

BRITISH COLUMBIA
Social Procurement
INITIATIVE

August 3, 2021

Mr Samuel Schooner
Chair - Municipal
Central Coast Regional District
PO Box 186
Bella Coola BC V0T 1C0



Re: British Columbia Social Procurement Initiative

Dear Mr Schooner,

Further to our letter of January 2021, we are writing to let you know about exciting new developments with the [British Columbia Social Procurement Initiative \(BCSPI\)](#).

Previously only available to governments in the Vancouver Island and Coastal Communities region, BCSPI has recently received support from the BC Government to expand province-wide, providing the opportunity for governments and institutional purchasers in communities across British Columbia to join.

BCSPI is a low cost, high value program that provides local governments with the training, expertise, and support they need to integrate social procurement practices and add social value to their existing purchasing. For an annual membership fee equivalent to local area of government association dues, participating local governments get access to a full suite of professional development and training, templates, case studies, impact measurement tools and expert consultation support at no additional cost.

Significantly, now is the best possible time to join. Building on the successes of the first two years, new members will join with all of the foundational work in place: over 50 pilot projects undertaken, a comprehensive library of templates and tools developed, best practice examples and thriving community of practice all available to support social procurement implementation.

BCSPI (formerly CCSPi) started as a two-year pilot in the Vancouver Island and Coastal Communities region in 2019 and, since its inception, has already grown in membership from 6 to 30 local governments and institutional purchasers. BCSPI members have now procured over \$200 million of goods, services and construction with added social value to the benefit of their local economies. This means that additional local business, employment and skills & training opportunities are being generated from existing procurement dollars at a time when our local economies need it most. (The CCSPi Phase 1 report is attached for your information).

.../


Page 2
Mr Samuel Schooner
July 31, 2021

Social procurement is a key economic recovery and stability consideration for local governments. Joining BCSPi now will ensure that your organization has access to the training and expertise required to implement social procurement best practices, and the ability to take advantage of the opportunity to create additional community benefit from your existing spending.

We would be happy to discuss this opportunity with you directly, or to schedule a presentation for your Council or Board to provide more information about the Initiative. If you have any questions or would like to set up a meeting or presentation, please contact Robert Fisher, BCSPi Project Coordinator by email at _____ or by phone on _____

Sincerely,

Karen Elliot
Mayor, District of Squamish
Co-Chair, BCSPi Steering Committee



Colleen Evans,
Councillor, Campbell River
Co-Chair, BCSPi Steering Committee



Cc: Courtney Kirk, Chief Administrative Officer
Ye-Ne Byun, Finance Manager

Attached: CCSPi Phase 1 Report

PHASE 1 REPORT

Coastal Communities Social Procurement Initiative (CCSPI) 2019—2021

Procurement for Community Wellbeing.

The regional initiative that's changing the culture of procurement to create community benefits.

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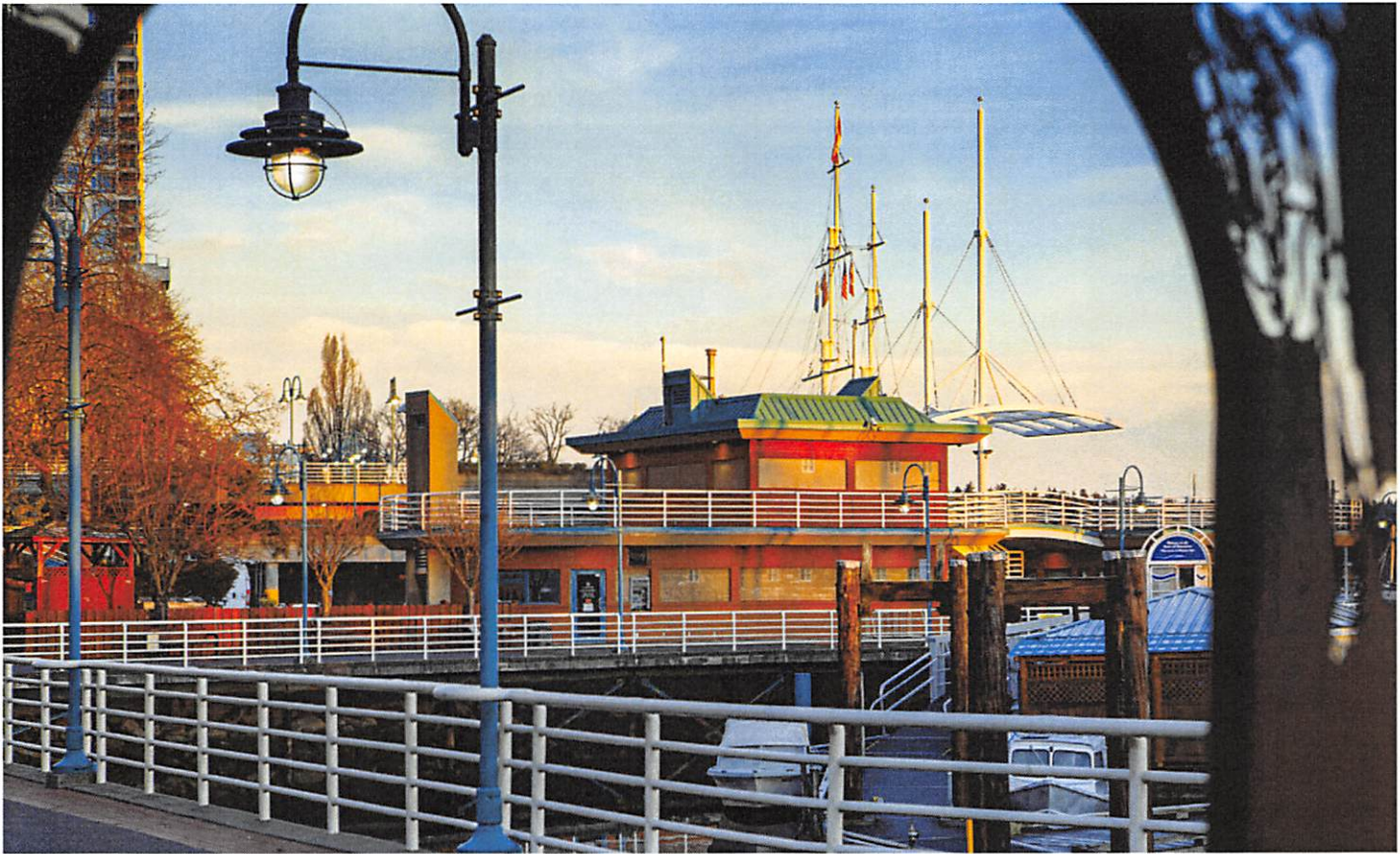
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Executive Summary

The Coastal Communities Social Procurement Initiative (CCSPI) was established in 2018 by and for local governments on Vancouver Island and in the Coastal Communities.

