

# Committee of the Whole



Central Coast  
REGIONAL DISTRICT

That we may be good people together

**BUDGET  
2024**

That the Board of Directors resolve to enter committee of the whole.

# Preliminary



**Central Coast**  
REGIONAL DISTRICT  
*That we may be good people together*

# BUDGET 2024



# 2024 Preliminary Budget

## 1. Board Direction through Policies, Bylaws

Policy F-5 Administration Cost Recovery from Services

Policy F-18 Board Annual Adjustment Policy

Policy F-20 Budget Preparation and Engagement Policy

Policy F-19 Inflation Calculation Policy

Policy E- 9 Directors Travel to Board Meetings & Conventions

Board Remuneration Bylaw 518

Bylaw 434 Asset Replacement Reserve Fund – Bella Coola Airport

Bylaw 435 Asset Replacement Reserve Fund – Bella Coola Landfill

Bylaw 436 Asset Replacement Reserve Fund – Bella Coola Swimming Pool

Bylaw 437 Asset Replacement Reserve Fund – Bella Coola Parks and Recreation

Bylaw 438 Asset Replacement Reserve Fund – Bella Coola Fire Protection

Bylaw 439 Asset Replacement Reserve Fund – General Operations

Bylaw 440 Asset Replacement Reserve Fund – Denny Island Airport

2. Board Direction on Provincial Basic Grant allocation and Community Works Fund allocation. Provincial Basic Grant partial allocation to Denny Island Waterworks and Solid Waste Management will end in 2025.

THAT the Board of Directors of the Central Coast Regional District approve the partial and limited allocation of the Provincial Basic Grant to the Denny Island Waterworks and Solid Waste Management functions for the 2023 and 2024 year.

# 2024 Preliminary Budget

3. Board Commitment on the Long – Term Grant Funding (Capital) Project
4. Existing contracts and agreements
5. 2023 Actuals and projection at the end of 2023
6. **Growing Communities Fund allocation will be included in the November Board Meeting.**

# Projected 2024 Apportioned Admin Cost

## Changes to Apportioned Administration Cost

The Board amended the Administration Cost Recovery from Services F-5 in February 2023. The draft 2024 budget aligns with restructured Apportioned Administration.

General government expenses captured in General Operations service. Resulted in certain costs core to the functions of government being removed from the services and shared equally by all electoral areas by assessed value.

This change resulted in a drop in charges to the services and an increase in general government taxation.

The projected Apportioned Admin cost based on **the estimated payroll cost for the year of 2023** and **actual staff time allocation data from Jan throughout September**.

The updated AA cost will be brought back to the Board if required.

# Projected 2024 Apportioned Admin Cost

		Total Payroll Allocations A	Payroll Allocation %	Board Gov + Audit+F/Service+ Insurance+AD&D + Office Supplies B	Apport Admin (A + B )	Apportioned Admin Final Calculation by Service	Minimum Apportioned Admin	
1	General Operations Amin - 200	249,128	58.59%	-	\$249,128.00	\$249,128.00	\$249,128.00	General Operations Amin - 200
2	BC Airport-210	30,365	7.14%	-	\$30,365.00	\$30,365.00	\$30,365.00	BC Airport-210
3	Refuse Disposal-220	30,710	7.22%	-	\$30,710.00	\$30,710.00	\$30,710.00	Refuse Disposal-220
4	Pool-240	51,175	12.04%	-	\$51,175.00	\$51,175.00	\$51,175.00	Pool-240
5	Econ. Dev-280	174	0.04%	-	\$174.00	\$174.00	\$1,000.00	Econ. Dev-280
6	Emergency Mgmt - 260	6,990	1.64%	-	\$6,990.00	\$6,990.00	\$6,990.00	Emergency Mgmt - 260
8	Parks & Rec BC -270	9,942	2.34%	-	\$9,942.00	\$9,942.00	\$9,942.00	Parks & Rec BC -270
9	Library-400	64	0.02%	-	\$64.00	\$64.00	\$1,000.00	Library-400
10	Street Lights-320 Down town (EI Area E pays) Allocate Admin	77	0.02%	-	\$77.00	\$77.00	\$1,000.00	Street Lights-320 Down town (Area E)
12	DI Airport-340	422	0.10%	-	\$422.00	\$422.00	\$1,000.00	DI Airport-340
13	Fire Protection-300	2,537	0.60%	-	\$2,537.00	\$2,537.00	\$2,537.00	Fire Protection-300
14	Valley St. Lights-420	299	0.07%	-	\$299.00	\$299.00	\$1,000.00	Valley St. Lights-420
15	House Numbering-440	-	0.00%	-	\$0.00	\$-	\$1,000.00	House Numbering-440
16	DI Recreation.Com-230	161	0.04%	-	\$161.00	\$161.00	\$1,000.00	DI Recreation.Com-230
17	DI Water - 370	1,450	0.34%	-	\$1,450.00	\$1,450.00	\$1,450.00	DI Water Oper - 370
18	Water Oper BC - 310	11,479	2.70%	-	\$11,479.00	\$11,479.00	\$11,479.00	Water Oper BC - 310
19	Land Use Planning-250	889	0.21%	-	\$889.00	\$889.00	\$1,000.00	Land Use Planning-250
20	Feasibility Studites	-	0.00%	-	\$0.00	\$-	\$1,000.00	Feasibility Studites - 290
21	Grant-in-Aid	618	0.15%	-	\$618.00	\$618.00	\$1,000.00	Grant-in-Aid - 380
22	Hagensborg Waterworks	23,337	5.49%	-	\$23,337.00	\$23,337.00	\$23,337.00	Hagensborg Waterworks
23	Hagensborg FireDepartment	5,399	1.27%	-	\$5,399.00	\$5,399.00	\$5,399.00	Hagensborg FireDepartment
	<b>Must equal 100%</b>	<b>425,216</b>	<b>100.00%</b>	<b>-</b>	<b>\$425,216</b>	<b>\$425,216</b>	<b>\$432,512.00</b>	

2024 Revenue to General Ops from Apportioned Admin  
**\$176,088    \$183,384.00**

# Projected 2024 AA comparison to 2023

		Proposed Draft 2024	Approved 2023	Variance Amount	Variance %
1	General Operations Amin - 200	\$249,128	\$441,363	-\$192,235	-43.55%
2	BC Airport-210	\$30,365	\$65,386	-\$35,021	-53.56%
3	Solid Waste Management -220	\$30,710	\$42,996	-\$12,286	-28.57%
4	Swimming Pool-240	\$51,175	\$42,023	\$9,152	21.78%
5	Econ. Dev-280	\$1,000	\$19,826	-\$18,826	-94.96%
6	Emergency Mgmt - 260	\$6,990	\$31,461	-\$24,471	-77.78%
7	Parks & Rec BC -270	\$9,942	\$5,958	\$3,984	66.87%
8	Library-400	\$1,000	\$1,000	\$0	0.00%
9	Street Lights-320 Down town (El Area	\$1,000	\$1,000	\$0	0.00%
10	DI Airport-340	\$1,000	\$1,120	-\$120	-10.71%
11	Fire Protection-300	\$2,537	\$10,814	-\$8,277	-76.54%
12	Valley St. Lights-420	\$1,000	\$1,000	\$0	0.00%
13	House Numbering-440	\$1,000	\$1,000	\$0	0.00%
14	DI Recreation.Com-230	\$1,000	\$1,000	\$0	0.00%
15	DI Water - 370	\$1,450	\$2,972	-\$1,522	-51.21%
16	Water Oper BC - 310	\$11,479	\$16,647	-\$5,168	-31.04%
17	Land Use Planning-250	\$1,000	\$1,537	-\$537	-34.94%
18	Feasibility Studites - 290	\$1,000	\$1,000	\$0	0.00%
19	Grant-in-Aid - 380	\$1,000	\$2,000	-\$1,000	-50.00%
20	Hagensborg Waterworks-460	\$23,337	\$39,517	-\$16,180	-40.94%
21	Hagensborg FireDepartment-470	\$5,399	\$12,541	-\$7,142	-56.95%
	Total	\$432,512	\$742,161	-\$309,649	-41.72%
	<b>Total Apportioned Administration</b>	<b>\$183,384</b>	<b>\$300,798</b>	<b>-\$117,414</b>	<b>-39.03%</b>

