

CENTRAL COAST REGIONAL DISTRICT

FIVE-YEAR FINANCIAL PLAN

BYLAW NO. 65, 2025

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Being a bylaw to adopt the Five Year Financial Plan for the years 2025-2029.

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The Board of Directors of the Central Coast Regional District in open meeting assembled, enacts as follows:

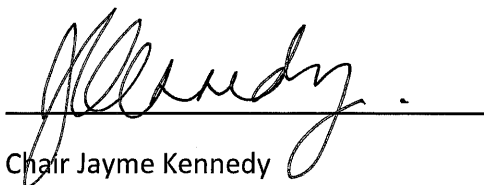
1. This bylaw may be cited as the Central Coast Regional District Five-Year Financial Plan Bylaw No. 65, 2025.
2. Schedule A and B attached hereto and made part of this bylaw are the Five-Year Financial Plan for the Central Coast Regional District for the period January 01, 2025 to December 31, 2029.

READ A FIRST TIME this 27<sup>th</sup> day of February 2025.

READ A SECOND TIME this 27<sup>th</sup> day of February 2025.

READ A THIRD TIME this 29<sup>th</sup> day of March 2025.

RECONSIDERED AND FINALLY ADOPTED this 27<sup>th</sup> day of March 2025.

  
Chair Jayme Kennedy

Duncan Malkinson  
Duncan Malkinson (Mar 27, 2025 14:53 PDT)  
Corporate Officer

I, Duncan Malkinson, Corporate Officer for the Central Coast Regional District hereby certify this to be a true copy of Bylaw No. 65, cited as the "Central Coast Regional District Five-Year Financial Plan Bylaw No. 65, 2025" as adopted.

Duncan Malkinson  
Duncan Malkinson (Mar 27, 2025 14:53 PDT)  
Corporate Officer

# Central Coast Regional District Five-Year Financial Plan 2025-2029

## Revenue and Expenditures By Service

|                                         | <u>Jan-Dec 25</u> | <u>Jan-Dec 26</u> | <u>Jan-Dec 27</u> | <u>Jan-Dec 28</u> | <u>Jan-Dec 29</u> |
|-----------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Revenue</b>                          |                   |                   |                   |                   |                   |
| Apportioned Administration Fees         | 150,913           | 154,064           | 156,760           | 159,504           | 162,295           |
| Local Property Taxation                 | 1,672,305         | 1,904,358         | 2,008,284         | 2,120,407         | 2,238,640         |
| Nuxalk Nation Contributions             | 105,000           | 105,000           | 105,000           | 105,000           | 105,000           |
| Other Revenue                           | 1,657,198         | 202,382           | 140,382           | 140,382           | 140,382           |
| Provincial/Federal Grants               | 10,714,022        | 554,184           | 563,244           | 563,244           | 563,244           |
| Regional Hospital District              | 13,500            | 13,500            | 13,500            | 13,500            | 13,500            |
| User Fees & Charges                     | 827,111           | 1,299,253         | 1,361,072         | 1,382,149         | 1,405,691         |
| <b>Total Revenue</b>                    | <b>15,140,049</b> | <b>4,232,741</b>  | <b>4,348,242</b>  | <b>4,484,186</b>  | <b>4,628,752</b>  |
| <b>Expenditures</b>                     |                   |                   |                   |                   |                   |
| <u><b>Administrative Services</b></u>   |                   |                   |                   |                   |                   |
| Community Works Fund                    | 1,421,435         | 238,073           | 235,574           | 235,574           | 235,574           |
| Feasibility Studies                     | 216,586           | 15,000            | 15,000            | 15,000            | 15,000            |
| General Operations                      | 1,743,696         | 1,727,985         | 1,617,912         | 1,627,645         | 1,735,138         |
| Grants In Aid                           | 20,660            | 20,000            | 20,000            | 20,000            | 20,000            |
| <u><b>Development Services</b></u>      |                   |                   |                   |                   |                   |
| Economic Development                    | 327,384           | 117,246           | 118,882           | 120,605           | 122,359           |
| Land Use Planning                       | 260,133           | 21,400            | 21,400            | 21,400            | 21,400            |
| LSA Street Lighting (BC Townsite)       | 18,753            | 14,171            | 14,171            | 14,171            | 14,171            |
| Valley Street Lighting                  | 11,667            | 7,859             | 7,859             | 7,859             | 7,859             |
| <u><b>Environmental Services</b></u>    |                   |                   |                   |                   |                   |
| Solid Waste Management                  | 1,823,631         | 715,113           | 729,736           | 745,445           | 763,458           |
| Waterworks (Denny Island)               | 1,359,828         | 67,100            | 68,609            | 70,163            | 71,763            |
| Waterworks Operating (LSA BC Town site) | 130,317           | 95,737            | 96,815            | 97,925            | 99,067            |
| Waterworks Operating (Hagensborg)       | 4,810,283         | 193,878           | 238,420           | 243,572           | 239,284           |
| <u><b>Leisure Services</b></u>          |                   |                   |                   |                   |                   |
| Parks and Recreation - Bella Coola      | 112,616           | 68,836            | 69,356            | 69,886            | 70,424            |
| Recreation - Denny Island               | 115,902           | 5,385             | 5,000             | 5,000             | 5,000             |
| Swimming Pool                           | 3,999,870         | 263,572           | 263,572           | 263,572           | 263,572           |
| Regional Library (VIRL)                 | 83,112            | 85,575            | 88,113            | 90,726            | 93,418            |
| <u><b>Protective Services</b></u>       |                   |                   |                   |                   |                   |
| Emergency Management                    | 101,190           | 94,732            | 94,732            | 97,132            | 99,747            |
| Emergency Mgmt Initiatives (FPP)        | 651,928           | 0                 | 0                 | 0                 | 0                 |
| Fire Protection (LSA Townsite)          | 119,383           | 79,692            | 80,025            | 80,368            | 80,719            |
| Fire Protection (Hagensborg)            | 227,089           | 95,394            | 95,813            | 96,512            | 97,232            |
| House Numbering                         | 4,971             | 1,500             | 1,500             | 1,500             | 1,500             |

