

CENTRAL COAST REGIONAL DISTRICT

TO:

Chair Reg Moody and Board of Directors

FROM:

Darla Blake, CAO

SUBJECT: CHIEF ADMINISTRATIVE OFFICER'S REPORT -

03 February 2016

RECOMMENDATION:

THAT the Chief Administrative Officer's Report dated 03 February 2016 be received.

RECOMMENDATION: 2014-2019 Integrated Strategic Plan, request for correction -

THAT, Administration will make the following correction to Goal 1, 1.2, 1.2.2 which is to read "complete a comprehensive review and update of the Official Community Plan, Zoning and Subdivision Servicing Bylaws".

RECOMMENDATION: Alternate Director - Electoral Area B

THAT, the Central Coast Regional District Board appoints Travis Hall as the alternate director for Area B, with the understanding that the appointment will be held until the next general local election.

> **Board Meeting** FEB 1 1 2016 CCRD ITEM Ca

STRATEGIC PLANNING

Reporting on the progress of 2016 Integrated Strategic Priorities will be included in the report(s) from the respective officer, in which responsibility lies –

2016 Integrated Strategic Priorities:

- Asset Management Plan: (Weighted 30%)
 Complete the initial CCRD Asset Management Plan to the required "baseline" level by 30 June 2016.
- 2. Governance/ Service Delivery Study and Analysis: (Weighted 30%) Provided provincial funding is approved undertake Phase 1 of a 3 Phase (3 year) Governance/Service Delivery Study and Analysis. Phase 1 includes developing Terms of Reference to secure a consultant who will undertake the study during 2016, with the results to be assessed by CCRD and the Ministry CSCD in order to develop the next steps (Phase 2 of 3) and signing a cost-share agreement with the province.
- Solid Waste Management Plan: (Weighted 25%)
 Identify and document future needs, issues and opportunities, budgets and funding implications of SWM Plan by 31 December 2016.
- 4. Economic Development Plan: (Weighted 15%)
 Review the current Economic Development Plan and update as needed or develop a new Economic Development Plan by 31 December 2016

Moved from 2015 Strategic Priorities to the 2016 Work Plan:

- Shearwater Water System (awaiting more information on grants see "grants", elsewhere in this report)
- Official Community Plan (for completion in 2017)

2014-2019 Integrated Strategic Plan – request for correction:

It has been brought to the attention of Administration that Goal 1: "Effective Planning & Implementation", Objectives and Strategies 1.2 'Provide land use planning & implementation that is responsive to the community', subsection 1.2.2 reads "complete a comprehensive review of land use planning". This statement is basically the same as 1.2.1 "conduct a thorough review of land use planning.

On referencing the previous Strategic Plan the two strategies were:

- 1. Conduct a thorough review of land use planning and
- 2. Complete a comprehensive review and update of the Official Community Plan, Zoning and Subdivision Servicing Bylaw.

There was an intention to carry forward both these two strategies. It would appear an error has occurred when bringing across the previous strategies.

Therefore, as a matter of housekeeping and accuracy, Administration requests the following amendment be made to the 2014-2019 Integrated Strategic Plan:

THAT, Administration will make the following correction to Goal 1, 1.2, 1.2.2 which is to read "complete a comprehensive review and update of the Official Community Plan, Zoning and Subdivision Servicing Bylaws".

GRANTS

NDIT Economic Development Capacity Building Grant:

To update the Board, having met all the necessary reporting criteria for the 2015 the Economic Development Capacity Building Grant, NDIT has now forwarded CCRD a cheque in the amount of \$46,524.28 in support of our 2015 economic development budget.

Administration has applied for the 2016 Economic Development Capacity Building Grant, and hopes to have a positive response around the end of February, on whether or not our application has been successful.

NDIT 2015 Local Government Management Internship Program Grant:

Having met the necessary interim reporting criteria for the internship program, CCRD received a cheque in the amount of \$21,263.16 which represents the interim grant disbursement as per the conditional grant agreement.

NDIT Community Halls and Recreation Facilities Program Grant (Walker Island Regional Park Pavilion and Concession):

CCRD received a cheque in the amount of \$27,000 which represents the first grant disbursement as per the accountability agreement with NDIT.

NDIT 2016 Local Government Management Internship Program:

Please be advised that the application for the NDIT 2016 Local Government Management Internship has been withdrawn for 2016-2017. The CCRD Work Plans for 2016-2017 are such that the necessary resources and time to effectively assist and mentor an intern over the coming year, will be beyond our capacity. NDIT have been notified accordingly.

NDIT Community Halls and Recreation Facilities Program Grant (Snootli Creek Skating Rink Rehabilitation):

CCRD has received confirmation that our grant application for the Snootli Creek Skating Rink Rehabilitation has been approved up to \$14,420. Administration will now work with NDIT on the completion of specific contract requirements for the grant.

2016 Asset Management Planning Program Grant:

Administration applied for an Asset Management Planning Grant of \$10,000, administered by UBCM, to undertake an Asset Condition Assessment. CCRD have been advised our application has been successful.

UBCM – Gas Tax Strategic Priorities Fund:

UBCM advised via letter that our application to the Strategic Priorities Fund (SPF) for the proposed Shearwater Community Water System was not successful.

The 2015 SPF was considerably oversubscribed with funding requests of over \$650 million, and funding approvals worth \$75 million. The project selections were reflective of technical rankings.

Canada 150 Infrastructure Grant – (Bella Coola Valley Centennial Pool upgrade to filter and heating system):

CCRD have received formal notification that our application to the Canada 150 Community Infrastructure Grant has not been successful. The demand for funding greatly exceeded available funds.

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GOVERNANCE MATTERS

Alternate Director: Electoral Area B

According to the Local Government Act as it relates to Alternate Directors in Electoral Areas under LGA s201:

- (1) an electoral area director must appoint an alternate director as follows:
 - (a) the appointment must be made within 60 days of
 - (i) the electoral area director being elected, or
 - (ii) the office of the alternate director becoming vacant through resignation, disqualification or death;
- (2) an appointment under subsection (1) takes effect when:
 - (a) the appointment has been approved in writing by 2 electors who reside in the electoral area that the director represents, and
 - (b) the director notifies, in writing, the regional district corporate officer of the appointment of the alternate.
- (3) if an electoral area director does not appoint an alternate director in accordance with subsection (1), **the board must**, **by resolution**, **appoint a person** who has the qualification necessary to be nominated as a director for that electoral area as alternate director for the electoral area director.
- (4) an appointment under subsection (3) takes effect when the resolution making the appointment is passed, and the alternate director so appointed holds officer until the next general local election.