Absorbed by the general operations budget

The cost to allocate

## Projected 2024 AA comparison to 2023

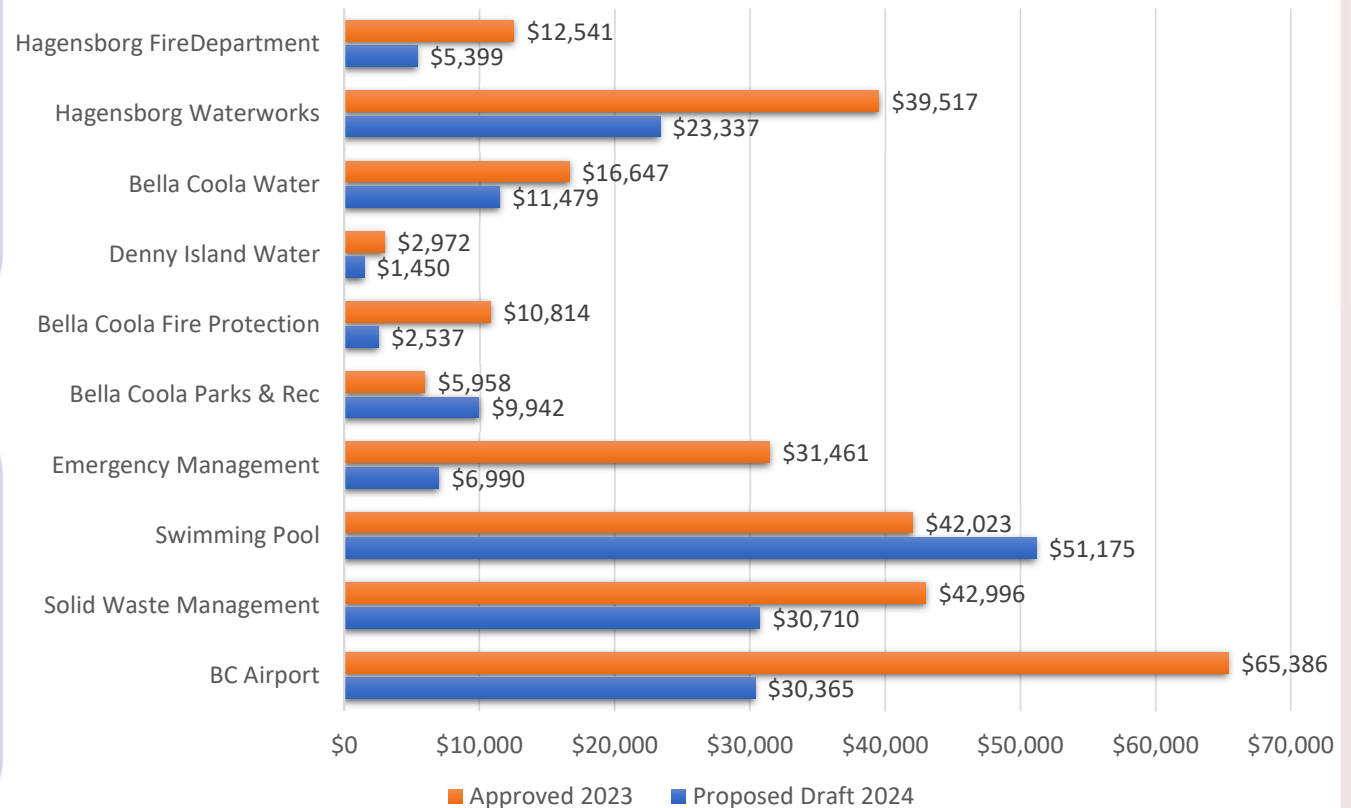
Services  
being  
charged  
\$1000

- Library
- Streetlights-Downtown ( Area E pays)
- Denny Island Airport
- Valley St. Lights
- House Numbering
- Denny Island Recreation
- Land Use Planning
- Feasibility Studies
- Grant-in-Aid
- Economic Development

General  
Operations

- The total amount that made Apportioned Administration in 2023 was \$742,161 of which \$441,363 was absorbed by General Operations.
- The proposed 2024 Apportionment based on the 2023 projected actuals is \$432,512 of which \$249,128 will be allocated to General Operations

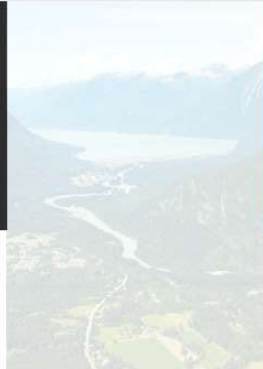
### Amount Charged to Sevices







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# Regional Service Budgets



# Feasibility Studies

## Operating Expense

- The proposed feasibility studies account be built up over the next few years to achieve a target of 100k.
- Board could approve the proposed amount, go higher, or discuss reducing.
- The board may want to consider new feasibility studies initiatives to be factored into the 2024 budget.

### Possible Resolution:

That the CCRD Board of Directors approve in principle local taxation to be \$25,000 for Feasibility Studies

Or

That the CCRD Board of Directors approve in principle local taxation to be \$\_\_\_\_\_ for Feasibility Studies

Areas: A/B/C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	18,414.00	18,414.00	43,414.00
<b>Local Taxation</b>	26,000.00	26,000.00	25,000.00
<b>Total Income</b>	<b>\$44,414.00</b>	<b>\$44,414.00</b>	<b>\$68,414.00</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	1,000.00	1,000.00	1,000.00
<b>Operating Expenses</b>	0.00	43,414.00	67,414.00
<b>Total Expenses</b>	<b>\$1,000.00</b>	<b>\$44,414.00</b>	<b>\$68,414.00</b>
<b>Budget surplus, end of year</b>	43,414.00	0.00	0.00

# Library (VIRL)

## Operating Expense

- 2024 VIRL tax levy -\$77,260 increased by \$13,079.  
2024 Taxation will increase by \$14,980.
- Governance Expense - VIRL trustee remuneration - \$1,500

Amounts are set by the VIRL Board

**Possible Resolution:**

That the CCRD Board of Directors approve in principle the Library budget as presented with local taxation set at \$78,260

Areas: A/B/C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning of Year	3,398.00	3,398.00	1,500.00
Local Taxation	63,283.00	63,283.00	78,260.00
<b>Total Income</b>	<b>\$66,681.00</b>	<b>\$66,681.00</b>	<b>\$79,760.00</b>
<b>Expenses</b>			
Apportioned Administration fees	1,000.00	1,000.00	1,000.00
Directors' remuneration		1,500.00	1,500.00
VIRL Regional Library Services	64,181.00	64,181.00	77,260.00
<b>Total Expenses</b>	<b>\$65,181.00</b>	<b>\$66,681.00</b>	<b>\$79,760.00</b>
Budget surplus, End of year	1,500.00	0.00	0.00

# Grant-In-Aid

## Operating Expense

- \$24,590 (including \$2,000 unclaimed First Nation grants deferred from 2023) will be available for Grant –in-Aid disbursement for the year of 2024.

## Options to Consider

- Maintain the same tax requisition level for the service in 2024. **\$24,590** (including rolling over \$2,000 unclaimed First Nation grants deferred from 2023) - Grant –in-Aid disbursement  
or
- The Board sets taxation at \_\_\_\_\_ (the 2023 tax ceiling was \$30,061)

### Possible Resolution:

That the CCRD Board of Directors approve in principle set local taxation for Grant-In-Aid to \$24,090

OR

That the CCRD Board of Directors approve in principle local taxation for Grant-In-Aid to \$\_\_\_\_\_

Areas: A/B/C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	201.00	201.00	2,000.00
<b>Local Taxation</b>	24,090.00	24,090.00	24,090.00
<b>Total Income</b>	<b>\$24,291.00</b>	<b>\$24,291.00</b>	<b>\$26,090.00</b>
<b>Expenses</b>			
<b>Apportioned Administration</b>	2,000.00	2,000.00	1,000.00
<b>Community Groups - Grants</b>	20,291.00	22,091.00	24,590.00
<b>Advertising &amp; promo</b>	0.00	200.00	500.00
<b>Total Expenses</b>	<b>\$22,291.00</b>	<b>\$24,291.00</b>	<b>\$26,090.00</b>
<b>Budget surplus, end of year</b>	2,000.00	0.00	0.00

# Emergency Management

## Operating Expense

The Board committed to invest in emergency management service.

The taxation increases by \$48,066, to meet contract obligations.