## Central Coast Regional District Five-Year Financial Plan 2025-2029

### Revenue and Expenditures By Service

|                                                         | <u>Jan-Dec 25</u>        | <u>Jan-Dec 26</u>       | <u>Jan-Dec 27</u>       | <u>Jan-Dec 28</u>       | <u>Jan-Dec 29</u>       |
|---------------------------------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>Transportation Services</u></b>                   |                          |                         |                         |                         |                         |
| Airport - Bella Coola                                   | 528,982                  | 542,814                 | 550,022                 | 557,447                 | 565,093                 |
| Airport - Denny Island                                  | 31,220                   | 6,973                   | 6,973                   | 6,973                   | 6,973                   |
| <b>Total Expenditures</b>                               | <b><u>18,120,636</u></b> | <b><u>4,478,035</u></b> | <b><u>4,439,484</u></b> | <b><u>4,488,474</u></b> | <b><u>4,628,752</u></b> |
| <b>Excess (Deficiency) of Revenue over Expenditures</b> | <b>-2,980,587</b>        | <b>-245,294</b>         | <b>-91,242</b>          | <b>-4,289</b>           | <b>0</b>                |
| <b>Other Income/Expense</b>                             |                          |                         |                         |                         |                         |
| <b>Other Income</b>                                     |                          |                         |                         |                         |                         |
| 40004 · Surplus, beginning of year                      | 2,921,412                | 340,825                 | 95,530                  | 4,289                   | 0                       |
| 40134 · Borrowing                                       | 400,000                  |                         |                         |                         |                         |
| <b>Total Other Income</b>                               | <b><u>3,321,412</u></b>  | <b><u>340,825</u></b>   | <b><u>95,530</u></b>    | <b><u>4,289</u></b>     | <b><u>0</u></b>         |
| <b>Other Expense</b>                                    |                          |                         |                         |                         |                         |
| 50204 · Deficit, beginning of year                      | 0                        | 0                       | 0                       | 0                       | 0                       |
| 50224 · Surplus, end of the year                        | 340,825                  | 95,530                  | 4,289                   | 0                       | 0                       |
| <b>Total Other Expense</b>                              | <b><u>340,825</u></b>    | <b><u>95,530</u></b>    | <b><u>4,289</u></b>     | <b><u>0</u></b>         | <b><u>0</u></b>         |
| <b>Net Other Income</b>                                 | <b><u>2,980,587</u></b>  | <b><u>245,294</u></b>   | <b><u>91,242</u></b>    | <b><u>4,289</u></b>     | <b><u>0</u></b>         |
|                                                         | <b><u>0</u></b>          | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>         |