In just two years, CCSPI members have realized over \$200 million in social procurement spend by adding social value to their purchasing practices, generating significant community benefits from existing procurement dollars at a time when local economies need it most.

The initiative, which is unique in Canada as a regional approach, is delivered by a partnership team of social procurement, community impact and industry experts who provide the training, tools and quality assurance required to support CCSPI members on their journey towards integrating social procurement practices. These are new practices that can help to unlock additional social value from an organization's existing spending that can align with strategic objectives and community goals.





LISA HELPS

Mayor, City of Victoria
Co-Chair, CCSPI Steering Committee

It's been wonderful to see CCSPI grow from an idea and a small collaboration among six local governments to a fully functioning social procurement initiative with almost 30 members. CCSPI provides significant value to our procurement staff by empowering them to use procurement to the benefit of our local economies and communities. We look forward to working to scale CCSPI across British Columbia to help more communities and other public agencies to align their spending with the values of their communities.



COLLEEN EVANS

Councillor, City of Campbell River
Co-Chair, CCSPI Steering Committee

Getting to this point has been a truly collaborative effort and the lessons learned, models, and templates CCSPI has developed are playing a vital role in creating healthy communities, supporting social inclusion and enhancing the wellbeing of local residents. As CCSPI membership continues to grow, we're encouraged by the enthusiasm and commitment of elected representatives and members who are actively considering what could be achieved if even just a small percentage of public spend was focused on 'value adding' to generate positive community benefits.



CCSPI Goals & Outcomes

01

GOAL: Local governments in the Vancouver Island and Coastal Communities region are embracing and implementing social procurement.

OUTCOME: 27 local governments are members of CCSPI and working towards social procurement implementation.

02

GOAL: Standardized approach to social procurement across local government, while each community has the ability to create community-specific social value.

OUTCOME: Standardized practices for procurement, vendor outreach and impact measurement are being adopted across the region. Members' strategic planning and policy inform community-specific needs.

03

GOAL: Procurement staff are trained in social procurement and have the ability to issue tenders and RFPs that result in community benefits.

OUTCOME: Over 150+ staff from CCSPI member organizations have taken part in training sessions and have access to a comprehensive library of examples, templates and other resources.

04

GOAL: Product and service suppliers are fully engaged, bidding on contracts, and responding to RFPs issued by local governments.

OUTCOME: CCSPI members are engaging with suppliers, creating a culture shift and building the capacity that allows them to respond to bid opportunities.

CCSPI Goals & Outcomes

05

GOAL: The provincial government is aware of and supportive of CCSPI.

OUTCOME: The BC Government has been represented at the CCSPI Steering Committee since its inception and is supporting the initiative's phase 2 expansion across the Province.

06

GOAL: A robust monitoring and reporting framework is in place.

OUTCOME: CCSPI has partnered with Royal Roads University to develop a standardized impact measurement framework, informed by both buyers and vendors, and connected to regional SDG targets.

07

GOAL: CCSPI is a long-term, sustainable initiative.

OUTCOME: CCSPI will be expanded through 2021-24 to advance the adoption and integration of social procurement policies and practices across British Columbia.

08

GOAL: Interest is demonstrated by the wider Municipal, Academic Institutions, Schools and Hospitals (MASH) sector.

OUTCOME: Recent CCSPI members include academic institutions and school boards. Interest is also being demonstrated by other institutional purchasers across the MASH sector.



What is Social Procurement & Why is it Important?

Social procurement is an emerging best practice that represents a significant shift from 'lowest price' to 'best value'.

Governments and other large purchasers like hospitals and post-secondary institutions collectively procure billions of dollars of goods and services. By implementing social procurement practices, these organizations can leverage a significant amount of additional social value and community benefit from this existing purchasing.

Social procurement takes into consideration not only price and quality, but also the community outcomes and potential benefits that can be generated through purchasing practices. It allows for procurement to become a tool for building healthy communities and local

economies by valuing local employment, training opportunities, social value supply chains and other community outcomes.

Social procurement can help to integrate social outcomes right across an organization's spending, from small spends that are made on a day-to-day basis, to integrating social value criteria into requests for proposals and tenders for goods and services, to major construction and infrastructure projects. Purchasing decisions can be measured against pre-determined criteria that are connected to an organization's community goals and strategic plans.

CCSPI is Delivered in Partnership by:



BUY SOCIAL CANADA

Buy Social Canada believes in building community capital: healthy communities that are rich in human, social, cultural, physical, and economic capital. By building relationships between social suppliers and purchasers, Buy Social Canada is leading the movement for community capital creators across the country.



David LePage — Managing Partner, Buy Social Canada

“CCSPI has become the showcase for community collaboration - leveraging shared resources to build resilient local economies, create local jobs, and provide opportunities for all the members of the community.”



PRESENTATIONS PLUS TRAINING & CONSULTING INC.

Presentations Plus provides expert consulting and advice on social procurement to both public and private sector organizations, and has assisted many leading Governments and companies in the implementation of social procurement best practices.



Larry Berglund — Principal, Presentations Plus

“The awareness of social procurement options, within the communities, has led to more responsive and effective outcomes.”



SCALE COLLABORATIVE

Scale Collaborative’s mission is to create a thriving, connected, and financially resilient social change sector. Scale Collaborative works with nonprofits, social enterprises, and other social purpose organizations to explore how they can become more independent, innovative, resilient, and impactful.



Kristi Fairholm Mader — Co-Founding Partner, Scale Collaborative

“It is exciting to work with local governments and buyers who are using purchasing power to help support inclusive and sustainable communities.”



VANCOUVER ISLAND CONSTRUCTION ASSOCIATION (VICA)

Vancouver Island Construction Association (VICA) serves the construction community on Vancouver Island, the Gulf Islands, and other coastal areas of British Columbia.



Rory Kulmala — CEO, Vancouver Island Construction Association

“CCSPI is the model for working locally and together across the Island and along the coast.”

CCSPI Statistics

\$200m

Procurement spend with added social value.

150+

Individual staff members trained.

50+

Pilot projects undertaken.

40+

Training sessions and webinars held.

29

Participating governments and organizations.

25+

Resources, case studies, and templates developed.

Social Procurement Myths vs. Facts

Although many governments and organizations across the world are already seeing tangible and measurable results from implementing social procurement practices, moving to this new way of buying things still represents a significant change from the status quo. Common myths and questions about social procurement exist.

These types of questions are indicators of the change taking place at a broader level, and the growing voices calling for a shift from practices that harm people and the planet. Historically, procurement has excluded smaller businesses and diverse suppliers, and has viewed environmental and social outcomes as a cost, not a benefit. Social procurement represents systemic change.