\*There is a two-year agreement in effect to administer Emergency Management services

That the CCRD Board of Directors approve in principle local taxation for Emergency Management to \$91,131.64

Areas: A/B/C/D/E

	<b>2023 Projection</b>	<b>2023 Budget</b>	<b>2024 Budget</b>
<b>Income</b>			
Budget Surplus Beginning of Year	26,797.00	26,797.00	(277.22)
Local Taxation	43,066.00	43,066.00	<b>91,131.64</b>
<b>Total Income</b>	<b>\$69,863.00</b>	<b>\$69,863.00</b>	<b>\$90,854.42</b>
<b>Expenses</b>			
Apportioned Administration fees	31,461.00	31,461.00	6,990.00
Operating expenses	38,679.22	38,402.00	83,864.42
<b>Total Expenses</b>	<b>\$70,140.22</b>	<b>\$69,863.00</b>	<b>\$90,854.42</b>
Budget surplus, end of year	(277.22)	\$0.00	\$0.00

# General Operations

## Grant Funding Project

- Inclusive governance study (\$45,000)
- Derelict properties study (\$50,000) a request for proposals has been issued, closes October 23,2023
- Local Climate Action Program deferred from 2022 and 2023 (\$38,082 in 2022, 2023 annually) – for a total of \$76,164 – options to consider will be brought forward to the November 2023 board meeting
- VCH Grant - \$7,000 – see next slide
- \$50,000 Staffing grant from 2023 – see next slide

	<u>2023 Projection</u>	<u>2023 Budget</u>	<u>2024 Budget</u>
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	539,820.00	539,820.00	589,880.05
<b>Apportioned Administration</b>	300,798.00	300,798.00	183,384.00
<b>Local Taxation</b>	688,001.00	688,001.00	688,001.00
<b>Other Revenue(Interest Income)</b>	38,578.42	38,000.00	38,000.00
<b>Grants in lieu of taxes</b>	39,240.00	39,240.00	39,240.00
<b>Provincial Basic Grant</b>	167,808.00	167,808.00	167,808.00
<b>Grant Funding</b>	50,000.00	968,082.00	221,164.00
<b>CCRHD Contribution to CCRD</b>	13,500.00	13,500.00	13,500.00
<b>Total Income</b>	<b>\$1,837,745.42</b>	<b>\$2,755,249.00</b>	<b>\$1,940,977.05</b>
<b>Expenses</b>			
<b>Operating Expenses</b>	1,207,096.78	1,495,347.00	1,477,229.18
<b>Capital Works</b>	30,768.59	69,000.00	49,000.00
<b>Special Projects</b>		868,082.00	171,164.00
<b>Asset Replacement</b>	10,000.00	10,000.00	10,000.00
<b>Total Expenses</b>	<b>\$1,247,865.37</b>	<b>\$2,442,429.00</b>	<b>\$1,707,393.18</b>
<b>Budget surplus, end of year</b>	589,880.05	312,820.00	233,583.87

**Areas: A/B/C/D/E**

# Grant Funding Resolutions

1. Vancouver Coastal Health provided \$7,000 in grant funding to local services. This will need to be allocated to a local service the recommendation is for a parks and recreation budget either Bella Coola or Denny Island or both.
2. In 2023, the CCRD received a grant to advance economic development projects affected by COVID. Staff recommend that the \$50,000 for the 2024 year be allocated toward capital projects support (pool, water system, etc.)

**Possible Resolution:**

That the CCRD Board of Directors allocate the Vancouver Coastal Health Grant of \$7,000 to \_\_\_\_\_

**Possible Resolution:**

That the CCRD Board of Directors allocate \$50,000 to project management support in principle as part of the General Operations budget.

# General Operations

## Capital Works

The capital works budget was reduced by \$20,000.

The main office and airport office renovations were budgeted in 2023 (\$37,000). The work could be deferred to 2024 or later.

\* Discussion -Future Office Space.

### Possible Resolution:

That the CCRD Board of Directors allocate \$37,000 to from Office renovations to a reserve account for future renovations

Or

That the CCRD Board of Directors carry forward the renovation project to 2024

Or

That the CCRD Board of Directors \$37,000 from the Budget

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	539,820.00	539,820.00	589,880.05
<b>Apportioned Administration</b>	300,798.00	300,798.00	183,384.00
<b>Local Taxation</b>	688,001.00	688,001.00	688,001.00
<b>Other Revenue(Interest Income)</b>	38,578.42	38,000.00	38,000.00
<b>Grants in lieu of taxes</b>	39,240.00	39,240.00	39,240.00
<b>Provincial Basic Grant</b>	167,808.00	167,808.00	167,808.00
<b>Grant Funding</b>	50,000.00	968,082.00	221,164.00
<b>CCRHD Contribution to CCRD</b>	13,500.00	13,500.00	13,500.00
<b>Total Income</b>	<b>\$1,837,745.42</b>	<b>\$2,755,249.00</b>	<b>\$1,940,977.05</b>
<b>Expenses</b>			
<b>Operating Expenses</b>	1,207,096.78	1,495,347.00	1,477,229.18
<b>Capital Works</b>	30,768.59	69,000.00	49,000.00
<b>Special Projects</b>		868,082.00	171,164.00
<b>Asset Replacement</b>	10,000.00	10,000.00	10,000.00
<b>Total Expenses</b>	<b>\$1,247,865.37</b>	<b>\$2,442,429.00</b>	<b>\$1,707,393.18</b>
<b>Budget surplus, end of year</b>	589,880.05	312,820.00	233,538.87

Areas: A/B/C/D/E



# General Operations

## Operations Expense

The proposed budget reduces operations expenses by \$18,000.

Board Remuneration potential CPI increase (3%) in accordance with the F-18 Board Annual Adjustment Policy

Election costs are to accommodate an unseen byelection or to spread the costs of the general election out - an additional \$7,000 would be allocated this year to bring the total to \$14,000

**The total operation and capital expense will be reduced by \$38,000.**

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	539,820.00	539,820.00	589,880.05
<b>Apportioned Administration</b>	300,798.00	300,798.00	183,384.00
<b>Local Taxation</b>	688,001.00	688,001.00	688,001.00
<b>Other Revenue(Interest Income)</b>	38,578.42	38,000.00	38,000.00
<b>Grants in lieu of taxes</b>	39,240.00	39,240.00	39,240.00
<b>Provincial Basic Grant</b>	167,808.00	167,808.00	167,808.00
<b>Grant Funding</b>	50,000.00	968,082.00	221,164.00
<b>CCRHD Contribution to CCRD</b>	13,500.00	13,500.00	13,500.00
<b>Total Income</b>	<b>\$1,837,745.42</b>	<b>\$2,755,249.00</b>	<b>\$1,940,977.05</b>
<b>Expenses</b>			
<b>Operating Expenses</b>	1,207,096.78	1,495,347.00	1,477,229.38
<b>Capital Works</b>	30,768.59	69,000.00	49,000.00
<b>Special Projects</b>		868,082.00	171,164.00
<b>Asset Replacement</b>	10,000.00	10,000.00	10,000.00
<b>Total Expenses</b>	<b>\$1,247,865.37</b>	<b>\$2,442,429.00</b>	<b>\$1,707,393.18</b>
<b>Budget surplus, end of year</b>	589,880.05	312,820.00	233,583.87

**Areas: A/B/C/D/E**

# General Operations

## Asset Replacement Fund

Total in reserve :\$36,300

Staff recommend that the Board consider significant investments in the coming years.

<u>Year</u>	<u>Amount</u>
<b>2014</b>	3,358.00
<b>2015</b>	3,500.00
<b>2016</b>	3,500.00
<b>2017</b>	3,500.00
<b>2018</b>	3,500.00
<b>2019</b>	3,500.00
<b>2020</b>	3,500.00
<b>2020</b>	(8,057.58)
<b>2021</b>	5,000.00
<b>2022</b>	5,000.00
<b>2023</b>	10,000.00
<b>Total</b>	<b>\$36,300.42</b>

Areas: A/B/C/D/E

# Director Travel & Convention

## For Discussion – 2024 Travel Budget

	2023 Budget	2023 Actual	2024 Proposed
Chair	17,000	13,928	
Area A	13,000	10,295	
Area B	13,000	15,887	
Area D	11,000	12,010	
Area E	11,000	8,856	
Contingency	5,000		
<b>Total</b>	<b>70,000</b>	<b>60,976</b>	

Directors travel to Board Meetings & Conventions policy E-9 was amended in December 2022.

Each electoral area was provided with a budget for travel. The budget included travel costs, hotels, car rentals, director travel remuneration, meals, and any other expense.

Travel costs for the outer coast meeting in Denny Island was separately budgeted \$15,000. The proposed outer cost travel budget amount reduced by \$4,500 as the 2023 actual was \$13,000.

# Director Travel & Convention

	2023 Budget	Expense type	2023 Estimated Actual	2024 Budget
<b>Chair</b>		Travel Expense	10,013	xxx
		Remuneration	3,915	4,032.45
<b>Subtotal</b>	<b>17,000</b>		<b>13,928</b>	<b>xxx</b>
<b>Area A</b>		Travel Expense	8,700	xxx
		Remuneration	1,595	1,642.85
<b>Subtotal</b>	<b>13,000</b>		<b>10,295</b>	<b>xxx</b>
<b>Area B</b>		Travel Expense	12,407	xxx
		Remuneration	3,480	3,584.4
<b>Subtotal</b>	<b>13,000</b>		<b>15,887</b>	<b>xxx</b>
<b>Area D</b>		Travel Expense	9,104	xxx
		Remuneration	3,335	3,435.05
<b>Subtotal</b>	<b>11,000</b>		<b>12,439</b>	<b>xxx</b>
<b>Area E</b>		Travel Expense	6,391	xxx
		Remuneration	2,465	2,538.95
<b>Subtotal</b>	<b>11,000</b>		<b>8,856</b>	<b>xxx</b>
<b>Contingency</b>	5,000			xxx
<b>Total</b>	<b>\$70,000</b>		<b>61,405</b>	<b>xxx</b>

UBCM costs are expected to be at least \$4000 more total.