# Central Coast Regional District Five-Year 2025-2029

## Revenue and Expenditures by Objects

|                                       | Jan - Dec 25       | Jan - Dec 26     | Jan - Dec 27     | Jan - Dec 28     | Jan - Dec 29     | TOTAL              |
|---------------------------------------|--------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>Ordinary Income/Expense</b>        |                    |                  |                  |                  |                  |                    |
| <b>Income</b>                         |                    |                  |                  |                  |                  |                    |
| Apportioned Administration Serv       | 150,913            | 154,064          | 156,760          | 159,504          | 162,295          | 783,537            |
| Local Property Taxation               | 1,672,305          | 1,904,358        | 2,008,284        | 2,120,407        | 2,238,640        | 9,943,995          |
| Nuxalk Nation Contributions           | 105,000            | 105,000          | 105,000          | 105,000          | 105,000          | 525,000            |
| Other Revenue                         | 1,657,198          | 202,382          | 140,382          | 140,382          | 140,382          | 2,280,726          |
| Provincial/Federal Grants             | 10,714,022         | 554,184          | 563,244          | 563,244          | 563,244          | 12,957,937         |
| Regional Hospital District            | 13,500             | 13,500           | 13,500           | 13,500           | 13,500           | 67,500             |
| User Fees and Charges                 | 827,111            | 1,299,253        | 1,361,072        | 1,382,149        | 1,405,691        | 6,275,275          |
| <b>Total Income</b>                   | <b>15,140,049</b>  | <b>4,232,741</b> | <b>4,348,242</b> | <b>4,484,186</b> | <b>4,628,752</b> | <b>32,833,970</b>  |
| <b>Gross Profit</b>                   | <b>15,140,049</b>  | <b>4,232,741</b> | <b>4,348,242</b> | <b>4,484,186</b> | <b>4,628,752</b> | <b>32,833,970</b>  |
| <b>Expense</b>                        |                    |                  |                  |                  |                  |                    |
| 50000 Apportioned Administration fees | 150,913            | 132,783          | 135,176          | 137,631          | 140,136          | 696,639            |
| 50002 Loan Principal                  | 36,681             | 74,047           | 77,835           | 81,817           | 86,003           | 356,383            |
| 50030 Bank charges                    | 1,700              | 1,700            | 1,700            | 1,700            | 1,700            | 8,500              |
| 50035 Capital Works                   | 180,500            | 79,000           | 17,000           | 17,000           | 17,000           | 310,500            |
| 50040 Communications                  | 86,835             | 50,742           | 50,853           | 50,967           | 51,084           | 290,481            |
| 50045 Community Development           | 1,230,712          | 10,550           | 10,550           | 10,550           | 10,550           | 1,272,912          |
| 50050 Community Groups                | 19,160             | 19,000           | 19,000           | 19,000           | 19,000           | 95,160             |
| 50060 Contingency                     | 405,864            | 218,195          | 172,286          | 151,645          | 232,637          | 1,180,627          |
| 50076 Directors'/Governance Expenses  | 150,643            | 160,847          | 157,642          | 161,991          | 161,396          | 792,519            |
| 50082 Econom Development Initiatives  | 26,067             |                  |                  |                  |                  | 26,067             |
| 50085 Elections                       | 16,500             | 28,000           | 7,000            | 14,000           | 21,000           | 86,500             |
| 50089 Emergency Mmgt Initiatives      | 473,163            | 0                |                  | 0                |                  | 473,163            |
| 50126 Fireman's Honorarium            | 11,000             | 11,000           | 11,000           | 11,000           | 11,000           | 55,000             |
| 50131 Planning                        | 56,511             | 14,400           | 14,400           | 14,400           | 14,400           | 114,111            |
| 50135 Insurance                       | 79,329             | 81,943           | 83,909           | 85,934           | 88,021           | 419,136            |
| 50138 Interest                        | 300                | 26,466           | 13,047           | 9,065            | 4,879            | 53,756             |
| 50165 Maintenance                     | 191,509            | 170,217          | 170,988          | 171,577          | 172,184          | 876,475            |
| 50175 Memberships, dues & subscriptio | 7,120              | 7,150            | 7,181            | 7,213            | 7,246            | 35,909             |
| 50185 Nuxalk Agrmnt for Water Supply  | 32,136             | 33,100           | 34,093           | 35,116           | 36,169           | 170,614            |
| 50186 Water supply agreement          | 0                  | 0                | 0                | 0                | 0                | 0                  |
| 50190 Operating expenses              | 534,664            | 582,056          | 587,887          | 598,321          | 608,977          | 2,911,905          |
| 50195 Payroll Expenses                | 1,178,562          | 1,350,072        | 1,376,847        | 1,399,683        | 1,426,006        | 6,731,170          |
| 50205 Professional Development        | 60,600             | 76,450           | 76,605           | 76,764           | 76,928           | 367,346            |
| 50206 Professional Fees               | 342,386            | 339,757          | 343,624          | 344,492          | 348,617          | 1,718,876          |
| 50240 Solid Waste Management          | 23,592             | 0                | 0                | 0                | 0                | 23,592             |
| 50245 Special Projects                | 12,086,737         | 276,155          | 273,656          | 273,656          | 273,656          | 13,183,859         |
| 50250 Supplies & small tools          | 56,150             | 65,712           | 65,670           | 65,832           | 65,999           | 319,363            |
| 50294 Utilities                       | 54,001             | 56,035           | 56,307           | 56,587           | 56,875           | 279,805            |
| 50295 Van Isle Reg Library dis        | 82,112             | 84,575           | 87,113           | 89,726           | 92,418           | 435,944            |
| 50316 Asset Replacement Fund          | 205,898            | 274,425          | 328,105          | 335,984          | 331,380          | 1,475,792          |
| 50318 Contribution to reserve account | 99,212             | 0                | 0                | 274              | 564              | 100,049            |
| 50999 Landfill Liability Reserve      | 240,026            | 211,659          | 218,009          | 224,549          | 230,929          | 1,125,173          |
| 51002 Operating Reserve               | 54                 | 42,000           | 42,000           | 42,000           | 42,000           | 168,054            |
| <b>Total Expense</b>                  | <b>18,120,636</b>  | <b>4,478,035</b> | <b>4,439,484</b> | <b>4,488,474</b> | <b>4,628,752</b> | <b>36,155,382</b>  |
| <b>Net Ordinary Income</b>            | <b>(2,980,587)</b> | <b>(245,294)</b> | <b>(91,242)</b>  | <b>(4,289)</b>   | <b>0</b>         | <b>(3,321,412)</b> |
| <b>Other Income/Expense</b>           |                    |                  |                  |                  |                  |                    |
| <b>Other Income</b>                   |                    |                  |                  |                  |                  |                    |
| 40004 - Budget surplus, begin of year | 2,921,412          | 340,825          | 95,530           | 4,289            | 0                | 3,362,056          |
| 40134 - Borrowing                     | 400,000            |                  |                  |                  |                  | 400,000            |
| <b>Total Other Income</b>             | <b>3,321,412</b>   | <b>340,825</b>   | <b>95,530</b>    | <b>4,289</b>     | <b>0</b>         | <b>3,762,056</b>   |
| <b>Other Expense</b>                  |                    |                  |                  |                  |                  |                    |
| 50204 - Budget Deficit, begin of year | 0                  | 0                | 0                | 0                | 0                | 0                  |