Is it legal?

Yes! It is.

Is the quality lower?

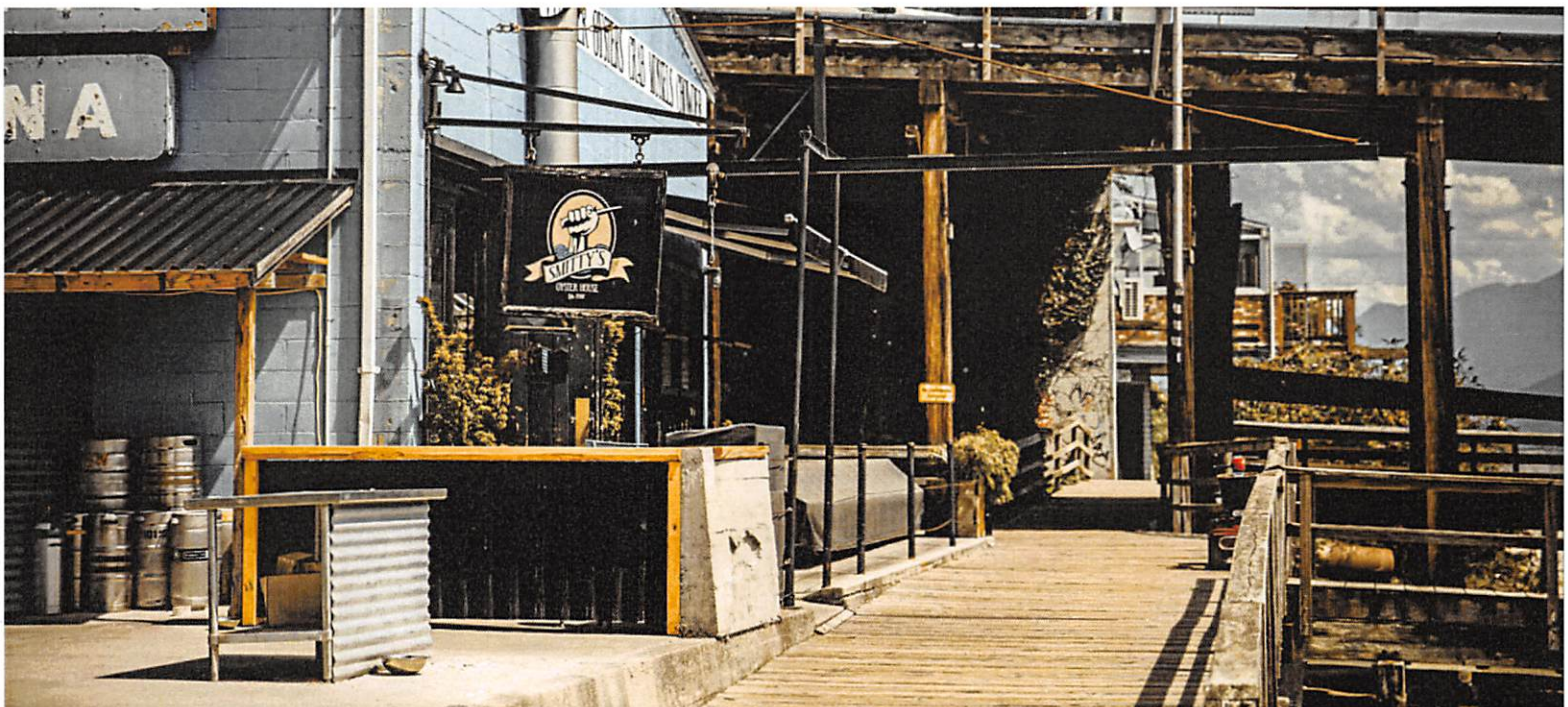
No! It isn't.

Does it cost more?

No! It doesn't.

Are the social value suppliers out there?

Yes! They are.



“Are the dollars we spend gaining the best value and outcomes for our communities?”

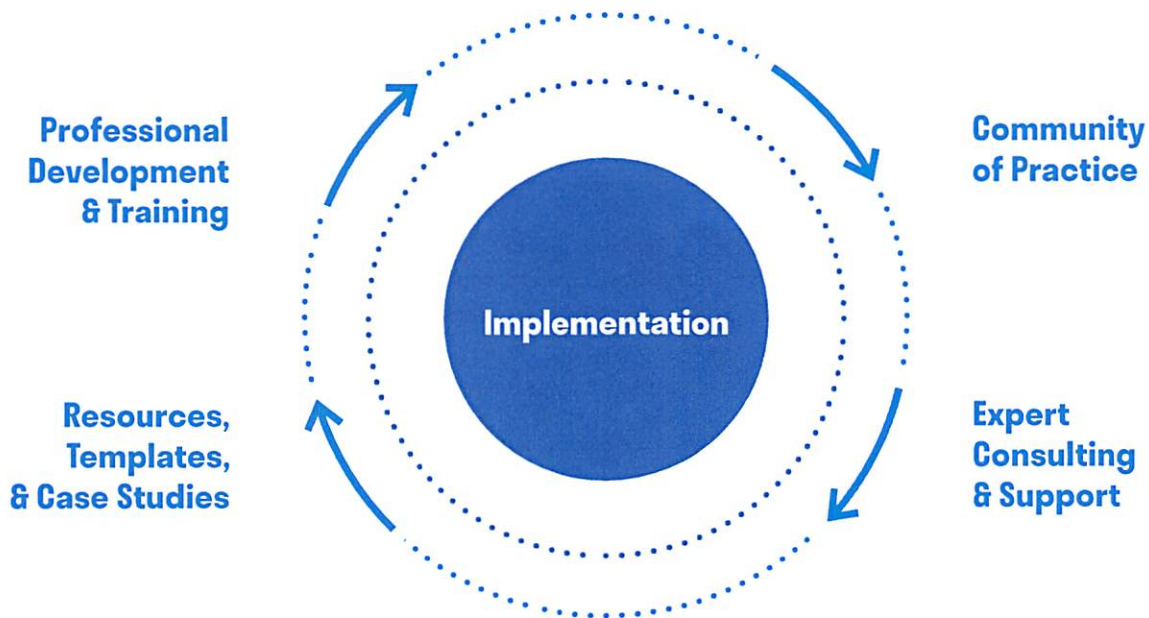
CCSPI Program Timeline

In 2016, a group of community leaders looked at the billions of dollars being spent across Vancouver Island and the Coast, and asked, “are these dollars gaining the best value and outcomes for our communities?”. Two years of development later, six local governments launched CCSPI as a 2-year pilot. Since then, CCSPI has grown to include almost 30 members (and counting) that have access to professional development and training, expert consulting and advice, a rich library of resources and tools, and a thriving community of practice.

