning of year	479,228	513,369
Surplus, end of year	\$ <u>575,273</u>	\$ <u>479,228</u>

General Operating Fund
Schedule of Revenue and Expenditures
House Numbering
For The Year Ended December 31, 2012

Revenue Tax levy	2012		2011	
	\$	2,109	\$	2,109
Expenditures Administration apportionment - Note 2(f)		2,000		2,000
Excess of revenue over expenditures		109		109
Surplus, beginning of year		2,245		2,136
Surplus, end of year	\$	<u>2,354</u>	\$	2,245

General Operating Fund Schedule of Revenue and Expenditures Emergency Management Initiatives For The Year Ended December 31, 2012

	2012	2011
Revenue Federal government grant Provincial government grant	\$ 8,190 <u>265,250</u> <u>273,440</u>	\$ <u>30,752</u> <u>30,752</u>
Expenditures Emergency management initiatives Flood protection plan Operating expenses	116,134 157,297 - 273,431	10,820 19,840 <u>92</u> 30,752
Excess (deficiency) of revenue over expenditures	9	-
Deficit, beginning of year	(9)	(9)
Deficit, end of year	\$ <u>=</u>	\$ <u>(9</u>)

General Operating Fund
Schedule of Revenue and Expenditures
Success by Six
For The Year Ended December 31, 2012

	2012	2011
Revenue United Way	\$	\$ <u>67,672</u>
Expenditures Aboriginal engagement Capacity funds expense Strategic implementation Public awareness expense	- - -	50,000 43,032 4,016
Excess (deficiency) of revenue over expenditures	-	(31,394)
Surplus, beginning of year		<u>31,394</u>
Surplus, end of year	\$ <u> </u> -	\$ <u> </u>