Appointment of an alternate director remains outstanding for Electoral Area B. The board is now being asked to make a resolution to appoint a person who is deemed to have the qualification necessary to be nominated as the alternate director for Area B.

It is the understanding of the Chief Administrative Officer (CAO), that Director Moody – Humchitt has completed the appropriate nomination information which is still to be sent through to this office. The CAO is advised that Director Moody – Humchitt intends his alternate director to be Travis Hall. It is also the CAO's understanding that Mr. Hall has accepted the nomination.

In order to comply with the LGA, it is recommended:

THAT, the Central Coast Regional District Board appoints Travis Hall as the alternate director for Area B, with the understanding that this appointment to alternate director Area B will be held until the next general local election.

Local Government Act - revisions

Administration wish to advise that as of 1 January 2016, the revised Local Government Act (LGA) came into effect. The changes made were to consolidate, renumber and reorganize a number of amendments to the Act, into a more coherent and readable revised Act. The revision has not changed the context and content of the LGA.

A Table of Concordance is available on the Ministry of Community Sport and Cultural Development website to help users transition from the previous Act to the revised Act. Alternatively, Administration has an office copy of the new LGA and the Tables of Concordance available for reference purposes.

GENERAL

AVICC 2016 AGM & Convention – Call for Nominations for AVICC Executive: Attached for the Board's consideration is the official call for nominations to the AVICC Executive. Nominations must be received by AVICC no later than February 22, 2016.

Should the Board wish to nominate anyone for one of the positions please do so by resolution, and completing the necessary forms attached, and return to the Chief Administrative Officer.

FCM Membership 2016-2017

Attached for information and possible resolution of the Board is information regarding membership to the Federation of Canadian Municipalities (FCM).

Membership to the FCM has been the topic of much discussion from previous Boards. Some years the FCM membership is approved and other years the decision is made not to be a member.

Previous boards felt being part of organizations like UBCM and AVICC, where we can fully participate and have our voice heard, is better value for our limited budget.

The cost of membership for the CCRD is \$326.36 for 2016-2017.

When evaluating value for dollars and benefits from being a member, it can be quantified that CCRD benefits from the Gas Tax Fund secured by FCM lobbying many years ago.

However, it is also worth noting that beyond the Gas Tax Fund, CCRD is too small to qualify for any other funds or grants promoted or advocated or lobbied by the organization, as we are not in a financial position to match funds.

Neither are we in any financial position to be able to send delegates to FCM conferences as the costs are prohibitive (noting the majority of conferences are held in eastern provinces).

Emergency Program Act Review Underway

A discussion paper on the Emergency Program Act is currently being reviewed by Administration. The deadline for local government feedback is 19 February 2016.

Advocacy - Regarding licensing and regulating of Physician Assistants in British Columbia:

At its 10th December 2015 regular board meeting it was resolved:

THAT, the Central Coast Regional District direct the Chief Administrative Officer to write to the Ministry of Health regarding the licensing and regulating of Physician Assistants in British Columbia; with copies and support material sent to the Canadian Association of Physicians Assistants, the Union of BC Municipalities and the Association of Vancouver Island and Coastal Communities, asking that they broadcast the request for support to all governments on this matter.

Attached please find the correspondence sent out as a result of the resolution; a 'formal' resolution prepared at the request of AVICC which has been submitted to the AVICC conference for member support, noting that if the CCRD resolution is supported at AVICC it will be forwarded to UBCM for the 2016 UBCM conference for delegate voting. Also find attached two letters of thanks, one from the Canadian Association of Physician Assistants and the other from Doctors of BC.

Engagement Session with Ministry Forest, Lands and Natural Resources Operations (FLNR), on Northern Goshawks and Marbled Murrelets Administration received an invitation to take part in engagement sessions with FLNR on 18 February 2016 in Bella Coola.

The CAO has asked the Public Works Manager and the Community Economic Development Officer to attend the engagement session to discuss any impact an Implementation Management plan may have on our region district area.

If the Board wishes to know more about this matter, please speak with Ken McIlwain, Public Works Manager.

Respectfully Submitted

Darla Blake

Chief Administrative Officer





2016 AGM & CONVENTION

Central Coast Regional District

CALL FOR NOMINATIONS FOR AVICC EXECUTIVE

AVICC is the collective voice for local government on Vancouver Island, the Sunshine Coast, Powell River and the Central Coast. The membership elects directors during the Convention to ensure the directions set by the general membership are carried forward. The Executive also provides the direction for the Association between Conventions.

This circular is notice of the AVICC Executive positions open for nomination, the process and the procedures for nomination.

1. POSITIONS OPEN TO NOMINATIONS

The following positions are open for nomination:

- President
 President
- First Vice-President

Director at Large (3 positions)
Electoral Area Representative

Second Vice-President

2. NOMINATION PROCESS AND QUALIFICATIONS FOR OFFICE

The candidate must be an elected official of an AVICC member and must be nominated by two elected officials of an AVICC local government member.

Background information that defines the key responsibilities and commitments of an AVICC Executive member is available on request from the AVICC Office and is published on the website at Background

A nomination and consent form should be used for all nominations (attached or on the website at Nominations).

The Chair of the 2016 Nominating Committee will be Past President Joe Stanhope, Chair of the Nanaimo Regional District.

3. NEXT STEPS

It is part of the duties of the Nominating Committee to review the credentials of each candidate. A Report on Nominations including, at the candidate's option, a photo and 300-word biography will be prepared under the direction of the Nominating Committee and distributed in the AVICC Convention Newsletter.

To Be Included In *The Report on Nominations*, Nominations Must Be Received By FEBRUARY 22, 2016

4. FINAL COMMENTS

The nomination process outlined above does not change the process whereby candidates can be nominated off the floor at the Convention. It does allow those that are interested in seeking office to be nominated in advance of the Convention with the "sanction" of a Nominating Committee and to have their biographical information published in the AVICC Convention Newsletter.