Using these tools and resources, CCSPI members have piloted social procurement in over 50 projects across the region, from smaller credit card spends, to goods and services tenders to major construction projects.

Collectively, the membership is building a regional social value supplier database and other resources to build the capacity of suppliers to be able to bid on and deliver on government and institutional procurement opportunities.

In order to measure the important impact of this work, CCSPI is collaborating with Royal Roads University to develop a common measurement framework for CCSPI members to use that aligns with the United Nations Sustainable Development Goals (SDGs).





The Member Journey: From Onboarding to Implementation

CCSPI members are leading the way in changing the systems and culture of institutional procurement. This type of systemic and culture change can be challenging; it needs to be supported at multiple levels, including political, organizational leadership and staff level. These elements contribute to the successful adoption of social procurement:

- Support from both political and staff-level representatives
- “Champions” in positions of leadership that can set the vision for and support the implementation of social procurement practices
- Social procurement outcomes are aligned with community strategic plans and directions
- Representatives across organizational departments participate in education and training together
- Procurement and other staff are supported to learn and develop new practices
- Pilot projects are manageable and provide an opportunity for local suppliers and vendors to bid on
- Anticipation of learning and adaptation from pilot project outcome
- Support, in staff time, to learn and develop new practices

CCSPI CORE TRAINING:

SP101— Introduction to Social Procurement

SP201— Social Procurement Implementation

SP 301— Social Procurement in Construction Projects

Select Member Highlights:



Alberni-Clayoquot
Regional District

Alberni Clayoquot Regional District (ACRD)

The ACRD has trained staff in implementation of social procurement practices, and piloted social procurement in several projects. They included creating a social procurement policy as an objective in their 2021-2024 strategic plan.



Comox Valley
REGIONAL DISTRICT

Comox Valley Regional District (CVRD)

The CVRD has trained staff, and piloted social procurement in a variety of projects of different sizes with successful outcomes. CVRD has social procurement included in their purchasing policy and have included social procurement as a key service outcome in their corporate plan.



Village of Cumberland

Cumberland was the first municipality in BC to adopt a social procurement framework. Social procurement is included in the Village's purchasing policy.



City of Nanaimo

The City has trained staff and included social procurement in their sustainable procurement policy. They now intend to move ahead with pilot projects and supplier engagement.



City of
Campbell
River

City of Campbell River

The City has trained their staff in social procurement implementation and is piloting social procurement in a number of goods and services contracts. Moving forward they plan to add social procurement to their purchasing policy.



CITY OF
COURTENAY

City of Courtenay

The City has trained staff in social procurement implementation and are intending to include social procurement in their purchasing policy before moving ahead with piloting social procurement in purchasing projects.



CVRD

Gowichan Valley Regional District (CVRD)

The CVRD has trained staff and piloted social procurement practices in several projects. They released a Request for Information (RFI) to collect information about social value suppliers in the region. Developing procurement policies to promote social equity was included as an objective in their 2020 – 2022 strategic plan.



District of Port Hardy

The District has trained staff and included social procurement in their general purchasing policy. They have successfully trialed social procurement in a number of projects including their arena revitalization.

Select Member Highlights:



City of Powell River

The City has trained its staff in social procurement implementation and is currently working towards including social procurement in their purchasing policy.



Town of Qualicum Beach

Qualicum Beach has included social procurement in their purchasing policy and have piloted social value criteria in a variety of projects, leading to excellent outcomes that align with their community social objectives and goals.



City of Duncan

The City has included social procurement in their purchasing policy. They are moving towards staff training and social procurement implementation.



City of Victoria

The City has trained their staff in social procurement implementation. They are including social value criteria in many of their tender documents and in mandatory training for their corporate purchasing card holders. The City has also released a Request for Information (RFI) to collect information about social value suppliers in the region.



qathet Regional District

The Regional District has trained staff in social procurement implementation and updated its purchasing policy to include social procurement. They are piloting social value criteria in a number of projects some of which have led to some good local employment outcomes.



District of Sooke

Sooke has included social procurement in their purchasing policy and intends to move ahead with staff training and social procurement implementation.



District of Squamish

The District has included social procurement in their purchasing policy and have trained their staff in social procurement implementation. Squamish has also created an internal working group to focus on supplier outreach.



District of Tofino

Tofino has trained staff in social procurement implementation. They included social value criteria in a major streetscape revitalization project that allowed local contractors to be employed for some portions of the work and they are integrating community benefit outcomes within an upcoming wastewater treatment plant project.



Social Procurement In Action

CCSPI members have now successfully piloted social procurement in over 50 projects across the region. These include small spends like corporate purchasing card procurement, RFPs for goods and services like maintenance, and large construction & infrastructure projects. These snapshots of three of the pilot projects are taken from full case studies which are available at www.ccspi.ca

CASE STUDY #1

City of Victoria: Small Spends for Community Benefit

“

When people are making small purchases, they don't think they can make a difference. However, telling them that the City makes a 3.9M collective purchase made them think they could do some good. This was exciting and empowering.

—Leah Hamilton
Buyer, City of Victoria

In 2019, the City of Victoria spent approximately \$3.9M using corporate purchasing cards on purchases under \$1500. There are over 600 purchasing card holders working at the City who have discretion on where and what they purchase and regularly make purchases related to catering, travel, restaurants and office supplies

By educating and empowering these staff, the City identified an opportunity to achieve many small wins that add up quickly and significantly. Now, when making purchases, staff consider supply chains, local jobs and living wages.

When the economic multiplier effect is applied, there is significant community benefit that can be generated from these purchasing decisions. Encouraging staff to consider social value in addition to price is a key shift and empowers them to make decisions that have positive outcomes in the community.

Moving forward, the City is continuing with mandatory internal training and building a dedicated resource site for its staff that is populated with a list of local social value suppliers and success stories.





CASE STUDY #2

District of Port Hardy: Test-Driving Community Value

Port Hardy's recreation centre is the beating heart of its community, providing health and wellness services and a place for people to gather. In 2019 the District identified various renovation work was required that included the refrigeration system, a new roof, and other work inside the arena. Working with one of CCSPI's sample templates, the District was able to incorporate social value definitions and used a 'descriptive' process so that proponents could describe how they wanted to achieve community benefits including any anticipated associated costs.

The resulting Request for Proposals (RFP) aimed to integrate local employment, local supply chain management and local living outcomes. One of the goals was that project managers would look for suppliers that also embody and create social value and community benefit. With respect to social value the proponents varied their responses, which included environmental conscience, employment of local labour force and individuals facing barriers, apprenticeships offered, involvement with and financial support of local community non-profit groups and unique methods of tracking energy savings upon completion of the project.

One of the key project outcomes was increased engagement with local First Nations, who use the recreation services regularly. The District consulted with local First Nations on how they would like to be involved in the project and also related business and employment opportunities.