### Possible Resolution:

That the CCRD Board of Directors allocate the following amounts for Board Travel and Convention costs:

Chair: \$\_\_\_\_\_

Outer Coast Directors: \$\_\_\_\_\_

Valley Directors: \$\_\_\_\_\_

Contingency: \$\_\_\_\_\_

# General Operations Resolutions



Central Coast  
REGIONAL DISTRICT

That we may be good people together

**BUDGET  
2024**

Possible Resolution:

THAT the CCRD Board of Directors approve in principle the general operations budget as amended and set taxation at \$688,001.00

# Economic Development

## Grant Funding Project

- NDIT grant funding \$50,000 per year towards economic development staffing
- Bella Coola Airport : Tourism and Capacity Enhancement Initiative:\$ 122,808 (\$236,900 received in 2018 and \$114,092 has been expended, \$122,808 will be deferred to 2024)

## Operating Expense

- Minimal expenses to undertake a new CCRD website project in-house, workshop support, and advertising for new economic development initiatives.
- Proposed budget includes \$100,000 for future matching grant funding opportunity.

**The proposed budget represents an overall taxation reduction of \$40,000**

**Areas: A/B/C/D/E**

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	53,489.00	53,489.00	124,960.88
<b>Local Taxation</b>	99,246.00	99,246.00	59,246.00
<b>Grants Funding</b>	33,984.98	178,470.00	178,470.00
<b>Total Income</b>	<b>\$186,719.98</b>	<b>\$331,205.00</b>	<b>\$362,676.88</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	19,826.00	19,826.00	1,000.00
<b>Operating expenses</b>	41,933.10	130,395.00	134,181.88
<b>Economic Development Initiatives</b>			<b>100,000.00</b>
<b>Grant Funded Project</b>		127,495.00	127,495.00
<b>Total Expenses</b>	<b>\$61,759.10</b>	<b>\$277,716.00</b>	<b>\$362,676.88</b>
<b>Budget surplus, end of year</b>	124,960.88	53,489.00	0.00

# Economic Development Resolution

That the CCRD Board of Directors approve in principle Economic Development Budget with local taxation set at \$59,246.00.

# Land Use Planning

## Operating Expense

- The proposed operation expense reduced by \$5,000
- The total proposed 2024 expense reduced by \$6,700.
- 2024 draft taxation reduced by \$9,731.

That the CCRD Board of Directors approve in principle the draft Land Use Planning Budget with taxation set at \$20,000.

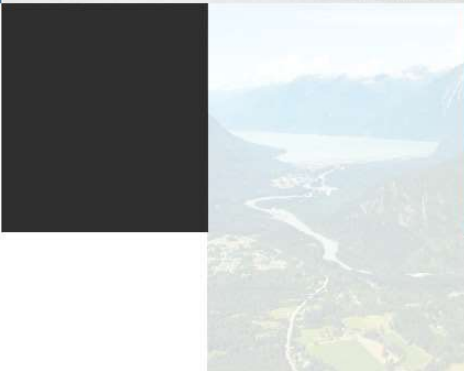
Areas: A/B/C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Projected Surplus Beginning of year</b>	606	606	17,052.15
<b>Local Taxation</b>	29,731.00	29,731.00	20,000.00
<b>User Fees and Charges</b>		1,400.00	1,400.00
<b>Total Income</b>	<b>\$30,337.00</b>	<b>\$31,737.00</b>	<b>\$38,452.15</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	1,537.00	1,537.00	1,000.00
<b>Operating expenses</b>	11,747.85	25,200.00	20,200.00
<b>Contingency</b>	0.00	5,000.00	17,252.15
<b>Total Expenses</b>	<b>\$13,284.85</b>	<b>\$31,737.00</b>	<b>\$38,452.15</b>
<b>Projected Surplus end of year</b>	17,052.15	0.00	0.00





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# Valley Services Budgets



# Solid Waste Management

## Grant Funding Project

Compost System Project - \$ 98,184 awarded in 2019 and committed \$50,000 for local contribution towards the project but the source of funds to be determined. No funds have been expended.

- **This grant requires a local contribution of \$50,000. No funds have been allocated to meet our commitment.**

## Operating Expense

New operating certificate requirement

- Twice a year water sampling and lab analysis cost plus Engineers' Annual Environmental Monitoring Memo - \$25,400 – it is non-negotiable and is a requirement for the new operating certificate.

	<b>2023 Projection</b>	<b>2023 Budget</b>	<b>2024 Budget</b>
<b>Income</b>			
<b>Budget Surplus of Beginning of Year</b>	(72,859.00)	(72,859.00)	17,437.15
<b>Local Taxation</b>	179,684.00	179,684.00	179,684.00
<b>Nuxalk Nation Contributions to Landfill</b>	105,000.00	105,000.00	105,000.00
<b>Other Revenue (Revenue from Recycling Program)</b>	18,687.01	24,500.00	20,500.00
<b>Provincial Basic Grant</b>	14,220.00	14,220.00	14,220.00
<b>Grant Funding Project</b>		98,184.00	98,184.00
<b>User Fees and Charges</b>	155,000.00	170,177.00	170,177.00
<b>Total Income</b>	<b>\$399,732.01</b>	<b>\$518,906.0</b>	<b>\$605,202.15</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	42,996.00	42,996.00	30,710.00
<b>Contingency</b>		4,929.00	4,929.00
<b>Operating expenses</b>	209,298.86	217,397.00	220,593.25
<b>Grant Funding Project</b>		98,184.00	98,184.00
<b>Annual Environmental Monitoring Memo</b>		25,400.00	25,400.00
<b>Asset Replacement</b>	0.00	0.00	0.00
<b>Landfill Post Closure Reserve</b>	130,000.00	130,000.00	155,000.00
<b>Total Expenses</b>	<b>\$382,294.86</b>	<b>\$518,906.00</b>	<b>\$534,816.25</b>
<b>Budget Surplus end of Year</b>	17,437.15	0.00	70,385.90

Areas: C/D/E

# Solid Waste Management

## Capital Works /Asset Replacement Fund

Capital Works and the Asset Replacement Fund Contribution are underfunded due to the revenue challenges

Asset Replacement Fund  
Total in reserve: \$37,724

Year	Amount
2014	880.00
2015	7,500.00
2016	9,424.00
2017	9,424.00
2017	(27,200.00)
2018	9,424.00
2019	(8,057.58)
2019	9,424.00
2020	8,057.58
2020	9,424.00
2021	9,424.00
2022	0.00
2023	0.00
<b>Total</b>	<b>\$37,724.00</b>

Areas: C/D/E

# Solid Waste Management

## Landfill Post Closure Liability - \$155,000

To meet the Post Closure Liability obligations there needs to be **\$321,000** budgeted annually. If we cannot expand the lifespan of the landfill, it will be retired by **2032**. The Post Closure Liability is a legislative requirement and non-negotiable.

Any year we do not budget the full amount of \$321,000 will be added to the amount needed in future years.

The current amount budget leaves a short fall of **\$166,000** which will be added to next year's required amount.

**Areas: C/D/E**

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus of Beginning of Year	(72,859.00)	(72,859.00)	17,437.15
Local Taxation	179,684.00	179,684.00	179,684.00
Nuxalk Nation Contributions to Landfill	105,000.00	105,000.00	105,000.00
Revenue from Recycling Program	18,687.01	24,500.00	20,500.00
Provincial Basic Grant	14,220.00	14,220.00	14,220.00
Grant Funding Project		98,184.00	98,184.00
User Fees and Charges	155,000.00	170,177.00	170,177.00
<b>Total Income</b>	<b>\$399,732.01</b>	<b>\$518,906.0</b>	<b>\$605,202.15</b>
<b>Expenses</b>			
Apportioned Administration fees	42,996.00	42,996.00	30,710.00
Contingency		4,929.00	4,929.00
Operating expenses	209,298.86	217,397.00	220,593.25
Grant Funding Project		98,184.00	98,184.00
Annual Environmental Monitoring Memo		25,400.00	25,400.00
Asset Replacement	0.00	0.00	0.00
Landfill Post Closure Reserve	130,000.00	130,000.00	155,000.00
<b>Total Expenses</b>	<b>\$382,294.86</b>	<b>\$518,906.00</b>	<b>\$534,816.25</b>
Budget Surplus end of Year	17,437.15	0.00	70,385.90

# Solid Waste Management Resolutions

That the CCRD Board of Directors approve in principle the budget for Solid Waste Management with taxation set at \$179,684.00

# Parks & Rec Bella Coola

## 1. Grant Funding Project

1) Great Bear Playgrounds Project -\$902,655 funded by Ministry of Transportation and Infrastructure - \$8,936 has been expended and \$893,719 will be deferred to 2024.

2) Project management for trails, bridge etc. in Snootli park- \$16,979 (\$20,000 received in 2018 and \$3,021 has been expended) - funded through Bella Coola Airport: Tourism and Capacity Enhancement Initiative by BC Rural Dividend.