5. FURTHER INFORMATION

Copies of the "consent form" or duties of Executive members are available from the AVICC office or on the website at Nominations

All other inquiries should be directed to:

Past President Joe Stanhope, Chair 2015 Nominating Committee c/o AVICC 525 Government Street Victoria, BC V8V 0A8

> Phone: (250) 356-5122 Fax: (250) 356-5119 Email: avicc@ubcm.ca

NOMINATIONS FOR THE 2016-17 AVICC EXECUTIVE

We are qualified under the AVICC Constitution	on to nominate ¹ a candidate and we nominate:
Name:	
Local Gov't Position (Mayor/Councillor/Direc	tor):
Municipality or Regional District Represented	d:
AVICC Executive Office Nominated For:	
Printed Name:	Printed Name:
Position:	Position:
Muni/RD:	Muni/RD:
Signature:	Signature:
been nominated to pursuant to the AVICC information to the Chair, AVICC Nomina February 22, 2016. 2"x3" Photo in digital format should b Biographical information. The maximal of the information provided is in excrequired. A copy in Word format should be a copy in Word format should	num length of such information shall be 300 words. ess, the Nominating Committee Chair shall edit as
Date:	

Nominations require two elected officials of members of the Association.

Return To: Past President Joe Stanhope, Chair, Nominating Committee, AVICC 525 Government Street, Victoria, BC V8V 0A8 or Fax: 250-356-5119

All nominees of the Executive shall be elected representatives of a member of the Association. Nominees for electoral area representative must hold the appropriate office.





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JAN 0 4 2016

Central Coast Regional District

President Président

Raymond Louie Acting Mayor, City of Vancouver, BC

First Vice-President Premier vice-président Clark Somerville Councillor. Regional Municipality of Halton, ON

Second Vice-President Deuxième vice-présidente Jenny Gerbasi Councillor, City of Winnipeg, MB

Third Vice-President Troisième vice-présidente Sylvie Goneau Conseillère. Ville de Gatineau, QC

> Past President Président sortant Brad Woodside Mayor, City of Fredericton, NB

> Chief Executive Officer Chef de la direction Brock Carlton Ottawa, ON

24, rue Clarence Street, Ottawa, Ontario K1N 5P3

> T. 613-241-5221 F. 613-241-7440

> > www.fcm.ca

Dear Chair Reginald Moody-Humchitt,

Right across the country, a movement is underway that's changing this country. It's unfolding on the streets of our cities and communities—and its reach goes all the way to the halls of power in Ottawa. It's the municipal movement, led by the Federation of Canadian Municipalities (FCM), and I want to make sure that Central Coast Regional District is a part of it. All you have to do is join FCM.

For more than 100 years, FCM has been the national voice for Canada's local governments. We understand that the solutions to some of this country's biggest national challenges can be found in local communities. What's more, our members receive exclusive access to distinct benefits, everything from expert analysis on federal legislation that impacts municipalities to a say in resolutions that guide FCM's advocacy work on Parliament Hill.

The authority of FCM comes from its membership—nearly 2,000 municipal governments. The federal government knows that FCM represents a strong and engaged municipal sector. In Budget 2015 alone, FCM helped secure a new, permanent and predictable Public Transit Fund, worth \$1-billion a year by 2019. In previous years we've helped secure the New Building Canada Fund, the Gas Tax Fund and the GST rebate for municipalities.

Municipal leaders have never been more united, more engaged and more influential. We succeeded at propelling key local issues onto the federal election stage. During the campaign, all four major parties responded—fully or in part—to the issues that FCM has been advancing on behalf of its membership.

But of course, there's still more to do. FCM is already hard at work, ensuring that the local issues and priorities remain front-and-centre in Ottawa. We will be there, working together with the federal government to turn election commitments into initiatives that work for municipalities.

Enclosed you'll find some important information about adding Central Coast Regional District's voice to the municipal movement that's building a better Canada. Become a member and we'll only charge Central Coast Regional District one base fee-instead of charging for each municipality within your boundary. This is a critical moment for municipalities. Be part of the movement. Join FCM today.

Sincerely,

Raymond Louie **FCM President**



Central Coast Regional District

FÉDÉRATION CANADIENNE DES MUNICIPALITÉS

TO BECOME A MEMBER SIMPLY RETURN THIS SECTION ALONG WITH YOUR MEMBERSHIP PAYMENT

24, rue Clarence Street, Ottawa, Ontario K1N 5P3 t. 613-241-5221 f. 613-241-7440

YES! Central Coast Regional District wishes to become a member of FCM.

DATE: 11/6/2015

ACCOUNT: ENC-35985

DUE DATE: 03/31/2016

ITEM	AMOUNT
Membership Fee for April 1/16 to March 31/17 / Frais de cotisation du 1er avril 2016 au 31 mars 2017 Municipal Dues Calculated with a base fee of \$135 plus per capita fees of \$170.43 (fee population of 1,196 x 14.25 cents).	\$305.43
Optional contribution towards a travel fund that supports the participation of elected officials from small communities in FCM's National Board of Directors (fee population of 1,196 x 0.0175 cents).	\$20.93
TOTAL:	\$326.36

PAYMENT

By cheque payable to the Federation of Canadian Municipalities

24, rue Clarence Street Ottawa, Ontario K1N 5P3

By Electronic Funds Transfer

Royal Bank of Canada (RBC) 90 Sparks Street, Ottawa, ON K1P 5T7

Transit Number: 00006 Account Number: 1006063



MUNICIPALITIES MUNICIPALITÉS

FÉDÉRATION CANADIENNE DES

24, rue Clarence Street, Ottawa, Ontario K1N 5P3 t. 613-241-5221 f. 613-241-7440

Membership Invoice 2016-2017

DATE: 11/6/2015 **ACCOUNT: ENC-35985 DUE DATE: 03/31/2016**

ITEM	AMOUNT
Membership Fee for A pril 1/16 to March 31/17 / Frais de cotisation du 1er avril 2016 au 31 mars 2017	\$305.43
Municipal Dues Calculated with a base fee of \$135 plus per capita fees of \$170.43 (fee population of 1,196 x 14.25 cents).	φ303.43
Optional contribution towards a travel fund that supports the participation of elected officials from small communities in FCM's National Board of Directors (fee population of 1,196 x 0.0175 cents).	\$20.93
TOTAL:	\$326.36



P.O. Box 186, Bella Coola, BC VOT 1C0
Phone (250) 799-5291 Fax (250) 799-5750 Email: info@ccrd-bc.ca

Encompassing the Coastal Communities of Ocean Falls, Bella Bella, Denny Island, Oweckeno and the Bella Coola Valley

22 December 2015

AVICC Union of BC Municipalities 525 Government Street Victoria, BC, V8V 0A8

Attention: Liz Cookson, Executive Coordinator

Dear Ms Cookson:

Request for support to bring forward licensing and regulating Physician Assistants in BC to AVICC members and the possible inclusion of this matter during the 2016 AVICC Conference

At the 10 December 2015 Central Coast Regional District (CCRD) Board meeting directors heard a delegation and later considered a report regarding supporting and advocating for Physician Assistants to be licensed and regulated in British Columbia.