|                                     | Jan - Dec 25 | Jan - Dec 26 | Jan - Dec 27 | Jan - Dec 28 | Jan - Dec 29 | TOTAL     |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|-----------|
| 50224 · Budget Surplus, end of year | 340,825      | 95,530       | 4,289        | 0            | 0            | 440,644   |
| Total Other Expense                 | 340,825      | 95,530       | 4,289        | 0            | 0            | 440,644   |
| Net Other Income                    | 2,980,587    | 245,294      | 91,242       | 4,289        | 0            | 3,321,412 |
| Net Income                          | 0            | 0            | 0            | 0            | 0            | 0         |

# CCRD\_20250327\_141758

Final Audit Report

2025-03-27

|                 |                                               |
|-----------------|-----------------------------------------------|
| Created:        | 2025-03-27                                    |
| By:             | Central Coast Regional District (ap@ccrd.ca)  |
| Status:         | Signed                                        |
| Transaction ID: | CBJCHBCAABAAAn-jfIFD5pTFIa2iMoPdMKF2Vtx3Aa-N8 |

## "CCRD\_20250327\_141758" History

-  Document created by Central Coast Regional District (ap@ccrd.ca)  
2025-03-27 - 9:51:22 PM GMT
-  Document emailed to Duncan Malkinson (dmalkinson@ccrd.ca) for signature  
2025-03-27 - 9:51:26 PM GMT
-  Email viewed by Duncan Malkinson (dmalkinson@ccrd.ca)  
2025-03-27 - 9:52:44 PM GMT
-  Document e-signed by Duncan Malkinson (dmalkinson@ccrd.ca)  
Signature Date: 2025-03-27 - 9:53:04 PM GMT - Time Source: server
-  Agreement completed.  
2025-03-27 - 9:53:04 PM GMT