## 2. Capital Works

The Board may have direction.

## 3. Operating Expense

Aligned with 2023 budget.

Areas: C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	8,975.00	8,975.00	16,149.65
<b>Local Taxation</b>	38,107.00	38,107.00	37,394.90
<b>Grant Funding</b>	15,501.21	926,199.00	910,697.79
<b>User Fees and Charges</b>	3,000.00	2,725.00	3,000.00
<b>Total Income</b>	<b>\$65,583.21</b>	<b>\$976,006.00</b>	<b>\$967,242.34</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	5,958.00	5,958.00	9,942.00
<b>Capital Works</b>	15,239.00	20,225.00	<b>0.00</b>
<b>Operating expenses</b>	9,960.35	20,849.00	20,843.90
<b>Grant Funded Project</b>	8,276.21	918,974.00	910,697.79
<b>Asset Replacement</b>	10,000.00	10,000.00	10,000.00
<b>Total Expenses</b>	<b>\$49,433.56</b>	<b>\$976,006.00</b>	<b>\$951,483.69</b>
<b>Budget surplus, end of year</b>	<b>16,149.65</b>	<b>0.00</b>	<b>15,758.65</b>

# Parks & Rec Bella Coola

**Asset Replacement Fund**  
Total in reserve: \$31,702

<u>Year</u>	<u>Amount</u>
2015	1,402.00
2016	1,400.00
2017	1,400.00
2018	1,500.00
2019	1,500.00
2020	1,500.00
2021	3,000.00
2022	10,000.00
2023	10,000.00
<b>Total</b>	<b>\$31,702.00</b>

Areas: C/D/E

# Parks and Rec Bella Coola Resolutions

That the CCRD Board of Directors approve in principle the budget for Bella Coola Parks and Recreation with taxation set at \$37,394.90.



# Bella Coola Airport

## Grant Funding Project

Bella Coola Airport: Tourism and Capacity Enhancement Initiative: \$30,210 (\$135,282 received in 2018 and \$105,172 has been expended, \$30,210 will be deferred to 2024)

## Operating Expense

- Jet A Fuel revenue anticipated upon the completion of the Fuel system upgrade
  - **Projection revenue forecast will be presented to the Board soon**
- Restructuring Bella Coola Airport operations - Change to TBA

Areas: C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	10,661.00	10,661.00	(13,895.74)
<b>Grant Funding</b>	427,729.53	462,632.00	30,210.00
<b>User Fees and Charges</b>	213,404.97	308,794.00	304,831.70
<b>Total Income</b>	<b>\$651,795.50</b>	<b>\$782,087.00</b>	<b>\$321,145.96</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	65,386.00	65,386.00	30,365.00
<b>Operating Expenditure</b>	167,575.71	246,069.00	285,969.00
<b>Capital Works</b>		3,000.00	0.00
<b>Grant Funding Project</b>	427,729.53	462,632.00	30,210.00
<b>Asset Replacement Fund</b>			
<b>Contribution</b>	5,000.00	5,000.00	5,000.00
<b>Total Expense</b>	<b>\$665,691.24</b>	<b>\$782,087.00</b>	<b>\$351,544.00</b>
<b>Budget Surplus End of Year</b>			
<b>Budget Deficit End of Year</b>	<b>(13,895.74)</b>		<b>(30,398.04)</b>

# Bella Coola Airport

## Operating Expense

- Staff recommend that the Board consider a CPI rate increase (5%) for fees.
- Staff are still exploring options to balance budget.

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	10,661.00	10,661.00	(13,895.74)
<b>Grant Funding</b>	427,729.53	462,632.00	30,210.00
<b>User Fees and Charges</b>	213,404.97	308,794.00	304,831.70
<b>Total Income</b>	<b>\$651,795.50</b>	<b>\$782,087.00</b>	<b>\$321,145.96</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	65,386.00	65,386.00	30,365.00
<b>Operating Expenditure</b>	167,575.71	246,069.00	285,969.00
<b>Capital Works</b>		3,000.00	0.00
<b>Grant Funding Project</b>	427,729.53	462,632.00	30,210.00
<b>Asset Replacement Fund</b>			
<b>Contribution</b>	5,000.00	5,000.00	5,000.00
<b>Total Expense</b>	<b>\$665,691.24</b>	<b>\$782,087.00</b>	<b>\$351,544.00</b>
<b>Budget Surplus End of Year</b>			
<b>Budget Deficit End of Year</b>	<b>(13,895.74)</b>		<b>(30,398.04)</b>

Areas: C/D/E

# Bella Coola Airport

## Asset Replacement Fund

Total in reserve : \$77,000

<u>Year</u>	<u>Amount</u>
2015	6,000.00
2016	6,000.00
2017	6,000.00
2018	12,000.00
2019	12,000.00
2020	20,000.00
2021	5,000.00
2022	5,000.00
2023	5,000.00
<b>Total</b>	<b>\$77,000.00</b>

Areas: C/D/E

# Bella Coola Airport

To be revisited in November 2023

# House Numbering

## Possible Resolution:

That the CCRD Board of Directors approve in principle the House Numbering budget and set local taxation at \$2,500

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning Of Year	2,471.00	2,471.00	3,971.00
Local Taxation	2,500.00	2,500.00	2,500.00
<b>Total Income</b>	<b>\$4,971.00</b>	<b>\$4,971.00</b>	<b>\$6,471.00</b>
<b>Expenses</b>			
Apportioned Administration fees	1,000.00	1,000.00	1,000.00
Operating expenses	0.00	3,971.00	1,000.00
Contingency	0.00	0.00	4,471.00
<b>Total Expenses</b>	<b>\$1,000.00</b>	<b>\$4,971.00</b>	<b>\$6,471.00</b>
Budget surplus, end of year	3,971.00	0.00	0.00

Areas:C/D/E

# Centennial Pool: Operation

## 1. Grant Funding Project

Centennial Pool Retrofit Project

## 2. Capital Works

\$3,000 – Pool Pump if required.

## 3. Operating Expense

The expenses adjusted to align with 2023 actuals.

## 4. Asset Replacement Fund

Total in reserve: \$51,724.00

Year	Amount
2014	524.00
2015	5,200.00
2016	5,200.00
2017	5,400.00
2018	5,400.00
2019	6,000.00
2020	6,000.00
2021	6,000.00
2022	6,000.00
2023	6,000.00
<b>Total</b>	<b>51,724.00</b>

Areas: C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	57,662.00	57,662.00	47,622.94
<b>Local Taxation</b>	157,233.00	157,233.00	157,233.00
<b>Grant Funding</b>	0.00	3,931,831.00	3,931,831.00
<b>Transfer from Asset Replacement Fund</b>	0.00	29,700.00	51,724.00
<b>User Fees and Charges</b>	26,227.53	24,275.00	26,244.00
<b>Counter Sales</b>	641.11	1,000.00	700.00
<b>Total Income</b>	<b>\$241,763.64</b>	<b>\$4,201,701.00</b>	<b>\$4,215,354.94</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	42,023.00	42,023.00	51,175.00
<b>Capital Works</b>		3,000.00	3,000.00
<b>Operating Expenses</b>	133,004.12	119,985.00	127,257.52
<b>Contingency</b>	13,107.95	20,000.00	35,000.00
<b>Grant Funding Project</b>	0.00	3,961,531.00	3,991,531.00
<b>Asset Replacement</b>	6,000.00	6,000.00	6,000.00
<b>Total Expenses</b>	<b>\$194,135.07</b>	<b>\$4,152,539.00</b>	<b>\$4,213,963.52</b>
<b>Budget surplus, end of year</b>	<b>\$47,622.94</b>	<b>\$49,162.00</b>	<b>\$1,391.42</b>

# Centennial Pool: Renovation

## Grant Funding Project

### Centennial Pool Retrofit Project

- UBCM SPF 2.7 million. \$9,009 has been expended. \$2,690,991 will be deferred to 2024.
- NDIT – \$250,000 (local contribution \$59,400 towards the project) No funds have been expended.
- Community Works Fund - \$300,000. No funds have been expended.
- Community Economic Recovery Infrastructure Program \$990,840 from Ministry of Municipal Affairs. No funds have been expended.

## Operating Expense

\$133,700 contingency for unseen capital expenses.