The board resolved:

THAT the Central Coast Regional District direct the Chief Administrative Officer to write to the Ministry of Health regarding licensing and regulating of Physician Assistants in British Columbia; with copies and support material sent to the Canadian Association of Physicians Assistants, the Union of BC Municipalities and the Association of Vancouver Island and Coastal Communities, asking that they broadcast the request for support to all local governments on this matter.

Accordingly, please find attached a copy of the letter and supplementary information sent to the Minister of Health supporting the reasons why CCRD feel the licensing and regulating of Physician Assistants (PAs) in British Columbia would bring many benefits to the healthcare profession and BC residents, particularly in rural and remote areas.

During the board's discussion, it was requested this matter specifically go to the UBCM Healthy Communities Committee with the view the matter would/could be brought forward to the 2016 UBCM Convention. It was also requested, letters of support for PAs be sent to AVICC requesting support from its membership, possibly at the AVICC 2016 Conference, so the AVICC recommendation could be forwarded to UBCM consideration Board Meeting at its 2016 conference.

FEB 1 1 2016

CCRD ITEM ___

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Letters are also being sent to the Canadian Association of Physician Assistants and to the College of Physicians and Surgeons/BC Medical Association, advising them of CCRD support and the actions taken.

The Central Coast Regional District are asking AVICC for support by way of putting this matter to the AVICC membership for discussion and support during the AVICC 2016 conference (which will hopefully then be put to the UBCM for their 2016 conference); and by requesting AVICC broadcast to all AVICC local governments, the request for support to license and regulate Physician Assistants.

Yours sincerely

Darla Blake

Chief Administrative Officer Central Coast Regional District

Recognition and Regulation of Physician Assistants

Central Coast RD

Whereas the BC Ministry of Health has undertaken operational reforms in an attempt to revitalize the primary care system, but communities across the province still experience physician shortages and other significant primary care challenges;

And whereas physician assistants (PAs) are qualified health professionals whose role is to provide a broad range of medical services under physician supervision; who are licensed to practice in many provinces across Canada, as well as in the Canadian Armed Forces; and who are recognized by the Canadian Association of Physician Assistants and the British Columbia Medical Association (Doctors of BC):

Therefore be it resolved that AVICC and UBCM strongly encourage the provincial Ministry of Health to recognize and regulate physician assistants so that they may practice in BC, with establishment of an appropriate system for liability coverage, and regulatory oversight by an organization similar to the College of Physicians and Surgeons of BC, as one of the steps toward meeting health care demands and alleviating physician shortages in all areas of the province.



January 12, 2016

RECEIVED

JAN 12 2015

Central Coast Regional District

Ms. Darla Blake Central Coast Regional District 626 Cliff Street Box 186 Bella Coola, BC VOT 1C0

Dear Ms. Blake,

On behalf of the Canadian Association of Physician Assistants (CAPA), we would like to thank the Central Coast Regional District for their support for regulation of Physician Assistants (PAs) in BC. We appreciate you taking the time to write the Minister of Health, as well as the Union of British Columbia Municipalities expressing your endorsement for the integration of the profession specifically in remote and rural communities.

CAPA has been advocating for the introduction of PAs in BC for the last few years. We have met with various stakeholder groups including government on several occasions to discuss regulation of the profession in the province. It is clear that there is a tremendous amount of support from physician groups such as Doctors BC and the College of Physicians and Surgeons. During our discussions with these groups they expressed a keen interest for the introduction of PAs in BC. Recently we have also garnered support from BC Care providers and the BC Interior Health Authority. We have also been in discussions with other health authorities such as Fraser Health and the First Nations Health Authority and they have also expressed an interest in integrating PAs into the health system.

When we last met with the government it was clear that they understand the value that PAs can provide, however, were hesitant to move forward with regulation at that time. It is our aspiration to work with influential groups such as the Central Coast Regional District to try and build alliances at the grass roots level. This would assist greatly with our request for regulation in the province. There are a number of communities that are underserved in the region. Like you, we see PAs as a cost-effective solution to the health human resources shortage and to improving access to quality patient care.

Board Meeting
FEB 1 1 2016 .../2

613 521-2226

Ms. Darla Blake January 12, 2016 Page 2 of 2

We will be in Whistler for the BC Care Providers Conference in May 2016. Under the assumption that you will be attending this event and if your schedule permits, we would welcome the opportunity to meet with you to further discuss how to best approach regulation for PAs in BC.

Again, we would like to express our sincere appreciation for your support. We look forward to hearing from you with respect to a potential meeting to discuss the future of PAs in BC.

Sincerely,

Chris Rhule, MHS, PA-C, CCPA

National President

president@capa-acam.ca

c.c: Sean Kurtz, Pacific Chapter President

Patrick Nelson Executive Director pnelson@capa-acam.ca



January 14, 2016

RECEIVED

Ms. Darla Blake Central Coast Regional District PO Box 186 Bella Coola, BC V0T 1C0

JAN 21 2016

Central Coast Regional District

Dear Ms. Blake,

Thank you very much for your letter regarding the Central Coast Regional District's (CCRD) support for licensing and regulation of Physician Assistants (PAs) in BC. We commend the CCRD's Board for considering and advocating on this issue, which we believe has the potential to improve access to and efficiency of health care.

As you note in your letter to Minister Lake, Doctors of BC supports the establishment and deployment of PAs in British Columbia and recommends:

- PAs be recognized by the provincial government as a regulated profession, with regulatory oversight by the College of Physicians and Surgeons of British Columbia.
- Accessible, affordable, and adequate liability coverage be made available to and required of all PAs.
- The provincial government explore stable funding options for PAs.

Though not referenced in your letter or the materials you provided, you may be aware of an extensive pilot project that was recently undertaken by Alberta Health, which included hiring of two physician assistants in each of the province's five health care zones. We have had contact with those involved with the project and would be happy to connect you if that would be helpful.

Please let us know if we may be of assistance as you move forward on this issue.

Sincerely,

Charles Webb, MD Doctors of BC President

Board Meeting

FEB 1 1 2016

CCRD ITEM .

doctorsofbc.ca



CENTRAL COAST REGIONAL DISTRICT

TO: FROM: Darla Blake, Chief Administrative Officer Wendy Kingsley, Administrative Assistant

DATE:

February 3, 2016

SUBJECT:

2016 Grant In Aid Applications

The Board is asked to review the Grant In Aid Applications in order to allocate funds appropriately.