Social procurement is about being inclusive, about the environment, and about the community, workforce and local economy.

—Allison McArrick, CAO (fmr), District of Port Hardy



How we spend taxpayer dollars should be reflective of the universal values of the communities we serve. In many cases social procurement can improve the overall value to the taxpayer by generating positive outcomes for the community without materially impacting cost.

—Scott Hainsworth, Manager of Operating and Capital Procurement (fmr), Comox Valley Regional District

CASE STUDY #3

Comox Valley Regional District: Keeping It Simple

The Comox Valley Regional District is constructing a new water treatment system with a project value of \$126M. The Regional District was able to obtain funding from a Federal grant that included Infrastructure Canada’s Community Employment Benefits Program, and the project proved to be a good opportunity to incorporate social procurement concepts that included employment and skills training and apprenticeship opportunities for local marginalized people.

Proponent evaluation criteria was structured to maximize value. Response requirements included commitments of proposed community employment benefits for target groups which were evaluated alongside cost, experience and quality. The Regional District also held commercially confidential meetings with each proponent that allowed for a more collaborative process and an opportunity for engagement on desired social procurement outcomes.

The project is now well underway and on track for its original completion date. Per the latest project updates, community employment benefit hours are tracking well above the committed totals, with forecasts projecting almost twice the committed hours for underrepresented populations. Notably, there were no additional cost implications associated with the social procurement concepts that were included in the request for proposals.

Supplier & Industry Engagement



CCSPI works with its members to help identify and connect with the social value suppliers and vendors in their communities.

The initiative provides supplier education, support and resources to help social value suppliers build their capacity to respond to and deliver on institutional procurement opportunities.

Working with Chambers of Commerce and Economic Development Organizations, CCSPI members are building a regional social value supplier directory that will allow them to identify those suppliers in the region who have a social value component to their business or enterprise.

This 'whole ecosystem' approach recognizes that both purchasers and suppliers need to speak the same language, foster common understanding, and helps build bridges to lasting business relationships that can support local economies.



Social procurement, primarily through the Community Employment Benefits initiative, is important in our industry. While it can be more challenging for contractors to make community employment commitments during the tendering phase, the initiative is enabling the industry to improve and progress. I am proud of the Aecon team here at the Comox Valley Water Treatment Project as we were able to double all of our employment commitments to date (e.g., Indigenous Peoples, Under-represented Populations, and apprentices) while maintaining a workforce almost entirely local to the Island.

—Jamie Abernethy, Project Director
Aecon Water Infrastructure

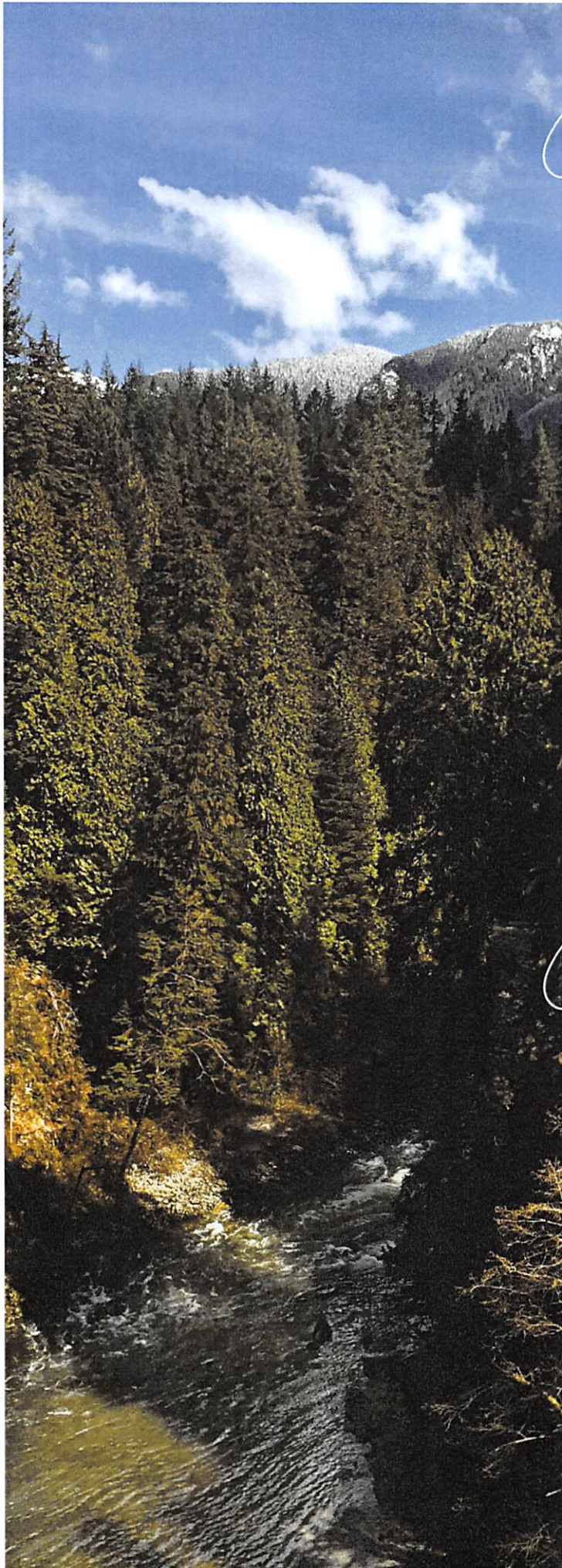
AECON



Achieving meaningful, positive, social value, while remaining financially prudent, is a challenging balancing act for any organization. With the resources and best practices CCSPi has developed, through continued consultation with local suppliers and vendors, we are optimistic their members will be well equipped to realize measurable social benefits with their spending.

—Yosef Suna ASCT, GSC
General Manager, Knappett Industries

 **Knappett**
INDUSTRIES



“

A regional measurement framework will provide certainty for suppliers while also creating opportunities for CCSPI members to share best practices and improve the implementation of their social procurement policies.

—Heather Hachigian, Assistant Professor, Royal Roads University



Impact Measurement

CCSPI has partnered with Royal Roads University to develop a region-wide impact measurement framework that aligns with the United Nations Sustainable Development Goals (SDGs).

Both procurement officials and the supplier community are engaged in developing meaningful and effective impact metrics and processes.

Looking Ahead

As Phase 1 draws to a close, this is a moment to reflect on all that has been achieved, and set our sights collectively on next steps.

Phase 2 will see CCSPI expand across British Columbia. The initiative will build on existing training, resources and learning and expand on supplier and vendor outreach and capacity building. BCSPI will create a connected network of local governments and institutional purchasers across the Province, who are implementing social procurement best practices. Phase 2 will also focus on the impact measurement tools and resources required to measure the impact of their social procurement, both by organization as well as across the region.