Areas: C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	57,662.00	57,662.00	47,622.94
<b>Local Taxation</b>	157,233.00	157,233.00	157,233.00
<b>Grant Funding</b>	0.00	3,931,831.00	3,931,831.00
<b>Transfer from Asset Replacement Fund</b>	0.00	29,700.00	51,724.00
<b>User Fees and Charges</b>	26,227.53	24,275.00	0.00
<b>Counter Sales</b>	641.11	1,000.00	0.00
<b>Total Income</b>	<b>\$241,763.64</b>	<b>\$4,201,701.00</b>	<b>\$4,188,410.94</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	42,023.00	42,023.00	51,175.00
<b>Capital Works</b>		3,000.00	0.00
<b>Operating Expenses</b>	133,004.12	119,985.00	6,010.00
<b>Contingency</b>	13,107.95	20,000.00	133,694.94
<b>Grant Funding Project</b>	0.00	3,961,531.00	3,991,531.00
<b>Asset Replacement</b>	6,000.00	6,000.00	6,000.00
<b>Total Expenses</b>	<b>\$194,135.07</b>	<b>\$4,152,539.00</b>	<b>\$4,188,410.94</b>
<b>Budget surplus, end of year</b>	47,622.94	49,162.00	0.00

# Centennial Pool Resolutions



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**BUDGET  
2024**

## **Possible Motion:**

That the CCRD Board of Directors approve in principle the Centennial Pool budget to set taxation at \$ 157,233.00



# Streetlights - BCV

## Operating Expense

BC Hydro Utilities Budget stay the same as 2023.

\$2,273 contingency to cover unseen expenses.

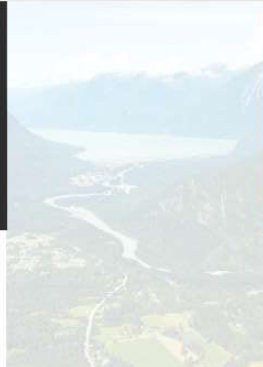
That the CCRD Board of Directors approve in principle set the Streetlight –BCV and set local taxation at \$7,214.00

Areas: C/D/E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	880.00	880.00	2,153.42
<b>Local Taxation</b>	7,214.00	7,214.00	7,214.00
<b>Ministry of Trans Cost Share</b>	645.00	645.00	645.00
<b>Total Income</b>	<b>\$8,739.00</b>	<b>\$8,739.00</b>	<b>\$10,012.42</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	1,000.00	1,000.00	1,000.00
<b>Contingency</b>		1,000.00	2,273.42
<b>Operating Expenses</b>	5,585.58	6,739.00	6,739.00
<b>Total Expenses</b>	<b>\$6,585.58</b>	<b>\$8,739.00</b>	<b>\$10,012.42</b>
<b>Budget surplus, end of year</b>	2,153.42	0.00	0.00

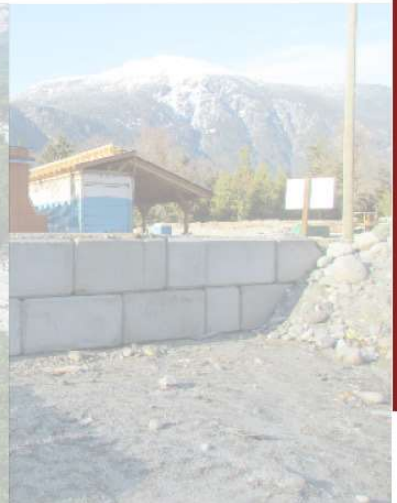


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# Local Service Area Budgets

Services in only one area



# Denny Island Airport

**Possible Resolution:**

That the CCRD Board of Directors approve in principle the Denny Island Airport budget and set the taxation at \$6,973

Or

That the CCRD Board of Directors approve in principle the Denny Island Airport budget and set the taxation at \$\_\_\_\_\_

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	26,553.00	26,553.00	21,520.64
<b>Local Taxation</b>	6,973.00	6,973.00	6,973.00
<b>Total Income</b>	<b>\$33,526.00</b>	<b>\$33,526.00</b>	<b>\$28,493.64</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	1,120.00	1,120.00	1,000.00
<b>Contingency</b>	0.00	4,048.00	23,243.64
<b>Operating Expense</b>	9,885.36	22,100.00	3,250.00
<b>Asset Replacement</b>	1,000.00	1,000.00	1,000.00
<b>Total Expenses</b>	<b>\$12,005.36</b>	<b>\$28,268.00</b>	<b>\$28,493.64</b>
<b>Budget surplus End of year</b>	21,520.64	5,258.00	0.00

Areas: A

# Denny Island Airport

## Asset Replacement Fund

Total in reserve: \$3,299

<u>Year</u>	<u>Amount</u>
2014	19.00
2015	285.00
2016	285.00
2017	285.00
2018	285.00
2019	285.00
2020	285.00
2021	285.00
2022	285.00
2023	1,000.00
<b>Total</b>	<b>\$3,299.00</b>

Areas: A

# Waterworks – Denny Island

## Waterworks Project

Funding from Community Works Fund (\$240,000) and UBCM Strategic Priorities Fund (\$1,495,500).

\$328,000 of the \$1,735,500 expended.

**\$1,000,000, shortfall will be addressed in a separate report.**

## Provincial Basic Grant

Provincial Basic Grant has been allocated to cover administration costs, ineligible cost (legal fees for easement), and to manage the project/service.

## Operating Expense

\$16,790 in contingency for the unseen extra ineligible expenses for the Denny Island Water System Project.

**Area: A**

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning of Year	268.00	268.00	15,268.00
Provincial Basic Grant	17,972.00	17,972.00	17,972.00
Grants Funding	131,535.25	1,299,024.00	1,167,488.75
<b>Total Income</b>	<b>\$149,775.25</b>	<b>\$1,317,264.00</b>	<b>\$1,200,728.75</b>
<b>Expenses</b>			
Apportioned Administration fees	2,972.00	2,972.00	1,450.00
Contingency		268.00	16,790.00
Operating Expense (Legal Fees)		15,000.00	15,000.00
Grant Funding Project	\$131,535.25	\$1,299,024.00	\$1,167,488.75
<b>Total Expenses</b>	<b>\$134,507.25</b>	<b>\$1,317,264.00</b>	<b>\$1,200,728.75</b>
Budget surplus end of year	15,268.00	0.00	0.00

# Denny Island Waterworks Resolution

**Possible Motion:**

That the CCRD Board of Directors approve in principle the Denny Island Waterworks with \$17,972.00 allocated from the Basic Provincial Grant.

# Denny Island Recreation

## Requests from Denny Island Recreation Commission.

- Hall rent: \$1,382
- Supplies and small tools: \$2,000
- Program expenses: \$3,500

### Asset Replacement Fund

Total in reserve: \$4,560

Year	Amount
2015	445.00
2016	445.00
2017	445.00
2018	445.00
2019	445.00
2020	445.00
2021	445.00
2022	445.00
2023	1,000.00
<b>Total</b>	<b>4,560.00</b>

Area: A

Income	2023 Projection	2023 Budget	2024 Budget
<b>Budget Surplus beginning of year</b>	6,173.00	6,173.00	5,828.00
<b>Local Taxation</b>	5,000.00	5,000.00	5,000.00
<b>Total Income</b>	<b>\$11,173.00</b>	<b>\$11,173.00</b>	<b>\$10,828.00</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	1,000.00	1,000.00	1,000.00
<b>Operating expenses</b>	3,345.00	6,882.00	6,882.00
<b>Asset Replacement</b>	1,000.00	1,000.00	1,000.00
<b>Total Expenses</b>	<b>\$5,345.00</b>	<b>\$8,882.00</b>	<b>\$8,882.00</b>
<b>Projected Budget surplus end of year</b>	\$5,828.00	\$2,291.00	\$1,946.00

# Denny Island Recreation Resolutions



Central Coast  
REGIONAL DISTRICT

That we may be good people together

**BUDGET  
2024**

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the  
Denny Island Recreation Budget and set taxation at \$5,000

Or

That the CCRD Board of Directors approve in principle the  
Denny Island Recreation Budget and set taxation at \$\_\_\_\_\_



# Hagensborg Waterworks

## Grant Funding Project

Hagensborg Waterworks Upgrade Project  
Total Project Cost: \$5,162,000.

- Federal portion \$2,064,800
- Provincial portion \$1,720,494
- CCRD portion \$1,376,705
  - The Board allocated \$400,000 CWF for the local portion of the grant funding project.
  - \$753,000 saved up in the reserve fund.
  - **Short fall \$200,000. See next slide.**

Areas: C/D

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	171,771.00	206,342.00	225,691.53
<b>Parcel Taxes</b>	26,250.00	26,250.00	26,250.00
<b>Transfer from Reserve to Hagensborg Water System</b>		719,201.00	719,201.00
<b>Interest Income</b>	6,470.11	3,000.00	3,000.00
<b>Grant Funding</b>	137,191.41	3,721,105.00	3,583,913.59
<b>Water tolls &amp; charges</b>	88,570.30	88,821.00	88,821.00
<b>Total Income</b>	<b>\$430,252.82</b>	<b>\$4,764,719.00</b>	<b>\$4,646,877.1</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	39,517.00	39,517.00	23,337.00
<b>Capital Works</b>	2,249.00	9,000.00	4,000.00
<b>Contingency</b>		10,000.00	10,000.00
<b>Operating expenses</b>	25,603.88	69,360.00	69,920.20
<b>Grant Funding Project</b>	137,191.41	4,440,306.00	4,303,114.59
<b>Total Expenses</b>	<b>\$204,561.29</b>	<b>\$4,568,183.00</b>	<b>\$4,410,371.7</b>
<b>Budget surplus, end of year</b>	225,691.53	196,536.00	<b>236,505.33</b>

# Hagensborg Waterworks

## Address the shortfall

The Board expressed intent that \$200,000 from the Growing Communities Fund be allocated towards the local contribution portion of Hagensborg Water Upgrade Project.