Legislation permits a maximum of \$0.10 per \$1,000 of assessed values to be used for grant in aid purposes. This is expected to equate to approximately \$16,798 for 2016. The Preliminary Budget provides for an allocation of \$17,449 which includes the two grants returned from 2015.

Seventeen compliant applications, totaling \$35,545, have been received from various community organizations.

Attached is a schedule of all applications received. Individual applications are available to directors upon request.

Form Apendix B Report on Grant In Aid Funding or previous year:

For the most part 2015 reports were received on time with the exception of one. That organization delivered the report late and the funds were not used for the purpose that they applied for.

Two organizations did not spend the funds received in 2015 and therefore returned them. One of the organizations did not receive enough funding to complete their project therefore the project could not go ahead. The other organizations did not go ahead with the project that the funds were applied for.

One organization did not submit a 2015 report, which is noted on the attached schedule.

Conclusions:

Policy F-17 Application for Grant In Aid requires further review and amendments in order to give clarity with regard to wording and consequences for noncompliance as well as give applicants a clear idea of what documentation is required as part of the application.

Recommendation: That the following Grant In Aid be approved for 2016:

Respectfully submitted

Wendy Kingsley

Board Meeting

FEB 1 1 2016

CORDITEM CB

DISTRICT Grant In Aid Funding – 2016	ing - 2016				COMPLIANT AP	NT APPLICATIONS	NS			
	Strategic Plan	Funds Received	Funds Requested	Purpose of Grant	Goals & Objectives	Service provided to community	Does the service/proj ect fill a need in the community	Documen tation as per F-17 provided	Current budget	Other sources of funding and possible funding
BC Central Coast				Assist with rental for the Archives offices &	Provide access to, maintain and preserve the historical preserve of the Central	Education Preserve regional				Donations
CICION	Yes	\$1.000	\$2.000	storage facility and phone	Coast Region	generations	Yes	Yes	\$2,680	Reproduction charges
Bella Coola Valley Arts	- 60				To support and promote the arts in	Sponsor many art				Arts Council of BC, public
Council	Yes	\$750	\$750	General operating costs	the Valley	related events	Yes	Yes	\$16,745	events
Bella Coola Valley				Assist young	Organize Festival of	Support young				SD 49, Pacific Coastal, Bella Coola Arts
Festival of the Arts	Yes	\$ 0	\$445	adjudication	the Arts	artists	Yes	Yes	\$2,425	Foundation
					To provide a safe					Young Canada Works
Bella Coola Valley Museum				Assist with maintaining	artifacts, and provide	Tourism				Canada Summer Jobs Sales/Entrance fees
	Yes	\$1,000	\$2,000	costs	collection	History	Yes	Yes	\$13,100	Donations
				Docion print popult	Promote community					
Bella Coola Resource				and install five	sustainability through					
Society				interpretive signs along	environmentally	Outdoor				
*	•	3	3	Snootli Creek Regional	responsible economic	Tourism	Yes	Yes	\$2,000	none
	g	60	#E,000	- GIN R GING	Foster horsemanship, animal husbandry	Family activities				
Riders	:		3	Ground improvements,	and recreation for	Annual Rodeo	Yes	Yes	\$59.000	Fundraising Activities
	Yes	\$1,500	\$C,500	Commission Local	youn and lanning	- odi ot decomination				Destination BC
Bolla Coola Valley				photographers to		Tourist				BCVT membership
Tourism				provide images for the	development in the	promote local				Canada Summer Job
	Yas.	\$1.500	\$3 000	used for marketing	Bella Coola Valley	business,	Yes	Yes	\$44,500	Travel Guide Ad Sales
	G	-,000	40,000							Ministry of Children/Family
Bella Coola Community				Purchase food for food	To enhance well					Central Coast Health
Support Society Food				Christmas Hampers,	good health with	1				Employment and Social
Cally	<u> </u>	9	200	support cooking and	conneration	Slipport	Yes	Yes	\$12,000	Food Bank

							STATE OF THE PARTY OF
Norwegian Heritage Society	Lobelco Community	Dog Town Bella Coola	Bella Coola Music Festival Society	Denny Island Community Dev. Assoc.	Central Coast Chamber of Commerce	British Columbia Conservation Foundation	Organization
yes	yes	yes	Yes	Yes	Yes	Yes	Strategic Plan Objectives
\$500	\$1,000	\$1,000	\$2,900	\$0	\$	\$1,250	Funds Received 2015
\$500	\$4,500	\$1,000	\$3,000	\$2,000	\$1,100	\$1,250	Funds Requested 2016
Fund liability insurance	Repair Roof	Fund costs associated with providing rescue and care for abandoned pets	Festival costs and development	Fund construction of a shelter for outdoor social and community gatherings	Fund purchase of All terrain trailer to mobilize community's fire fighting equipment	To support application for wage subsidy for local Wildsafe BC Coordinator,	Purpose of Grant
Preserve Norwegian Settlement History and Maintain the Norwegian Heritage House	Provide and maintain Lobelco Hall for the community	Pets & wildlife rescue, transportation, care and feeding	Cultivate appreciation of the arts	Development of sustainable community facilities	To promote the economic, civic and social welfare of the district	Prevent human wildlife conflicts and provide education	Goals & Objective
Education, Tourism	Social, cultural, entertainment, fitness and public service events	Supplement cost of neutering or spaying, flee medication, food and rehoming expense	Promote local artists Tourist destination	Community	To promote and improve the commercial, social and civic well being of the district	Employment Education	Service provided to community
Yes	Yes	Yes	Yes	Yes	Yes	Yes	Does the service/proje ct fill a need in the community
Yes	Yes	Yes	Yes	Yes	Yes	Yes, <u>see</u> reporting notes	Document ation as per F-17 provided
\$1,300	25,350	\$3,100	\$90,000	\$8,630	\$4,770	\$14,587	Current Budget
Donations	Rental NDIT Donations	Bosley's Pet Food Donations	Canadian Heritage BC Arts Council Provincial Gaming Fundraising activities Hamber Foundation Community Futures NDIT	Rental Donations	Membership dues Donations BC Hydro	Ministry of Environment BC Conservation Foundation	Other sources of funding and possible funding