Next Steps:

→ 2021

Expand CCSPI membership on Vancouver Island and in the Coastal Communities, inviting participation from institutional purchasers like school boards, post-secondary institutions and health authorities.

→ 2022—2024

Expand CCSPI membership to more communities across British Columbia.

What Could Be Possible If...?

- ✓ By 2024 at least 100 local governments and institutional purchasers in BC have participated in CCSPI membership offerings
- ✓ Member governments and institutional purchasers are including social value outcomes in at least 50% of their procurement
- ✓ Suppliers have been engaged and submitted RFPs or other bid documents that meet or exceed local government and purchaser objectives and expectations
- ✓ Suppliers with no previous engagement with institutional purchasers have gained the capacity to bid and deliver on contracts
- ✓ CCSPI members are utilizing a common impact measurement framework, demonstrating in full the local community impacts and benefits of their purchasing practices.

Participating Organizations



Acknowledgements

CCSPI is supported by ICET. We acknowledge the leadership shown by the steering committee and local governments, organizations and institutions who are pioneering social procurement practices in our region and beyond.



Learn more about CCSPI at www.ccspi.ca

Become a member of CCSPI:
Contact Robert Fisher, Project Coordinator at
rfisher@scalecollaborative.ca

Evangeline Hanuse

From: aa <aa@ccrd.ca>
Sent: August 12, 2021 9:36 AM
To: Courtney Kirk; ea@ccrd.ca
Subject: FWD: Aquaculture Stewardship Council - Mowi Canada West Inc. Marsh Bay - Stakeholder Information
Attachments: Stakeholder_Invitation_Letter_Mowi Marsh Bay_120821.pdf



From:
Sent: 8/12/21 2:36 AM
To:
Subject: Aquaculture Stewardship Council - Mowi Canada West Inc. Marsh Bay - Stakeholder Information

Dear Stakeholder,

We invite you to contribute to the Aquaculture Stewardship Council (ASC) audits for the Mowi Canada West Inc. Marsh Bay Farm. Information about our audit and how you can become involved is included in the attached letter. The farm will be assessed against the ASC Salmon Standard v1.3. A copy of the standard can be found on the ASC website below:

[Salmon - Aquaculture Stewardship Council \(asc-aqua.org\)](http://asc-aqua.org)

If you would prefer not to be contacted about our ASC audits for the Mowi Canada West Inc. Marsh Bay Farm or our ASC audits within Canada, please let us know so that we can remove you from our stakeholders list.

With kind regards,

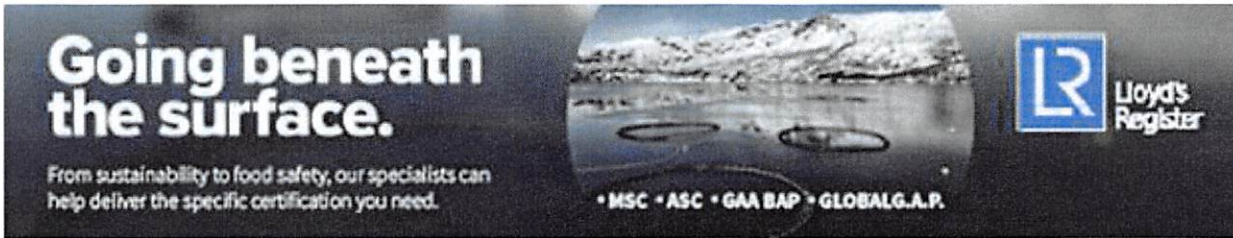
Lucy

Lucy Pearce, Lloyd's Register

Scheme Administrator, Customised Assurance

Lloyd's Register, 6 Redheughs Rigg, South Gyle, Edinburgh, EH12 9DQ

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Note: Acura has rebranded and is now trading as Lloyd's Register.

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Edinburgh, EH12 9DQ
United Kingdom

T +44 (0)131 335 6620

www.lr.org

12 August 2021

Dear Stakeholder,

The reason for writing today is that you have been identified as a potential stakeholder in an ASC Farm assessment. We would like to take this opportunity to enquire as to whether you wish to participate in the process for the Recertification assessment of the Mowi Canada West Inc. Marsh Bay farm against the ASC Salmon Standard v1.3. The remote ASC Farm assessment will be conducted during the week commencing 13th September 2021 in Canada.

Acoura Marine t/a Lloyd's Register (hereafter known as Lloyd's Register) is an accredited independent, third party, certification body that has specialised in the certification of aquaculture, fisheries and seafood products for over 16 years. Our operating, certification and control procedures conform to the requirements of European Standard ISO/IEC 17065 for bodies operating product certification systems.

The ASC is a leading aquaculture eco-label and stakeholder involvement is a vital component of the ASC assessment process. Therefore, your participation could therefore provide a very valuable contribution to the overall assessment for this farm. Further details on the ASC can be found at the following link: <http://www.asc-aqua.org/index.cfm?act=tekst.item&iid=2&lng=1>.

If you have information to contribute towards the assessment of this facility, we would welcome this in writing prior to the audit site visit. Should you wish to provide verbal contributions please contact our team as soon as possible at asc-ca@lr.org. It may be most feasible to arrange a telephone interview or video conference prior to the audit itself.

If we do not hear back from you within the next 10 working days, it will be assumed that you do not wish to participate at this time and so will not add your name to the report distribution list for this assessment. If you know of other potential stakeholders who may wish to be included, please forward this letter on to them and ask them to get in touch with us if they wish to become involved.

If you wish to be notified upon publication of the Recertification Report, please let us know by emailing asc-ca@lr.org. We welcome contributions of information at any time during the lifetime of the certification which can also be done by contacting asc-ca@lr.org.

Kind Regards,

Lewis Warren
Aquaculture Schemes Coordinator (ASC Farms Scheme), Customised Assurance
Acoura Marine Ltd. t/a Lloyd's Register

Courtney E. Kirk

From: aa <aa@ccrd.ca>
Sent: Wednesday, August 4, 2021 9:26 AM
To: Courtney Kirk
Subject: FWD: Asking your support for Fish Farms Out of Coastal Waters campaign by Council Of Canadians
Attachments: Letter 1 COUNCIL OF CANADIANS SUPPPORTS GETTING FISH FARMS OUT OF COASTAL WATERS ONTO LAND.docx

Board Meeting
 SEP 08 2021
 CCRD ITEM D) (y)

From: Fish Farms Out
Sent: 8/3/21 4:42 PM
To: undisclosed-recipients;;
Subject: Asking your support for Fish Farms Out of Coastal Waters campaign by Council Of Canadians

Please find attached important information about our Council of Canadians 'Fish Farms Out Of Coastal Waters' campaign. We are requesting that this letter and the attached document be forwarded to your Regional District's Directors for their consideration about publicly endorsing our campaign.