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	171,771.00	206,342.00	225,691.53
<b>Parcel Taxes</b>	26,250.00	26,250.00	26,250.00
<b>Transfer from Reserve to Hagensborg Water System</b>		719,201.00	719,201.00
<b>Interest Income</b>	6,470.11	3,000.00	3,000.00
<b>Grant Funding</b>	137,191.41	3,721,105.00	3,583,913.59
<b>Water tolls &amp; charges</b>	88,570.30	88,821.00	88,821.00
<b>Total Income</b>	<b>\$430,252.82</b>	<b>\$4,764,719.00</b>	<b>\$4,646,877.12</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	39,517.00	39,517.00	23,337.00
<b>Capital Works</b>	2,249.00	9,000.00	4,000.00
<b>Contingency</b>		10,000.00	10,000.00
<b>Operating expenses</b>	25,603.88	69,360.00	69,920.20
<b>Grant Funding Project</b>	137,191.41	4,440,306.00	4,303,114.59
<b>Total Expenses</b>	<b>\$204,561.29</b>	<b>\$4,568,183.00</b>	<b>\$4,410,371.79</b>
<b>Budget surplus, end of year</b>	225,691.53	196,536.00	<b>236,505.33</b>

Areas: C/D

# Hagensborg Waterworks

## Capital Works

\$4,000 for possible new service installation  
(carried over from 2023)

## Operating Expense

Water sampling - \$2,500 Hiring a local  
contractor to undertake a water sampling

**Reserve Fund** (\$740,472 reserve fund  
transferred from the HWD)

	2021	2022	2023	Total
Contribution	34,571	719,201		753,772

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning of Year	171,771.00	206,342.00	225,691.53
Parcel Taxes	26,250.00	26,250.00	26,250.00
Transfer from Reserve to Hagensborg Water System		719,201.00	719,201.00
Interest Income	6,470.11	3,000.00	3,000.00
Grant Funding	137,191.41	3,721,105.00	3,583,913.59
Water tolls & charges	88,570.30	88,821.00	88,821.00
<b>Total Income</b>	<b>\$430,252.82</b>	<b>\$4,764,719.00</b>	<b>\$4,646,877.12</b>
<b>Expenses</b>			
Apportioned Administration fees	39,517.00	39,517.00	23,337.00
Capital Works	2,249.00	9,000.00	4,000.00
Contingency		10,000.00	10,000.00
Operating expenses	25,603.88	69,360.00	69,920.20
Grant Funding Project	137,191.41	4,440,306.00	4,303,114.59
<b>Total Expenses</b>	<b>\$204,561.29</b>	<b>\$4,568,183.00</b>	<b>\$4,410,371.79</b>
<b>Budget surplus, end of year</b>	<b>225,691.53</b>	<b>196,536.00</b>	<b>236,505.33</b>

Areas: C/D

# Hagensborg Waterworks

Annual expenses exclusive of the water system upgrade project - \$107,260

Annual Water Tolls and Charges - \$88,821

In order to balance the budget, the surplus needs to be used.

The Board may consider incremental fee increase to stabilize the service.

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning of Year	171,771.00	206,342.00	225,691.53
Parcel Taxes	26,250.00	26,250.00	26,250.00
Transfer from Reserve to Hagensborg Water System		719,201.00	719,201.00
Interest Income	6,470.11	3,000.00	3,000.00
Grant Funding	137,191.41	3,721,105.00	3,583,913.59
Water tolls & charges	88,570.30	88,821.00	88,821.00
<b>Total Income</b>	<b>\$430,252.82</b>	<b>\$4,764,719.00</b>	<b>\$4,646,877.12</b>
<b>Expenses</b>			
Apportioned Administration fees	39,517.00	39,517.00	23,337.00
Capital Works	2,249.00	9,000.00	4,000.00
Contingency		10,000.00	10,000.00
Operating expenses	25,603.88	69,360.00	69,920.20
Grant Funding Project	137,191.41	4,440,306.00	4,303,114.59
<b>Total Expenses</b>	<b>\$204,561.29</b>	<b>\$4,568,183.00</b>	<b>\$4,410,371.79</b>
<b>Budget surplus, end of year</b>	<b>225,691.53</b>	<b>196,536.00</b>	<b>236,505.33</b>

Areas: C/D

# Hagensborg Waterwork Resolution

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the Hagensborg Waterworks Budget including \$200,000 from the Growing Communities Fund

AND THAT Staff review fees and fee structure and come back with a report.

# Hagensborg Fire Protection Staff Recommendation

## Operating Expense

Unexpected \$100,000 revenue will occur due to the Hagensborg Fire Truck rental to MOTI to accommodate emergency response during the Hagensborg Bridge Construction.

\$5,000 honorarium

Contingency – for future needs of the service including turn out gear replacement (\$10,000 contribution for turn out gear).

Reserve – Save up to future fire truck purchase(\$463,422 reserve fund transferred from the HWD) .

Reserve	2021	2022	2023	Total
Contribution	38,222	137,194	397,851	573,267

Areas: C/D

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginnig of Year</b>	492,518.00	530,740.00	226,880.45
<b>Local Taxation</b>	40,000.00	40,000.00	40,000.00
<b>Other Revenue</b>	103,766.40	282.00	282.00
<b>Interest Income</b>	8.83	100.00	100.00
<b>UBCM Grant</b>	29,857.00	29,857.00	0.00
<b>Grants in lieu of taxes</b>	7,929.00	7,929.00	7,929.00
<b>Fire Protection Tolls</b>	18,356.89	17,813.00	18,359.00
<b>Total Income</b>	<b>\$692,436.12</b>	<b>\$626,721.00</b>	<b>\$293,550.45</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	12,541.00	12,541.00	5,399.00
<b>Contingency</b>		33,774.00	<b>80,000.00</b>
<b>Firemen's Honorarium</b>	5,000.00	5,000.00	5,000.00
<b>Operating expenses</b>	20,306.67	50,600.00	<b>38,350.00</b>
<b>Special Projects</b>	29,857.00	29,857.00	0.00
<b>Contribution to reserve account</b>	397,851.00	397,851.00	<b>100,000.00</b>
<b>Total Expenses</b>	<b>\$465,555.67</b>	<b>\$529,623.00</b>	<b>\$228,749.00</b>
<b>Budget surplus, end of year</b>	226,880.45	97,098.00	64,801.45

# Hagensborg Fire Protection Recommendations from Fire Chief

## Operating Expense -Fire Chief Input

- 1) **\$5,000 Honorarium**
- 2) **Maintenance Total - \$15,347**
  - I. Ground/Site - \$4,647
  - II. Building - \$5,000 (painted and sealed)
  - III. Equipment - \$5,700
- 3) **Expenses**
  - I. Fuel - \$4,500
  - II. Licenses, permits, fines - \$100
  - III. Misc, operating - \$500
  - IV. Snow Removal - \$500
  - V. Supplies and small tools - \$2,000
- 4) Contingency - \$10,000 (contribution towards future turn out gear replacement)
- 5) Request – All funds gained from the truck rental to MOTI be placed into reserve fund for a fire truck replacement

**\*The operating expenses will increase by \$5,847.**

**Areas: C/D**

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	492,518.00	530,740.00	226,880.45
<b>Local Taxation</b>	40,000.00	40,000.00	40,000.00
<b>Other Revenue</b>	103,766.40	282.00	282.00
<b>Interest Income</b>	8.83	100.00	100.00
<b>UBCM Grant</b>	29,857.00	29,857.00	0.00
<b>Grants in lieu of taxes</b>	7,929.00	7,929.00	7,929.00
<b>Fire Protection Tolls</b>	18,356.89	17,813.00	18,359.00
<b>Total Income</b>	<b>\$692,436.12</b>	<b>\$626,721.00</b>	<b>\$293,550.45</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	12,541.00	12,541.00	5,399.00
<b>Contingency</b>		33,774.00	<b>80,000.00</b>
<b>Firemen's Honorarium</b>	5,000.00	5,000.00	5,000.00
<b>Operating expenses</b>	20,306.67	50,600.00	<b>44,197.00</b>
<b>Special Projects</b>	29,857.00	29,857.00	0.00
<b>Contribution to reserve account</b>	397,851.00	397,851.00	<b>100,000.00</b>
<b>Total Expenses</b>	<b>\$465,555.67</b>	<b>\$529,623.00</b>	<b>\$234,596.00</b>
<b>Budget surplus, end of year</b>	226,880.45	97,098.00	58,954.45