Healthy Beginnings	British Columbia Conservation Foundation	Bella Coola Valley Tourism	Lobelco Community Hall	NON COMPLIANT REPORTING 2015	NON COMPLIANT APPLICATIONS	v		S.H.E.D. Society of Bella Coola	Yes	Nuxalk Radio	Strategic Plan Organization Objectives
No	Yes	Yes	Yes	Reports Received	Funds Received 2015			\$1,000	\$0		c Funds Received es 2015
\$1,500	\$1,250	\$1,500	\$1,000	Funds Received 2015	Funds Requested 2016		Total \$35,545	\$1,500	\$5,000		Fund Requested 2016
No report received	Funds were not	Funds were not	Funds were not	Non Compliance issues			2016 allowable \$17,449	Facilitate travel to outer Coast communities	broadcast range	Purchase and install	Purpose of Grant
/ed	Funds were not used for the purpose for which	Funds were not expended and therefore returned	Funds were not expended and therefore returned	ce issues			,449	community through free legal advocacy to communities of Bella Coola, Bella Bella, Denny Island and Wulkinuxv	language To serve the general	meet the needs of the community and to provide skills training and experience in operating a radio station, broadcast content in Nuxalk	Goals & Objectives
	which they were req	returned	returned				77	Legal advocacy		Radio Education Skills training	Service Provided to community
	they were requested and the report was received late (January 8, 2016)					ě		Yes	Yes		Does the service/proje ct fill a need in the community
	report was re							Yes	Yes		Document ation as per F-17 provided
	ceived late (Ja							\$110,438	\$300,800		Current
	anuary 8, 2016)						*	Law Foundation Legal Services Society	Society	Northern Aboriginal Broadcasting First Peoples' Cultural council Nuxalk Acwsalcmalslayc Academy of Learning	Other Sources of Funding and possible funding



CENTRAL COAST REGIONAL DISTRICT

DATE:

February 04, 2016

TO:

Darla Blake, CAO

CC:

Chair Alison Sayers and Board of Directors

FROM:

Donna Mikkelson, CFO

SUBJECT: Five-Year Financial Plan – 2nd Presentation

RECOMMENDATION:

THAT the Five-Year Financial Plan – 2nd Presentation be received.

GENERAL

BC Assessment Authority

Overall (all electoral areas combined) property assessments have increased by 15% from \$146 million to \$168 million since last year.

	Area A	Area B	Area C	Area D	Area E	Total
2015	40,504,786	1,132,360	59,318,566	33,970,406	11,117,100	146,043,218
2016	53,910,710	1,335,160	65,746,914	36,869,952	10,121,450	167,984,186
Variance	13,405,924	202,800	6,428,348	2,899,546	(995,650)	21,940,968
Increase/						
(Decrease)	33%	18%	11%	9%	(9%)	15%

The increase in electoral area A is almost entirely due to the utilities property classification. Electoral Area E assessments were reduced in the residential classification. The majority of the increase in electoral areas C and D also reflect residential property values.

> **Board Meeting** FEB 1 1 2016 CCRD ITEM (C)

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Converted Values

Actual taxes are levied on what is known as "converted values", an adjusted figure set by the province (see B.C. Reg 371/2003 Community Charter for further information) using a "multiplier" factor. This means that while total assessments have increased, the greater proportion in the utilities classification (5.4% to 16.8%) indicates that residential properties will pay a smaller share of the tax levy in Area A. The total tax levy will decrease in all other electoral areas.

The chart showing converted values and percentages by property class is attached.

Tax Levy

Attached to this paper is a report which details the allocation of the tax levy for the years 2013-2016. Note that the requisition is projected to increase by 5.9% or \$39,000 over last year as follows:

Planning (Land Use) More than half of the increase (\$20,350) will provide for the

updating of the Official Community Plan, a strategic priority

for 2016.

Denny Island Recreation This presentation contemplates the return of the tax

requisition (\$4,000) that was removed from the budget in

2015

Parks and Recreation An increase (\$4,500) is necessary for the local contribution

to the paving of the skating rink on Snootli. The project is mainly being funded with a grant approved by the Northern

Development Initiative Trust (NDI) (\$14,420).

Solid Waste Management An increase is projected in keeping with the strategic

priority of the board and in taking the steps necessary to

provide responsible stewardship of the landfill.

Emergency Management An increase of \$4,000 reflects the actual costs of

administering this service.

Significant Projects/Expenditures in 2016

General Operations Governance Study

Community Works Fund Walker Island Concession Building – septic,

electrical/plumbing, doors and windows

Planning – Survey infrastructure (Waterworks), asset management plan condition assessments, Bella Coola

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Airport Development Plan, updating the Solid Waste

Management Plan

Solid Waste Management - site works, road construction,

transfer station and building, fencing for recycling site

Economic Development

Website development

Emergency Management

Initiatives

Complete Flood Protection Program \$26,000

Feasibility Studies

Examine options for the swimming pool

Fire Protection

Training for fire fighters – front line and air brakes

Parks & Recreation

Re-paving of arena

Planning (Land Use)

Official Community Plan (OCP) update

Solid Waste Management

Bins for demolition debris, storage containers, cover tarp for compact waste, landfill assessment, public education,

and building new metal pile area

Waterworks

Leak detection study

Looking Ahead

Two areas of concern are noted.

Both the Bella Coola Airport and the swimming pool cost in excess of \$100,000 annually. Both have increasing costs due to the age of the facilities. User fees and charges have been increased in order to generate additional revenue in an effort to keep up with the increasing costs.

The five-year projection for the airport includes the need for additional revenue in 2017 beyond which can be contributed through regular revenue channels.

Next Steps

Staff will continue to refine the details of the financial plan in the hopes of reducing the projected tax increase. The plan will be brought forward for adoption at the March meeting of the board.

Respectfully Submitted,

Donna Mikkelson, Chief Financial Officer

Central Coast Regional District Five-Year Financial Plan 2016-2020 Revenue and Expenditures By Service