We are seeking your support and official endorsement of our campaign regarding fish farms in B.C. We advocate moving all open-net fish farms in coastal waters to closed-containment on land. We also call for immediate direct financial support for all impacted net-pen workers and workers in dependent and related businesses to retrain and transition to sustainable jobs. We hope that you will support our campaign by emailing us at aa@ccrd.ca with an official endorsement statement that we can use publicly, including sending to media.

Council of Canadians 'Fish Farms Out Of Coastal Waters' Campaign

COUNCIL OF CANADIANS SUPPORTS GETTING FISH FARMS OUT OF COASTAL WATERS ONTO LAND

The Council of Canadians 'Fish Farms Out Of Coastal Waters' campaign is committed to protecting wild fish and the ecosystems that support them. To this end, it is our firm belief that the open net-pen fish farm industry must move its operations out of the ocean and onto land, with immediate funding from federal and provincial governments for direct and indirect industry workers to help them transition to sustainable employment.

Wild salmon are at the heart of many First Nation communities, and a primary food source. Their protection is vital for sustaining people, cultures, and all related ecosystems and species. And yet, wherever in the world open-net fish farms operate, they spread parasites, viruses, bacteria, disease, and pollution – endangering and destroying wild fish and the marine ecosystem.

In B.C, the harm caused by open-net fish farms to wild salmon is undeniable, and many salmon runs are dangerously low and at risk of extinction. The open-net fish farm industry must take its operations out of the path of all wild salmon migrations –out of the oceans and onto land-based containment, shutting down the marine-based industry and immediately funding workers to transition to sustainable jobs.

For these reasons, we believe that the recent decision by Fisheries and Oceans Canada (DFO) Minister Bernadette Jordan to close open-net fish farms in the Discovery Islands must stand. As biologist Alexandra Morton recently said, "Already this year, [fish farm company] Mowi has exceeded sea lice thresholds set to protect wild salmon in the Discovery Islands. They simply can't control their lice and we cannot lose another generation of wild salmon to this industry. If they are allowed to restock farms in this region, we will lose the Fraser River sockeye. It is that simple."

On paper, the Fisheries Act, the Species at Risk Act, and the Canadian Environmental Protection Act all include safeguards to protect fish, fish habitat, endangered species, and the marine environment. But in practice, the fish farm industry has too often violated the protective laws of these Acts without any penalty by the DFO. Meanwhile, the DFO continues to advocate for an expansion of the aquaculture industry. Shannon Arnold (Ecology Action Centre, Halifax, NS) and Karen Wristen (SeaChoice, Sointula BC) feel this is "making a mockery of Canada's commitment to protect biological diversity and pursue sustainability."

Proposed new laws are also seriously flawed. The new federal Aquaculture Act will exclude aquaculture activities from the application of the Fisheries Act.

There is some merit in the recently announced Pacific Salmon Strategy Initiative which includes the formation of a Pacific Salmon Secretariat. However, that initiative is in effect asking the fox to watch the chicken coop because it continues to rely on the dysfunctional, top-down model of the DFO overseeing data collection and operations.

First Nations leader Bob Chamberlin advocates “working at a government to government level” by inviting First Nations to fill DFO director-level positions affecting wild salmon and by creating a Director of Wild Salmon (Pacific Region) in partnership with First Nations. This proposal has been whole heartedly endorsed by many First Nations and environmentalists including Alexandra Morton.

If wild Pacific salmon are to survive, we need action now.

The Council of Canadians ‘Fish Farms Out Of Coastal Waters’ campaign calls on all affected people – First Nations, municipal and regional councils, businesses and local entrepreneurs, non-profits, and citizen groups – to work together to:

- Protect the migratory routes of wild Pacific salmon by removing all open-net fish farms from the ocean and replacing them with closed-containment fish farms on land
- Support federal and provincial government legislation and policies to provide immediate funding for all impacted open-net fish farm workers and others involved with the industry to help them transition to sustainable jobs
- Create a path towards a just recovery for the wild salmon economy
- Protect ocean ecologies from sewage and pollutants, and remove ocean debris
- Support sustainable green ocean initiatives and planning in recreation, transportation and jobs
- Ask for the world-class marine accident recovery service promised by provincial and federal governments
- Require the new Aquaculture Act to include aquaculture activities in the application of the Fisheries Act
- Invite First Nations to fill DFO director level positions that affect wild salmon and advocate for the creation of a new Director of Wild Salmon (Pacific Region) position in partnership with First Nations
- Support a Green New Deal



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Pacific Coastal Watershed Since 1993

July 28, 2021

Dear Chair and Board,



On behalf of the Coastal Community Network I am writing to you to seek your support, by way of a letter to the Minister of Fisheries, Bernadette Jordan, asking her to repeal the directives closing commercial salmon fishing opportunities in British Columbia. These actions will have profound impacts on small boat salmon harvesters and the coastal communities they live in.

Over the last decade we have seen severe curtailment of fishing opportunities to address conservation goals and fish harvesters have generally been supportive, but these latest closures in our view are not backed by science and harvesters were not consulted. Perhaps even more distressing is the total lack of a 'just exit' for the fish harvesters who will be forced off the water by these actions. If your community has fish harvesters or fishing support services, you will be impacted. Please write to the minister and voice your concern.

Please find attached a copy of the letter the CCN sent to the Minister and a media release from the United Fishermen and Allied Workers Union for your reference. Thank you for your consideration in this matter. The CCN wishes you all the best.

Respectfully,
Des Nobels, Chair CCN



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July 8, 2021

The Honorable Bernadette Jordan, P.C., M.P.,
Minister of Fisheries, Oceans and the Canadian Coast Guard
House of Commons
Ottawa ON, K1A 0A6 Bernadette.Jordan@parl.gc.ca

Dear Minister Jordan,

On behalf of the Coastal Community Network, I am writing to you to convey our shock and dismay at the recent announcement by your ministry to close and curtail salmon fishing opportunities for commercial harvesters in British Columbia. As Coastal Communities we share the loss felt by our community based salmon harvesters, both economically and socially. These closures along with previously implemented conservation measures insures the complete destruction of what is left of our small boat, community based fleets, each of which represents a business enterprise lost to our already beleaguered coastal economies.

In light of what we believe to be a lack of meaningful consultation and the heavy handed way these measures have been instituted by Pacific Region, the CCN has no choice but to condemn in the most strongest of terms the DFO's actions and call for the abeyance of these actions until such time as the science behind these actions is conveyed to harvesters and meaningful consultations with stakeholders, First Nations, harvesters, communities and the Province are conducted.