# Hagensborg Fire Protection Resolutions



**BUDGET  
2024**

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the Hagensborg Fire Protection Budget and set taxation at \$40,000 and set operating expenses at (\$38,350.00 or \$44,197.00)



## Waterworks – Bella Coola

### Operating Expense

Hiring a local contractor to undertake monthly water sampling - \$2,500

Leak detection study - \$3,500

Nuxalk Nation Agreement – Water Supply –  
CPI 4 % increase of 2023 budgeted amount  
\$30,000

The Board may consider CPI rates and charges  
increase

Areas: E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning Of Year</b>	50,849.00	50,849.00	40,100.14
<b>User Fees and Charges</b>	73,917.00	73,917.00	73,917.00
<b>Total Income</b>	<b>\$124,766.00</b>	<b>\$124,766.00</b>	<b>\$114,017.14</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	16,647.00	16,647.00	11,479.00
<b>Contingency</b>		8,420.00	28,354.14
<b>Nuxalk Agreement - Water Supply</b>	21,275.00	30,000.00	31,200.00
<b>Operating expenses</b>	5,894.86	28,850.00	22,984.00
<b>Asset Replacement</b>	40,849.00	40,849.00	20,000.00
<b>Total Expenses</b>	<b>\$84,665.86</b>	<b>\$124,766.00</b>	<b>\$114,017.14</b>
<b>Budget surplus, end of year</b>	40,100.14	0.00	0.00

# Waterworks Bella Coola Resolutions

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the Waterworks – Bella Coola budget with no taxation and no changes to user fees and charges.

# Fire Protection – Bella Coola

## Capital Works

\$2,500 carried over from 2023 – Replacement of the Entrance canopy

## Operating Expense

Professional Development – \$3,000

Firemen Honorarium -\$2,500

Area: E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	15,284.00	15,284.00	24,687.79
<b>Local Taxation</b>	50,704.00	50,704.00	50,704.00
<b>UBCM Grant</b>	29,679.00	29,679.00	0.00
<b>Grants in lieu of taxes</b>	4,059.00	4,059.00	4,059.00
<b>Fire Protection Tolls</b>	9,860.04	9,574.00	9,860.04
<b>Total Income</b>	<b>\$109,586.04</b>	<b>\$109,300.00</b>	<b>\$89,310.83</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	10,814.00	10,814.00	2,537.00
<b>Capital Works</b>		2,500.00	2,500.00
<b>Contingency</b>		2,609.00	2,609.00
<b>Firemen's Honorarium</b>	2,500.00	2,500.00	2,500.00
<b>Operating expenses</b>	21,905.25	41,198.00	36,228.00
<b>Grant Funding Projects</b>	29,679.00	29,679.00	0.00
<b>Asset Replacement</b>	20,000.00	20,000.00	20,000.00
<b>Total Expenses</b>	<b>\$84,898.25</b>	<b>\$109,300.00</b>	<b>\$66,374.00</b>
<b>Budget surplus, end of year</b>	24,687.79	0.00	<b>22,936.83</b>

# Fire Protection – Bella Coola

## Asset Replacement Fund

Total in reserve: \$68,898

<u>Year</u>	<u>Amount</u>
<b>2015</b>	4,000.00
<b>2016</b>	4,000.00
<b>2017</b>	4,000.00
<b>2018</b>	4,000.00
<b>2019</b>	4,000.00
<b>2020</b>	4,449.00
<b>2021</b>	4,449.00
<b>2022</b>	20,000.00
<b>2023</b>	20,000.00
<b>Total</b>	<b>\$68,898.00</b>

Area: E

	<u>2023 Projection</u>	<u>2023 Budget</u>	<u>2024 Budget</u>
<b>Income</b>			
<b>Budget Surplus Beginning of Year</b>	15,284.00	15,284.00	24,687.79
<b>Local Taxation</b>	50,704.00	50,704.00	50,704.00
<b>UBCM Grant</b>	29,679.00	29,679.00	0.00
<b>Grants in lieu of taxes</b>	4,059.00	4,059.00	4,059.00
<b>Fire Protection Tolls</b>	9,860.04	9,574.00	9,860.04
<b>Total Income</b>	<b>\$109,586.04</b>	<b>\$109,300.00</b>	<b>\$89,310.83</b>
<b>Expenses</b>			
<b>Apportioned Administration fees</b>	10,814.00	10,814.00	2,537.00
<b>Capital Works</b>		2,500.00	2,500.00
<b>Contingency</b>		2,609.00	2,609.00
<b>Firemen's Honorarium</b>	2,500.00	2,500.00	2,500.00
<b>Operating expenses</b>	21,905.25	41,198.00	36,228.00
<b>Grant Funding Projects</b>	29,679.00	29,679.00	0.00
<b>Asset Replacement</b>	20,000.00	20,000.00	20,000.00
<b>Total Expenses</b>	<b>\$84,898.25</b>	<b>\$109,300.00</b>	<b>\$66,374.00</b>
<b>Budget surplus, end of year</b>	24,687.79	0.00	<b>22,936.83</b>

# Fire Protection Bella Coola Resolution

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the Fire Protection – Bella Coola Budget and set taxation at \$50,704.00

# Streetlights - Townsite

## Operating Expense

BC Hydro Utilities adjusted to align with 2023 actual.

\$3,019 contingency to cover unseen expenses.

### Possible Resolution:

That the CCRD Board of Directors approve in principle the Streetlights- Townsite Budget and set taxation at \$13,243

Areas: E

	2023 Projection	2023 Budget	2024 Budget
<b>Income</b>			
Budget Surplus Beginning of Year	1,248.00	1,248.00	2,367.00
Local Taxation	13,243.00	13,243.00	13,243.00
Grants in lieu of taxes	1,909.00	1,909.00	1,909.00
<b>Total Income</b>	<b>\$16,400.00</b>	<b>\$16,400.00</b>	<b>\$17,519.00</b>
<b>Expenses</b>			
Apportioned Administration fees	1,000.00	1,000.00	1,000.00
Operating Expenses	13,033.00	14,400.00	13,500.00
Contingency		1,000.00	3,019.00
<b>Total Expenses</b>	<b>\$14,033.00</b>	<b>\$16,400.00</b>	<b>\$17,519.00</b>
Budget surplus, end of year	2,367.00	0.00	0.00

# Community Works Fund

	2023 Projection	2023 Budget	2024 Budget
Carry Forward Surplus	1,387,680.00	1,387,680.00	1,377,157.84
Interest	500.00	500.00	
Revenue (UBCM Gas Tax Agr)	203,956.00	203,956.00	0.00
	<b>\$1,592,136.00</b>	<b>\$1,592,136.00</b>	<b>\$1,377,157.84</b>
<b>Denny Island Water</b>			
local Contribution for SPF Grant	-	240,000.00	240,000.00
<b>Denny Island Airport</b>			
Airport Terminal Roof Replacement		40,000.00	40,000.00
<b>Centennial Pool Renewal</b>			
Local Contribution for SPF Grant	-	300,000.00	300,000.00
<b>Centennial Pool</b>			
Furnace	14,285.72	15,000.00	
<b>Solid Waste Management Plan</b>			
Devel, Ops & Closure Plan	25,033.31	50,000.00	24,966.69
Surveying ground water wells and water courses	12,954.42	15,000.00	2,045.58
DOCP/Ground Water Monitoring	31,774.28	47,096.00	15,321.72
5 Year- effectiveness Review	15,810.00	15,000.00	0.00
<b>Hagensborg Waterworks</b>			
Hagensborg Water System Upgrade	49,271.74	200,000.00	350,728.26
<b>Asset Management Planning</b>	-	50,000.00	50,000.00
<b>Asset Retirement Obligation</b>	-	75,000.00	75,000.00
Official Community Planning	65,848.69	150,000.00	84,151.31
Total Expenditures	<b>\$214,978.16</b>	<b>\$1,197,096.00</b>	<b>\$1,182,213.56</b>
Estimated Surplus to carry forward	1,377,157.84	395,040.00	194,944.28

Areas: A/B/C/D/E

# Community Works Fund

The new funding agreement starting in 2024. The new funding amount, condition and terms of agreement has not yet finalized.

The staff will bring the matter back once information is received.

## **Possible Resolution:**

That the CCRD Board of Directors approve in principle the Community Works Budget as presented.



# What's Next

The staff will update projection and refine 2024 draft budget figures based on the Board direction and information regarding 2024 projection.

The staff will present updated 2024 draft budget along with projection in the November board meeting.

- Phasing out surplus from the General Operations Budget.
- Pitching projects for services.
- Director projects.
  - Connect with constituents and bring forth costing.
- Consider second meeting in November.

January review budget with tax implications and approve budget for public consultation

February undertake public consultation; Board meets to review consultation and make final edits.

March final adoption, no edits, and no delegations regarding the budget.

# Resolution to leave the Committee

That the CCRD Board of Directors resolve to leave committee of the whole.

# Resolution to Adopt Recommendation

That the CCRD Board of Directors adopt the budget recommendations from the committee of the whole.