	Jan-Dec 16	Jan-Dec 17	Jan-Dec 18	Jan-Dec 19	Jan-Dec 20
Revenue					
Apportioned Administration Fees	179,875	190,815	198,043	201,099	207,880
Local Property Taxation	730,833	806,007	797,223	808,854	808,854
Nuxalk Nation Contributions	103,750	105,000	110,000	110,000	110,000
Other Revenue	122,150	62,160	50,413	75,174	92,236
Provincial/Federal Grants	498,371	478,995	419,358	428,401	428,401
Regional Hospital District	13,325	13,325	13,325	13,325	13,325
User Fees & Charges	156,348	158,953	173,242	185,488	194,570
Total Revenue	1,804,652	1,815,255	1,761,604	1,822,341	1,855,266
Expenditures					
Administrative Services					
Community Works Fund	585,000	553,735	190,742	199,785	199,785
Feasibility Studies	20,000	10,000	10,000	10,000	10,000
General Operations	791,170	775,606	731,851	734,057	741,727
Grants In Ald	17,629	15,000	15,000	15,000	15,000
Development Services	12.4555	111111	10.11	131633	
Economic Development	139,540	84,525	78,812	79,906	79,906
Land Use Planning	42,323	37,850	37,850	37,850	37,850
LSA Street Lighting (BC Townsite)	11,450	11,725	11,950	12,650	12,650
Valley Street Lighting	5,794	5,904	5,904	5,914	5,914
Environmental Services	100,000	-		-1	
Solid Waste Management	380,616	276,866	268,866	274,740	274,740
Waterworks Operating (LSA BC Town site)	80,483	57,485	57,963	57,963	57,963
Waterworks Capital (LSA BC Townsite)	19,521	19,521	19,521	19,521	19,521
Leisure Services	10,021	10,021	10,021	10,021	10,021
Parks and Recreation - Bella Coola	62,632	28,579	28,579	28,579	28,579
Recreation - Denny Island	18,262	11,275	9,316	9,265	9,265
Swimming Pool	117,624	111,320	109,578	109,578	109,578
Regional Library (VIRL)	54,768	55,653	55,953	57,352	57,352
Protective Services	01,100	00,000	30,000	07,002	
Emergency Management	34,728	34,875	34,875	34,875	34,875
Emergency Mgmt Initiatives (FPP)	26,316	01,070	01,010	01,010	04,010
Fire Protection (LSA Townsite)	55,083	46,583	46,583	46,583	46,583
House Numbering	2,681	2,681	2,681	2,681	2,681
Transportation Services	2,001	2,001	2,001	2,001	2,001
Airport - Bella Coola	100,760	97,470	99,617	107,874	116,956
Airport - Denny Island	9,985	9,985	9,985	9,985	9,985
All port - Deliny Island	5,505			5,503	5,503
Total Expenditures	2,576,365	2,246,638	1,825,626	1,854,158	1,870,910
Excess (Deficiency) of Revenue over Expenditures	(771,713)	(431,383)	(64,022)	(31,817)	(15,644)
Other Income/Expense					
Other Income					
40004 · Surplus, beginning of year	1,392,345	581,470	165,652	80,408	45,802
Total Other Income	1,392,345	581,470	165,652	80,408	45,802
Other Expense					
50204 · Deficit, beginning of year	0	0	0	0	0
50224 · Surplus, end of the year	620,632	150,087	101,630	48,591	30,158
Total Other Expense	620,632	150,087	101,630	48,591	30,158
Total Other Expense	020,002	100,001	101,030	40,091	30,130
Net Other Income	771,713	431,383	64,022	31,817	15,644
Net Income	0	0	0		0

CENTRAL COAST REGIONAL DISTRICT CONVERTED VALUES BY PROPERTY CLASS **FINANCIAL PLAN 2016**

PROPERTY CLASS	Area A	Area B	Area C	Area D	Area E	<u>Total</u>	<u>% Last Year o</u>	st Y
01 Residential	3,527,320	111,690	6,208,198	3,385,423	617,425	13,850,056	62.2%	
02 Utilities	3,285,800	57,645	234,815	124,600	31,290	3,734,150	16.8%	
04 Major Industry			117,742			117,742	0.5%	
05 Light Industry	530,672		23,800	26,588	3,944	585,004	2.6%	
06 Business/Other	1,722,521	13,122	426,349	518,015	942,319	3,622,326	16.3%	
07 Managed Forest	86.370		126,150	51,210		263,730	1.2%	
08 Recreation/Non Profit	33,820		28,030	17,990		79,840	0.4%	
09 Farm	3,190		13,672	11,656		28,518	0.1%	
TOTAL	9,189,693	182,457	7,178,756	4,135,482	1,594,978	22,281,366	100	
% of Total	41.2%	0.8%	32.2%	18.6%	7.2%	100.0%		
Last Year (2015)	5,683,601	165,687	6,475,917	3,817,840	1,696,582	17,839,627		
% of Total	31.9%	0.9%	36.3%	21.4%	9.5%	100.0%		
Increase/decrease	3,506,092	16,770	702,839	317,642 -	101,604	4,441,739		
%	61.7%	10.1%	10.9%	8.3%	-6.0%	24.9%		

Prepared: D. Mikkelson 03-Feb-16

Converted Values are obtained from BC Assessment Authority Dec 05, 2015

CENTRAL COAST REGIONAL DISTRICT TAX REQUISITION SUMMARY BY FUNCTION FINANCIAL PLAN 2016

Area B

Area C

Area D Area E Total EA LSA

Total %

5.9%				100.0%	ا	10.6%	8	23.9%	1%	40.5%	آ ٔ	0.7%	0	24.4%		ix Levy	Last year % of Total Tax Levy
Increase	655,258		32,460	622,798		66,050		148,632		252,113		4,198		151,805			Last Year (2015)
				100.0%	J.	8.4%	%	21.7%		37.7%		0.6%	6	31.6%		al Tax Levy	Current % of Total Tax Levy
100.0%	693,808	額	30,500	663,308		55,612		144,192		250,302		3,921		209,280			TOTAL
1.3%	9,000		\$ 9.000													R - Street Lights (Area E)	
3.1%	21,500	⊙ \$	\$ 21.500													Q - Fire Protection (Area E+)	
1.1%	1,100	6		7.700	÷									,,,,,,	ę		Local Area Services (LSA)
0.0%	7 705	n 69		7 785	^ (69	1	69	ı	69		•	7 785	A	O - Airport - Bella Coola P - Airport - Denny Island	
																	I ransportation Services
0.3%	2,109	⇔		2.109	↔	261	6	676	3 \$	1,173	8						
	r	⇔			€5											M - Emergency Management Initiatives	
3.6%	24,775	↔		24.775	€5	1,773	8	4,598	2 \$	7,982	69	203	69	10,218	69	L - Emergency Management	
																	Protective Services
7.9%	54,755	↔		54.755	⇔	3,920	ક્ત	10,163		17,641	8	448	8	22,583	69	K - Vancouver Is. Regional Library	
7.6%	53,000	€9		53.000	€5		8	16,979	ω \$	29,473	8					J - Swimming Pool	
0.6%	4,000	S		4.000	€5								_	4,000	8	I - Recreation - Denny Island	
2.7%	18,527	↔		18.527	S	2,289	69	5,935	₩	10,303	8					H - Parks & Recreation - Bella Coola	
						,											Leisure Services
13.6%	94,239	⇔		94.239	€9	30,190 \$ 11,644 \$	8		6 8	\$ 52,406	8					G - Solid Waste Management	
0.776	7,000	6								ij	•						Environmental Services
5.4%	37,150	n 69		37.150	A 64	2,659	8 69 8 07	6,895	9 69 8 89	11,969	A 64	304		15,322	64	E - Land Use Planning F - Valley Street Lighting	
3.2%	22,500	€9		22.500	5	1,611	\$ 9.			7,249	69	184	8	9,280	69	D - Economic Development	
1.4%	10,000	6		10.000						Ç		í		į	,		Development Services
1 40%	10,000	A		10 000		716	A			3 777		8		4 124	- 2	C - Feasibility Fund	
2.2%	15.000	€9		15.000		1,074	69		ω ⇔	4,833		123	7	6,187	↔	B - Grants in Aid	
45.4%	\$ 314,668	€9		\$ 314.668		\$ 22,525		58,403		\$ 101,382		2,577	- \$	129,781	S	A - General Operations	
																ices	Administrative Services