We are also extremely concerned about the complete lack of any compensatory measures being discussed for those impacted by these draconian measures, harvesters and communities.

Minister, when you read this letter, I would like you to know that in my three and a half decades of fisheries advocacy on the west coast this has been a most difficult letter to write. As a retired harvester and 15 yrs an elected official with local Government I have watched DFO, Pacific Region, over the years slowly tear the hearts and souls out of our communities and these latest actions by DFO represents the culmination, in our view, of years of unwarranted actions against community based small boat harvesters. We had hoped that you would bring some sense of surety back to the west coast fisheries by implementing the FOPO recommendations but instead, it would appear that DFO now has the dubious distinction of overseeing two major fisheries disasters, East Coast Cod and BC Salmon. One was scientifically supported the other is purely political in nature, fostered in our view by years of mismanagement by DFO Pacific Region.

We thank you for your time and attention to this grave matter and look forward to hearing from your office on how we might help rectify this situation.

Respectfully,
Des Nobels, Chair CCN

CC; The Honorable John Horgan, Premier of BC

Statement On DFO Closure of Salmon Fisheries

The sudden announcement of 79 salmon fishery closures has left commercial salmon harvesters devastated as the future of both B.C. salmon and the province's coastal communities become uncertain.

Released by Fisheries Minister Bernadette Jordan on June 29th as part of the \$647 million Pacific Salmon Strategy Initiative (PSSI), these closures have been framed as a radical course of action taken to combat the salmon crisis. What has not been advertised, is that these closures lack grounding in science and blatantly disregard the true causes of the crisis.

This January, harvesters and more than 10 salmon organizations came together to create the Future of B.C. Commercial Salmon Fishing Report. In this report, they identified critical recommendations for the future of B.C. salmon — including tackling habitat degradation, enhancement, predation, and climate change. These issues have taken a severe toll on B.C. salmon and are yet to be addressed by DFO.

B.C. harvesters care deeply about the health of salmon stocks — relying on the fish to sustain their way of life while providing wild salmon to the people of B.C. Salmon fisheries are managed on abundance, meaning that when salmon runs are low, fisheries wait for abundance.

While local salmon harvesters make for convenient scapegoats, it's time for the government to address the real issues. Instead, the federal government has spent the past 20 years drastically reducing commercial fishing capacity and access, and yet salmon stocks have continued to decline.

If ending the salmon crisis was as simple as reducing fisheries, the crisis we see today wouldn't exist.

As we face these closures, a historic heatwave, spurred on by the effects of climate change, further degrades salmon habitat through both wildfires and flooding.

This government has spent more than \$16 billion on the Trans Mountain pipeline — all despite a message of "Conservation First." If Ottawa invested even a quarter of that figure, B.C. could have a robust and sustainable community-based salmon fishery *forever*.

The abruptness of these closures further exemplifies the lack of due diligence on the Minister's part. DFO's own biologists and managers were not consulted or notified in these decisions, nor were harvesters made aware that any such closures were imminent.

Many harvesters were freshly geared up, fees paid and deckhands aboard, heading their vessels to the salmon openings they were told to expect — expectations built on the previous six months of Integrated Harvest Planning Committee meetings with DFO's salmon managers and science branch.

Those affected by these closures have no safety net, nor were they offered one.

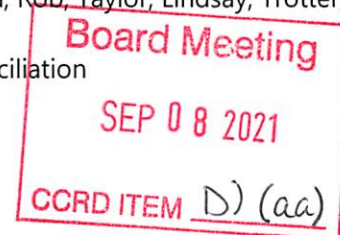
This new "plan" has no mechanism to re-open the fisheries when stocks are in abundance — and unfished runs that are overabundant create problems such as predator dependency and over-spawning.

These closures will devastate salmon, harvesters, and coastal communities alike, the only gain being the political favour of those who've been fooled into thinking this is the answer to the salmon crisis.

Salmon, harvesters, and the Canadian public need a genuine commitment to fixing the causes of the problem — not a pair of Ottawa's antiquated scissors to cut away the fabric of B.C.'s coastal heritage and the future of salmon itself.

Courtney E. Kirk

From: Lewis, Christine
Sent: Thursday, August 5, 2021 12:04 PM
To: Lewis, Christine
Cc: Fudge, Chris; Moore, Myrna; Mossey, Chelsea; Ringma, Rob; Taylor, Lindsay; Trotter, Lisa; Wright, Seth
Subject: BC Transit | Sept. 30 National Day of Truth and Reconciliation



Sent on behalf of Chris Fudge, Director, Government Relations

Good Afternoon Local Government Partners,

As you may be aware, on June 3, 2021, the federal government announced that Bill C-5, *An Act to amend the Bills of Exchange Act, the Interpretation Act and the Canada Labour Code (National Day for Truth and Reconciliation)*, had received Royal Assent and that the National Day for Truth and Reconciliation will be observed by federal government employees and by federally regulated workplaces every year, starting on September 30, 2021. In recent years, September 30 has been known as Orange Shirt Day, so called because of the residential school experiences of the campaign's founder, Phyllis Webstad.

BC Transit and the B.C. Government recognize the importance of honouring a day for Truth and Reconciliation. The government has advised all provincial public sector employers that they should recognize the National Day for Truth and Reconciliation on September 30 as a holiday this year for all employees who are normally entitled to provincial and federal holidays.

BC Transit will be running regular service on September 30 across all transit systems to ensure there is enough service for customers. After the holiday, we will evaluate ridership numbers to inform what future schedules for this new holiday could be. Recognizing September 30 this year is an interim measure while the Province begins to engage with Indigenous partners and the business and labour communities to determine the most appropriate way to commemorate this day going forward.

We understand there is much work to be done to understand the truth of our shared history and honour reconciliation. BC Transit continues to work on various projects to expand transit services in some Indigenous communities across B.C to help support those regions.

We will be issuing a notice to customers about the schedule and appreciate your support. For further details on the National Day for Truth and Reconciliation, you can view the Province's announcement [here](#).

Thank you.

Chris Fudge
Director, Government Relations



National Day for Truth and Reconciliation Service Schedule

Active Customer Advisory

Effective:

August 5, 2021 2:29 PM

Routes Affected:

- **All Routes Affected**

BC Transit is informing customers that regular service will be provided across all transit systems on National Day for Truth and Reconciliation on September 30 to ensure there is enough service for customers.

BC Transit and the B.C. Government recognize the importance of honouring a day for Truth and Reconciliation. The government recently advised the National Day for Truth and Reconciliation on September 30 will be recognized as a holiday this year for all employees who are normally entitled to provincial and federal holidays.

After the holiday, BC Transit will evaluate ridership numbers to inform potential future schedules for this new holiday. For more information on routes, schedules and fares, please visit [bctransit.com](https://www.bctransit.com).