Prepared: D. Mikkelson

ASSESSMENT AND LIMITS BY SERVICE		o		# 1 · 1 · 3		0.4	em . 1		Feb-16
FINANCIAL PLAN 2016		Converted		(Limits)			f Total		m r
(RG731, RG735)	Val	ie Assessments	Land	& Improvements		Asse	ssments		Tax Levy
ASSESSMENT BY AREA									
Electoral Area A	\$	9,189,693	\$	53.910,710			41.2%	\$	209,280
Electoral Area B	\$	182,457	\$	1,335,160			0.8%		3,921
Electoral Area C	\$	7,178,756	\$	65,746,914			32.2%	\$	250,302
Electoral Area D	\$	4,135,482	\$	36,869,952			18.6%	\$	144,192
Electoral Area E	\$	1,594,978	\$	10,121,450			7.2%	\$	55,612
Total Electoral Areas	\$	22,281,366	\$	167,984,186			100%	S	663,308
LSA - Fire Protection	\$	1,730,347	\$	10,488,750				\$	21,500
LSA - Streetlights	\$	1,472,293	\$	8,541,600				\$	9,000
Total Local Service Areas								\$	30,500
TOTAL ASSESSMENTS	\$	22,281,366	\$	167,984,186				\$	693,808
		- Language San Carlo							
ASSESSMENT BY FUNCTION					Tax Limit Rate	Tax	Limit S	T	ax Levy S
Administrative Services									
A - General Operations	\$	22,281,366	\$	167,984,186				\$	314,668
B - Grants in Aid	\$	22,281,366	\$	167,984,186	0.100	\$	16,798	\$	15,000
C - Feasibility Fund	\$	22,281,366	\$	167,984,186				\$	10,000
Development Services									
D - Economic Development	\$	22,281,366	\$	167,984,186	0.750	\$	125,988	\$	22,500
E - Land Use Planning	\$	22,281,366	\$	167,984,186				\$	37,150
F - Valley Street Lighting	\$	12,909,216	\$	112,738,316	0.200	\$	22,548	\$	4,800
Environmental Services									
G - Solid Waste Management	\$	12,909,216	\$	112,738,316	1.00	\$	112,738	\$	94,239
Leisure Services									
H - Parks & Recreation - Bella Coola	\$	12,909,216	\$	112,738,316	1.00	\$	112,738	\$	18,527
I - Recreation - Denny Island	\$	9,189,693	\$	53,910,710	0.400		21,564	\$	4,000
J - Swimming Pool	\$	12,909,216	\$	112,738,316	1.000	\$	112,738	\$	53,000
K - Vancouver Is. Regional Library	\$	22,281,366	\$	167,984,186				\$	54,755
Protective Services									
L - Emergency Management	\$	22,281,366		167,984,186	0.500	\$	83,992	\$	24,775
M - Emergency Management Initiatives	\$	22,281,366		167,984,186				\$	-
N - House Numbering	\$	12,909,216	\$	112,738,316	0.100	\$	11,274	\$	2,109
Transportation Services									
O - Airport - Bella Coola	\$	12,909,216	\$	112,738,316	1.000	100	112,738	\$	-
P - Airport - Denny Island	\$	9,189,693	\$	53,910,710	0.287	\$	15,472	\$	7,785
Total Electoral Areas	\$	22,281,366	\$	167,984,186				\$	663,308
Local Area Services (LSA)				- 0 0 mass					
Q - Fire Protection (Area E+)	\$	1,730,347	\$	10,488,750	5.00		52,444	\$	21,500
R - Street Lighting (Area E)	\$	1,472,293	\$	8,541,600	2.00	\$	17,083	\$	9,000
Total Local Service Areas								\$	30,500
Total	\$	22,281,366	\$	167,984,186				\$	693,808

Prepared: DM Feb 03, 2016

^{*} Converted values are published by BC Assessment Authority as at Dec 04, 2015

CCRD Financial Plan
Transaction Detail By Function 2013-2016

6.0	38,550	693,808	655,258	643,869	606,084		
7.3	4,488	94,239	89,751	61,715	40,000	Refuse Disposal-TCWRC	(16)
1.9	1,000	53,000	52,000	52,363	42,344	Swimming Pool	(15)
0.0	0	10,000	10,000	10,000	0	Feasibility Fund	(14)
0.0	0	314,668	314,668	335,839	343,983	General Operations	(13)
32.5	4,509	18,527	14,018	13,865	13,865	Parks & Recreation- BC	(12)
-27.0	-1,960	9,000	10,960	7,260	7,260	(LSA) Street Lights	(11)
0.0	0	21,500	21,500	21,500	21,500	(LSA) Fire Protection	(10)
-7.9	-288	4,800	5,088	3,639	3,486	Valley Street Lights	(9)
4.1	2,083	54,755	52,672	51,035	48,646	Vancouver Is Library	(8)
100.0	4.000	4,000	•	4,000	4,000	Recreation - Denny Is.	3
121.1	20,350	37,150	16,800	16,800	16,800	Planning (Land Use)	6)
0.0	0	2,109	2,109	2,109	2,109	House Numbering	(5)
2.4	349	15,000	14,651	14,768	15,113	Grant-in-Aid	(4)
18.9	4,019	24,775	20,756	21,276	21,276	Emergency Management	(3)
0.0	0	22,500	22,500	20,000	20,000	Economic Development	(2)
0.0	0	7,785	7,785	7,700	5,702	Airport - Denny Island	(1)
over 2015	Increase	2016 est	2015 actual	2014 Actual	2013 Actual	Service/Function	
% Increase	Tax Levy \$						

Feb. 03, 2016